

OVERSEAS NEWS

Rafsanjani praises Reagan's courage in seeking to build ties

BY OUR MIDDLE EAST STAFF

THE SPEAKER of the Iranian Parliament, Mohammad Reza Rafsanjani, yesterday added to the controversy over US links with Tehran by praising the courage of President Reagan and asserting that Washington had again attempted to establish relations.

Heavy fighting meanwhile continued in the Gulf war as Iran continued its push towards the city of Basra and Iraq retaliated by attacking Iranian shipping and all facilities.

Branding a bible, allegedly sent to Iran as a present from Mr Reagan, Mr Rafsanjani said the US President had shown courage in seeking to establish better relations with Iran.

However, he said that Mr Reagan was old, weak and in bad health and had therefore been unable to counter unspecified threats within the Republican Party. He claimed that Mr Reagan's actions had been in opposition to the hostile propaganda in the US aimed at the Islamic Republic of Iran.

Mr Rafsanjani also produced a photograph of the Irish passport which he said that Mr Robert McFarlane, the former US National Security Adviser,

had used when he visited Iran last autumn.

The latest American attempt to get closer to Iran came in a month ago according to Mr Rafsanjani. He said a meeting took place in Frankfurt with a US delegation which included a "Mr Dumbor" from the State Department.

However, Mr Rafsanjani said Iran had rejected the initiative "because the time is not right for talks or discussions with the US."

As he spoke Iran claimed to have killed or wounded another 1,500 Iraqi troops in overnight fighting on the southern front and had shelled 19 Iraqi cities.

Iraq responded with air attacks on seven Iranian towns and said that its aircraft had launched a long-range raid on the makeshift oil terminal at Larak Island. An Iranian storage tanker, the Dena, was said to have put out a distress call but did not mention damage or casualties.

The Greek tanker Tactic was also hit by a missile off the Iranian coast and reported that a fire had broken out but its crew were safe.

Japanese warning for US Treasury bond market

By Ian Rogers in Tokyo

THE GOVERNOR of the Bank of Japan warned yesterday that further exchange rate instability could discourage Japanese institutional investors from buying US government securities.

The warning came as the dollar slumped to ¥150.55 in Tokyo trading yesterday morning, although it later recovered to close at ¥151.20, down ¥0.75 from Tuesday's close.

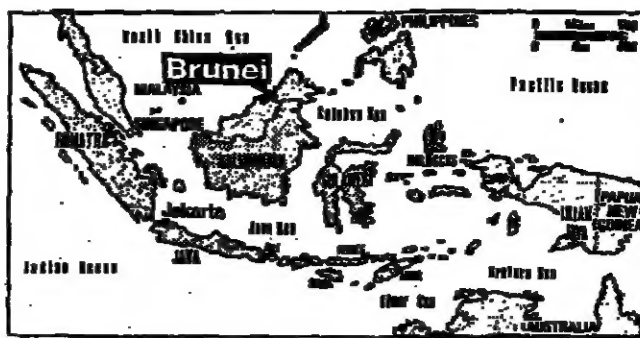
Mr Satoshi Sumita, the governor, also confirmed that the bank was considering reducing its discount rate, now 3 per cent, shortly. It had been widely expected that a cut would have been announced earlier this week following the cut by the West German Bundesbank on Friday, but the central bank apparently wanted to watch developments in the foreign exchange markets.

Earlier yesterday, Mr Sumita said in a speech in Tokyo that institutional investors might get discouraged about investing in US government securities. He noted that the US needed to secure smooth capital inflows from Japan because of its large current account imbalance.

The first real test will come at the US Treasury security auctions next month. Japanese institutions have recently been large buyers at these auctions.

Brunei turns a leisurely eye to the future

Steven Butler reports on the Sultan's national development plan



AS THE sun goes down on Bandar Seri Begawan, the Brunei capital, a call to prayer rings out from the tall minaret of a mosque whose gold dome dominates the city skyline.

The tranquil pace of life in this increasingly modern oil-rich nation seems untouched by the storm of controversy that Brunei aroused recently. Indeed, why should a nation sitting on foreign reserves estimated conservatively at \$20bn, or roughly \$100,000 per capita, be shaken by a bit of external turmoil?

The revelations, still not officially confirmed in Brunei, that the Sultan of Brunei has contributed several million dollars to the Contra rebels in Nicaragua, is a bizarre aside-show to an even stranger drama in the US.

But the billion dollar bank scandal surrounding the seizure and closing of the National Bank of Brunei, which has put into jeopardy hundreds of millions of dollars lent to it by foreign banks, may have deeper roots in the story of a little nation, independent for just two years, coming to grips with what it now realises will be an end to the gravy train supplied by oil and gas exports.

This year, diplomats say, for the first time since the 1973 oil shock, Brunei Government expenditures will exceed revenues, excluding overseas investment income. This is but a harbinger of the eventual end of Brunei's

proven oil and gas reserves, which should come in about 20 years if the Government follows its plans for extraction.

A national development plan published earlier this year is part of effort by this tiny nation to sort out just where it is headed.

That direction depends entirely on Brunei's monarch—Sultan Hassanal Bolkiah. The Sultan acceded to the throne in 1967, after his father's voluntary abdication, but his father remained influential until his death last September. The Sultan has since moved swiftly to put a new stamp on the Government.

Two days after the official mourning period for his father ended, on October 30, the Sultan went on Brunei national television and delivered an emotional eulogy to his father. After he had dried his eyes, he

said the nation had to get a grip on its future and announced a reshuffle of the cabinet.

The cabinet reshuffle moved technocrats into high positions in the Government, particularly in the Finance Ministry, in evident preparation to encourage a stronger private sector economy.

According to the 1981 census, the latest available, 46 per cent of the workforce is employed by the Government.

Brunei's dependence on oil and gas is striking. In 1985, 71 per cent of Brunei's gross domestic product came from oil and gas revenues. This has declined steadily from 84 per cent in 1980, but so too has Brunei's GDP since it peaked in 1980.

Government revenues also depend heavily on the oil sector. They reached a high in 1981, just before expenditures rose

with a massive increase in government spending, which resulted in a boom in the construction sector.

This boom has tailed off to some extent and, with both government revenues and GDP expected to decline further this year, extending the 4.4 per cent annual GDP decline since 1980, there is a need to diversify.

"The recent downturn in the world oil market (sic) and the uncertainty in oil prices have made it more urgent for us to accelerate our industrialisation process and to develop our non-oil exports," wrote the Sultan in a forward to the development plan, announcing that \$53,700m (£1,128m) would be allocated to it.

Much of the money will be spent on infrastructure—roads, ports, power, and telecommunications. Education is to be boosted. But if there is a heart to the plan, it lies in building up the private sector, helped by the introduction for the first time of a private-sector pension scheme.

The plan also envisions the modernisation and expansion of the agricultural and fisheries sector and various industrial projects.

These are fairly modest endeavours, but the question is whether the entrepreneurial drive will emerge among Brunei's citizens, who have grown accustomed to a rather different sort of lifestyle—with subsidies for everything from

rice to car loans. To encourage the private sector to play a role, the Government has recognised that the financial system must make available sufficient funds and is therefore planning to promote Brunei as a financial centre with a new monetary authority and a development bank. Putting even a small part of its own wealth into local institutions could go a long way toward getting the ball rolling.

The crackdown on the National Bank of Brunei, some observers believe, was part of the process of the Government trying to introduce greater control over the banking system, to clean it up in order to give it stability and respectability. (Some still believe, however, that the bank scandal stems from a family dispute between the Sultan and the family of Tan Sri Koo Teck Fatt, which controls 70 per cent of the bank.)

"The development plan is long on ideas, and short on specifics," comments one diplomat.

That may be true, but the Brunei Government appears to be taking a fairly methodical approach to putting its economy into better shape and has not yet made any of the spectacular blunders that have plagued other oil-rich economies. In any case, with foreign reserves worth more than five years of the current annual GDP, there appears little reason to hurry into things.

Donors pledge 20% aid increase to Philippines

BY GEORGE GRAHAM IN PARIS

DONOR countries have pledged \$1.6bn to \$1.78bn of aid to the Philippines in 1987, a 20 per cent increase over the last year, the World Bank announced in Paris yesterday.

Mr Jaime Ongpin, the Philippines Finance Minister, said the pledges, together with the agreement on rescheduling official debts he reached last week, would strengthen his country's hand in negotiations with banks on its commercial debts.

Mr Ongpin is to meet representatives of the commercial banks' advisory committee in Paris this week to fix a date for the renegotiation of \$3.5bn of the country's debt.

Relations between the Philippines and the commercial banks have been sour recently, but Mr Ongpin yesterday took a conciliatory line. He said the Philippines had no plans to follow the example of

Brazil, which recently expelled Multinational Bank from the country over its attitude on debt rescheduling.

Mr Ongpin had been reported as threatening to do the same to Citibank, but he said yesterday that such action would not be legal under the current Philippines laws, and he had no plans to introduce new legislation.

The Philippines reached agreement last week with creditor governments in the Club of Paris on the rescheduling of \$870m of official debts falling due between January 1987 and June 1988.

At stake in the negotiations with commercial banks is \$3.5bn of debt falling due between 1987 and 1992.

The Philippines also wants to renegotiate the \$3.5bn originally rescheduled in 1984, however, and a further \$300m of trade facilities needs to be renegotiated.

Bonn plays for time in kidnapping drama

BY PETER BRUCE IN BONN

THERE IS a famous picture taken during the hijacking of a TWA Boeing 727 in the Middle East in the summer of 1985—taken after the hijackers had killed a US Navy diver on board. It shows the anxious captain of the aircraft leaning out the cockpit while a man behind him holds a pistol to his head.

The man with the gun bears a chilling resemblance to Ali Abbas Hamadeh, 23, who was arrested by West German police at Frankfurt airport on Monday and who is now in a prison in the city. His brother, Mohammed Hamadeh, arrested at the same airport on January 13 while trying to smuggle six litres of liquid explosive into the country, is in the same jail.

Abbas Hamadeh's arrest complicates an already exquisitely delicate problem for the Bonn Government as it struggles to free two German citizens taken hostage in Beirut in revenge for Mohammed Hamadeh's arrest and, at the same time, meet an American demand for his extradition to face charges there of hijacking and murder. Washington long ago identified Mohammed as one of the TWA hijackers.

A crisis team has been meeting daily in Chancellor Helmut Kohl's office complex and contact has been established—to the dismay of some Americans who see this "negotiation" as a sign of weakness—with the kidnappers, who are now thought to be involved in other kidnappings in the past few days.

There are signs that the political leadership in Bonn is playing for time. US extradition documents have been in Bonn for more than a week now and by late Tuesday had not reached Frankfurt, where the plea will be heard in court. An information

blackout drawn over the crisis makes it impossible to measure the effectiveness of Bonn's actions.

While Washington continues to insist on the extradition, events in Germany this week have begun to move probably far too quickly for the politicians. Aggressive anti-terror authorities, led by the country's chief prosecutor, Mr Kurt Reinmann, picked up Abbas Hamadeh and then raided the home of a friend of his, another Lebanese named Hamza Kassim, near Merzig in the Saarland on Tuesday.

What happened during the raid is unclear. One of the Kassims was shot and badly wounded and there were arrests. In a field not too far away police found a cache of the same liquid explosive, methyl nitrate, that Mohammed Hamadeh was caught with two weeks ago.

There is tension between the political leadership in Bonn and Mr Reinmann, who wanted, for instance, to extradite Mohammed Hamadeh immediately. Tuesday's actions seem to show him to be little troubled by any need for delicacy.

But having arrested Abbas Hamadeh a difficult question is what to do with him. He married, but is separated from, a German woman and is a West German citizen. He cannot, therefore, be extradited.

If he is identified as one of the hijackers he could, theoretically, face trial in Germany and his arrest may leave Bonn holding a vital card in its negotiations with the Beirut kidnappers.

It is in many ways a stand off, though most pressure is on Bonn, not the Hamadeh family.

Hawke call to deal with PLO upsets Shamir

BY ANDREW WHITLEY IN JERUSALEM

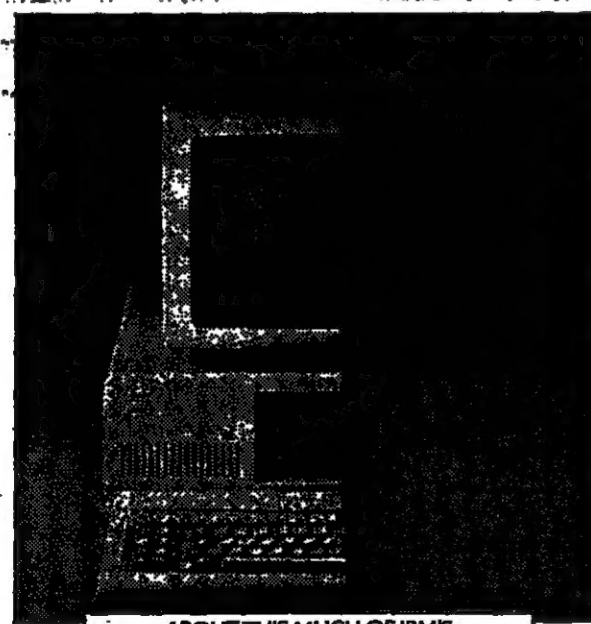
MR ROBERT HAWKE, the Australian Prime Minister, yesterday called on Israel to deal with the Palestine Liberation Organisation, describing it as "the only broad organisation" which could speak with authority for the Palestinians.

The Australian leader is currently visiting Jerusalem, in the course of a three-nation Middle East tour, which has already taken him to Jordan. He is due to travel on to Egypt today. Earlier, at a state banquet in Jerusalem, Mr Hawke—a

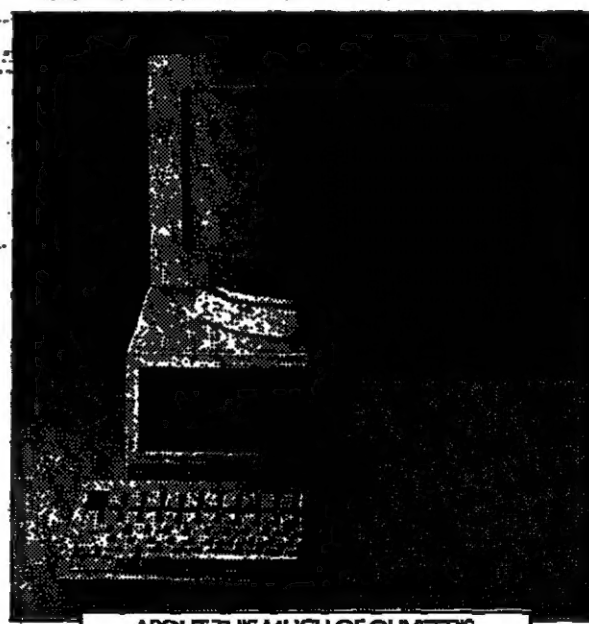
staunch supporter of Israel, previously regarded here as a loyal friend—had sparked an open clash of views with Mr Yitzhak Shamir, the Israeli Prime Minister.

Endorsing the Palestinians' right to self-determination, the Australian Prime Minister said this should include the possibility of establishing their own state. For his part, Mr Shamir totally rejected both the concept of a Palestinian state and any dealings with "terror and terror organisations."

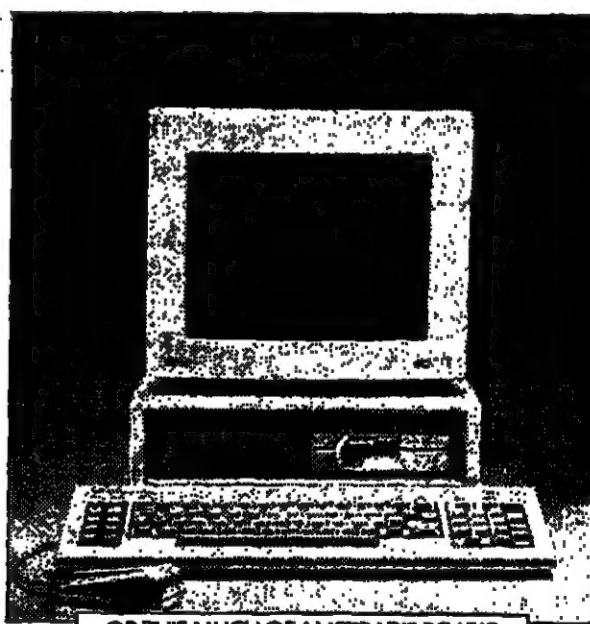
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AMERICA - STATE OF THE UNION

Cabinet to review high-tech export curbs

By Nancy Dunne in Washington

PRESIDENT REAGAN has directed his Cabinet to review the US export control programme and give him recommendations by early March on means of decontrolling widely available technologies that offer no serious threat to US security.

In a written message to Congress, accompanying his State of the Union address, the President said he wanted to eliminate unilateral controls on products widely available in other countries and to implement "a fair, equitable and timely dispute resolution process" for export licences.

He said the time necessary for companies to acquire export licences should be reduced by a third.

"These actions must be coordinated with efforts by our allies to make procedures more uniform and enforcement more rigorous," he said.

The President's action represents a complete about-face for his administration, which has given the Pentagon unprecedented authority over high technology exports.

Several recent studies have concluded that tight controls have harmed American business and aggravated relations with US allies, while failing to block the export of many strategically useful exports to the Soviet bloc.

In other proposals the President sought to make the "competitiveness" issue, now obsessing Congress, his own.

After years of asking for cutbacks in jobs programmes, he proposed a \$1bn scheme to help an estimated 700,000 additional workers adjust to economic change and retrain with the help of local private industry councils.

He also recommended an \$800m youth initiative "targeted towards improving the skills of children in welfare families."

Without actually asking for a further dollar decline, he said the US would build up progress over the year, including institutional arrangements, "to guarantee a more stable and realistic value of the dollar" for improved growth abroad.

EXCERPTS FROM THE PRESIDENT'S ADDRESS

'I wouldn't let them and I won't let them cripple SDI'

FOLLOWING ARE excerpts from President Reagan's State of the Union address before a joint session of Congress today.

"Six years ago, I was here to ask Congress to join me in America's New Beginning. The results are something of which we can all be proud.

"Our inflation rate is now the lowest in a quarter of a century. The prime interest rate has fallen from the 21.5 per cent the month before we took office to 7.5 per cent today, and those rates have triggered the most housing starts in eight years.

"The unemployment rate—still too high—is the lowest in nearly seven years, and our people have created nearly 13m

new jobs. . . . We can also be heartened by our progress across the world. Most important, America is at peace tonight, and freedom is on the march. . . .

"But though we have made progress, I have one major regret. I took a risk with regard to our action in Iran. It did not work, and for that I assume full responsibility.

"The goals were worthy. I do not believe it was wrong to try to establish contacts with a country of strategic importance or to try to save lives.

"And let there be no mistake about American policy: We will not sit idly by if our interests or our friends in the Middle East are threatened, nor will

we yield to terrorist blackmail. . . . While the world is safer, it is not safe. Since 1970, the Soviets have invested \$500bn more on their military forces than we have.

"Even today, though nearly one in three Soviet families is without running hot water, their government still found the resources to transfer \$75bn in weapons to client states in the past five years—clients like Syria, Vietnam, Cuba, Libya, Angola, Ethiopia, Afghanistan and Nicaragua.

"In Central America, too, the cause of freedom is being tested. And our resolve is being tested there as well. . . .

"Democracy is on the march in Central and South America.

Communist Nicaragua is the odd man out—suppressing the church, the press, and democratic dissent and promoting subversion in the region.

"We support diplomatic efforts, but these efforts can never succeed if the Sandinistas win their war against the Nicaraguan people. . . .

"Nicaraguan freedom fighters have never asked us to wage their battle, but I will fight any effort the shot off their lifeblood and consign them to death, defeat, or a life without freedom.

"We Americans have always preferred dialogue to conflict, and so we always remain open to more constructive relations with the Soviet Union.

"But more responsible Soviet

conduct around the world is a key element of the US-Soviet agenda. Progress is also required on the other items of our agenda as well—real respect for human rights, and more open contacts between our societies, and, of course, arms reduction.

"In Iceland last October, we had one moment of opportunity that the Soviets dashed because they sought to cripple our Strategic Defence Initiative—SDI. I wouldn't let them do it then. I won't let them do it now or in the future.

"This is the most positive and promising defence programme we have undertaken. It's the path—for both sides—to a safer future; a system that defends human life instead of

threatening it. SDI will go forward.

"We've had great success in restoring our economic integrity, and we've rescued our nation from the worst economic mess since the Depression.

"But there is more to do. For starters, the federal deficit is outrageous. . . . What the Congress finally needs to do is pass a constitutional amendment that mandates a balanced budget and forces government to live within its means. . . .

"Next—the budget process is a sorry spectacle. . . . We ask the Congress, once again: give us . . . a line-item veto so we can carve out the boondoggles and pork that would never survive on their own. I will send

the Congress broad recommendations on the budget, but first I'd like to see yours. . . .

"Now, let's turn to the future. 'Tis widely said that America is losing her competitive edge. . . .

The Congress will soon receive my comprehensive proposals to enhance our competitiveness.

"We're entering our third century now, but it's wrong to judge our nation by its years. The calendar can't measure America because we were meant to be an endless experiment in freedom—with no limit to our reaches, no boundaries to what we can do, no end point to our hopes. . . . my fellow citizens—America isn't finished; her best days have just begun."

Contras concentrate on winning the political war

BY PETER FORD IN MANAGUA

THE DRY season has arrived, and with it the Contras. Slipping across the border from their camps in Honduras, the Nicaraguan rebels are making their first serious efforts in over a year to bring the war to the Sandinistas.

But the northern Nicaraguan hills are only one front in the Contra war. More important still, Contra officials acknowledge, is the Washington front, where the United Nicaraguan Opposition (UNO) fights for the hearts and minds of Congressmen.

"We have to win the political war, then the military war comes later," argues Mr Ernesto Palacios, UNO spokesman in Washington.

The Iran-Contra arms scandal and the recent Congressional elections that gave the Democrats control of both Houses, have posed an uphill task for the Contras, but their prospects are not entirely bleak.

Senate opponents of Contra aid say their initial headcount still leaves them two votes short of victory. House Democrats are more confident, but no one is predicting certain defeat for President Reagan's request for another \$100m for his "freedom fighters" next year.

With uncertainty ruling the Contra's political future in the US, and with Washington preoccupied by Iran-Contra, the Contra's sort of political coherence and credibility they

Somarrriba, secretary general of UNO. Instead, the Contras have turned their attention to some of the issues that are likely to sway Congressmen when the time comes to vote.

One issue is the question of unity among the various groups of exiles.

Former Sandinista hero Mr Eden Pastora, for example, who defected in 1982 to form his Democratic Revolutionary Alliance (Arde) refused to join UNO on the grounds that it included people such as Enrique Bermudez, once a National Guard colonel, and now head of the Contras' largest military group, the Nicaraguan Democratic Force (FDN).

But by lining up Arturo Cruz and Alfonso Robelo—both of whom had served in Nicaragua's post-revolutionary government—alongside FDN leader Adolfo Calero—UNO did help dispel the Contra's ragged image.

However, Mr Cruz and Mr Robelo soon found out that, for all their backing from the US State Department, real power still lay with the FDN. The result is that, while UNO presents the Contras' public face to the world, the FDN remains firmly in control of operations in Honduras.

But moves are afoot now, sources close to the rebel leadership say, to give the Contras the sort of political coherence and credibility they

need if they are to attract real support from Nicaraguans both at home and in exile.

The first tentative step in this direction was taken earlier this month by leaders of UNO and of the Southern Opposition Block (Bo), a Social Democratic group which has maintained its independence from UNO while co-ordinating political work.

The two organisations jointly released the Contra's clearest statement yet of their political outlook.

The document, while by no means a detailed government strategy, sets out a fundamentally conservative position, offering "an authentically democratic regime forming an integral part of the Western world," which stresses political pluralism, the family, and private property as "an expression of natural law."

The state would be allowed a "regulatory role" in economic affairs, but "the economic regime will be oriented towards the establishment of a market economy," the document says. Sandinista reforms and social organisations would be dismantled and the Sandinista Front would be excluded from the planned provisional government.

But even the US Congress are sceptical about the Contras' viability as a military force after 18 months in which the rebels have launched scarcely any serious attacks.

A force of some 1,000 to 2,000 FDN troops have managed to maintain themselves in Central Nicaragua, but the vast bulk of the FDN, some 10,000 men, have been bottled up in their Honduran base camps by Sandinista troops for over a year.

Only now, as the official US military aid begins to flow, are they making their way into Nicaragua. Some 8,500 guerrillas have infiltrated across the border over the past month, according to FDN officials, though Sandinista estimates are far lower, at around 1,500 men.

Rebel leaders say they have no intention of launching spectacular but militarily risky operations and instead plan simply to expand their presence inside Nicaragua. But if they can convince the US Congress that they are worth continued support, Congressional staffers warn, they will have to do more than that.

The least stringent measures of success, offered by Contra sympathisers as realistic yardsticks, call for an "internal front," attacks on significant Sandinista military installations and the co-ordination of several operations.

It may be, Western military observers here say, that the US has been too generous in field commanders are now undergoing will give them those sorts of capabilities. But so far, they add, there is no sign of them.



Swiss bar information from bank

By John Wicks in Zurich

THE US will not receive information from Switzerland for some time on accounts held with Credit Suisse which were allegedly used in the American arms deal with Iran.

According to the Swiss Ministry of Justice, a total of eight appeals have been made against the granting of legal assistance to the US authorities by the Swiss Government.

These appeals will go first to the Federal Bureau for Police Affairs, which had initially approved the Washington request for legal assistance, and possibly on from there to the Supreme Court in Lausanne.

The appeals concern inter-governmental assistance in connection with the accounts of 19 "natural" and two "legal" persons held with the Geneva branch of Credit Suisse.

The Justice Ministry in Bern says six of the eight appeals have been made by "account-holders named in the US application," the identity of the two other appellants not yet having become clear.

The bank itself had stated last month that it would refrain from appealing.

OTHER AMERICAN NEWS

US agrees sale of F-16 jet fighters to Bahrain, Egypt

BY LIONEL BARBER IN WASHINGTON

THE US has agreed to sell F-16 jet fighters to Bahrain for the first time and to sell Egypt another 40 of the advanced aircraft, two deals which substantially boost American arms sales to the Middle East.

The arms sales—which must be approved by Congress—reflect President Reagan's pledge in his State of the Union address that "we will not sit idly by if our interests or our friends in the Middle East are threatened."

Bahrain will receive 12 F-16s along with missiles, radar receivers and other equipment in a deal valued at \$400m.

The Pentagon said both deals "will contribute to the foreign policy and national security of the US."

Egypt, which has already been allowed to purchase 80 F-16s, will buy another 40 along with related equipment in a deal worth \$130m, according to the Pentagon.

The latest purchase by Egypt is part of that country's effort to replace its ageing Soviet-made MIG fighters supplied more than 20 years ago when Egypt was closely aligned with the Russians.

Egyptian officials in Washington were unable to reveal details of the financing arrangements for the aircraft, but they stressed that the purchases were part of Egypt's longstanding policy of strengthening its air defence system.

The Pentagon conceded, however, that Egypt's air force was still in the process of absorbing its previous F16 and F-2C radar plane purchases but said that its commitment to self sufficiency supported the sale.

In a separate deal, the Pentagon also announced it had agreed to sell South Korea part for a variety of American-made planes already in its inventory in a deal worth around \$65m.

Shultz set to meet ANC leader

By Lionel Barber

Mr George Shultz, US Secretary of State, was due to meet Mr Oliver Tambo, leader of the African National Congress, in Washington yesterday in a move likely to enhance ANC claims that it is the leading and legitimate representative of black people in South Africa.

It is the first time an American Secretary of State has met with an ANC leader.

They said the meeting was aimed at encouraging Mr Tambo to come up with some fresh ideas for peaceful political reform in South Africa and to hear the ANC's own views.

One of the main objections held by the US against the ANC has been its equivocal attitude to violence.

The meeting between Mr Shultz and Mr Tambo has also aroused controversy because conservatives such as Sen Jesse Helms, new chairman of the Senate Foreign Relations Committee, argue that the US is placing relations with the ANC ahead of the Pretoria Government.

GOVERNMENT-BUSINESS LINKS COME UNDER SCRUTINY

Canada land deal sparks corruption debate

BY BERNARD SIMON IN TORONTO

A SCANDAL over the sale of a Quebec property at an inflated price to the Swiss weapons maker, Oerlikon-Bührle, has raised delicate questions about the wider relationship between government and business in Canada.

While outsiders may often think of Canada as a model of propriety, the Oerlikon affair has reopened debate on a number of practices which many Canadians despise but which have become an accepted and self-perpetuating part of their country's political life.

The scandal itself centres on a 40-hectare piece of land in the town of St Jean-sur-Richelieu, south-east of Montreal. Between January and June 1986, the land was sold three times. The last buyer, Oerlikon, paid C\$3m (£1.45m) for it, more than three times the price at which the land had changed hands at the beginning of the year.

Oerlikon bought the property,

which was zoned at the time for residential development, from a numbered company controlled by Mr Gerard Lebrun, a local land speculator and former carpet salesman.

The Swiss company initially took an option on the site on January 24 1986. Mr Lebrun bought the land just nine days earlier from another speculator, who in turn had acquired it on January 13 from a group of Montreal investors.

The site was needed for a missile vehicle assembly plant, which an Oerlikon-led consortium agreed to build as part of its bid for a C\$600m contract for a low level air defence system (LLAD) for the Canadian armed forces. The contract was awarded to the Oerlikon group in April 1986.

Oerlikon exercised its option on the land in June 1986 after the St Jean town council had rezoned it for industrial use. Suspicions that the St Jean land deal may have proved some parties with prior knowledge of the Oerlikon contract have already led Prime Minister Brian Mulroney to dismiss Mr Andre Blais, Minister of State for Transport, who represents the town in parliament. Oerlikon has sued the president of Mr Blais's constituency association, and the police have been called in to probe possible criminal wrongdoing.

As the appetite of opposition parties and the media has been whetted, interest in the land deal has widened to include Oerlikon's other links with the Government both before and after it won the LLAD contract.

The company replaced its Montreal law firm with one in which one of Prime Minister Mulroney's closest friends and confidants, Mr Jean Beetz, is a partner. Mr Beetz, whom the Government recently appointed to the Senate in Ottawa, has also named a director of Oerlikon's Canadian subsidiary 10 days after the Swiss-led consortium won the LLAD contract last April.

To handle its public relations work, the Swiss company hired a Montreal consultancy owned by a prominent Quebec organizer for the ruling Progressive Conservative Party.

Oerlikon recruited a former member of Mr Mulroney's staff as the manager of the St Jean project. Two military officers attached to the government team which evaluated bids for the LLAD contract now work for Oerlikon's Canadian subsidiary.

The Swiss company has defended the land purchase on the grounds that even the inflated price of the St Jean site is lower than property values in Switzerland and some other parts of Canada.

Much of the concern over the deal is a broader one, stemming from, in the words of an editorial in Toronto's Globe and Mail newspaper, "a political culture where connections are assuming unseemingly currency."

As a matter of declared policy, the US supports Contadora, but its diplomats in the region say they are working to block peace accords which would not force Nicaragua to "democratise."

GM chairman under attack

By Anatole Kaletsky in New York

MR Roger Smith, chairman of General Motors, came under a ferocious personal attack yesterday from a group of institutional shareholders who own between them nearly 10m shares or 3 per cent of GM's stock.

The verbal onslaught, in which representatives of American's biggest public sector pension funds said they might soon consider selling GM stock or seeking to replace the company's senior management, came after a meeting in which Mr Smith attempted to justify a recent payment of over \$700m to Mr Ross Perot, a former GM director, who had publicly criticised the management's performance.

It was clear after the meeting, which was organised by the Council of Institutional Investors, a body representing 30 pension funds with over \$100bn of assets, that Mr Smith had failed to allay the shareholders' disquiet, not only about the Perot buyout, but also about his whole stewardship of GM.

Mr Harrison Goldin the New York comptroller, who oversees the management of \$28bn in New York pension fund money, said shareholders remained "dissatisfied" with the way Mr Smith has performed.

US Government may delay data

THE US Government said yesterday it was considering changing the reporting schedule for key trade and economic data because of concerns about accuracy. Reuter reports from Washington.

The change—for merchandise trade and Gross National Product (GNP)—is being considered because reports from the Customs Service have been slow to come in, said the Commerce Department Spokesman, Mr B. Jay Cooper.

As a result, trade figures have had to be substantially revised each month. GNP reports use the trade figures.

The department is considering moving back the trade figures by 10 days to two weeks and the quarterly GNP figures by one week.

Monthly trade figures now come out in the final week of the following month. For example, the figures for December and for all of 1986 are scheduled to be published on Friday.

Cooper said the December data, which is certain to show the US trade deficit in 1986 exceeded the record \$148.5bn deficit recorded in 1985, is likely still to be released tomorrow.

Washington considers action against Airbus

THE US is ready to file unfair trade charges against the West European consortium Airbus Industrie if it goes ahead with plans for new jets to compete with the McDonnell Douglas MD-11, US officials said yesterday. Reuter reports from Washington.

Two senior US trade officials will meet members of the three major governments sponsoring Airbus on February 2-4 in Paris, Bonn and London in stepped-up effort to block Airbus into American dominance of the commercial aircraft industry.

Airbus Industrie's governments will be asked to curb their financial backing for sales and production of the proposed A-330 and A-340 series.

Long-standing US complaints against Airbus include unfair government subsidies; sales of aircraft at prices below their cost of production; and inducements such as landing rights in the three nations if foreign airlines buy Airbus aircraft.

In addition, McDonnell Douglas has complained that Airbus officials are trying to persuade some airlines to renege on letters of intent to buy the wide-body MD-11

and instead buy Airbus aircraft, the US officials said.

Boeing, the world's dominant aircraft-maker, had earlier put the Reagan Administration under pressure to move against the West German, French and British subsidies of Airbus. Spain is a lesser Airbus shareholder.

Airline specialists say the world market for a new wide-body aircraft is too small for both the Airbus and McDonnell Douglas versions to succeed and make money.

The American delegation to Europe will be headed by Mr Bruce Smart, Under-Secretary of Commerce for international trade, and Mr Michael Smith, Deputy US Trade Representative.

Mr Clayton Yeutter, US Trade Representative, in announcing the mission by Mr Smart and Mr Smith last month, said he regretted that previous extensive negotiations had not resolved the dispute.

One charge the US is considering filing is under a provision of the General Agreement on Tariffs and Trade (GATT) that government subsidies must over the long term give the industry a reasonable chance of making a profit.

Gifts left for missing soldiers

VETERANS and families of US servicemen missing from the war in south-east Asia had packages on the steps of the Laotian Embassy in Washington, saying they wanted them delivered to their loved ones. AP reports from Washington.

The packages contained canned food and medicine, toothbrushes, deodorant and other toiletries, playing cards, notebooks and other items. Two dozen members of the National Vietnam Veterans' Coalition left about 80 packages bearing the names of Americans they contend are still being held prisoner in Laos, 15 to 20 years after being captured there.

"Our message to the Laotians is we are delivering these 'Care' packages and telling them we know they are still holding prisoners of war," said Mr J. Thomas Burch Jr, a former Green Beret major now a Washington lawyer.

"Our information is they are treating them very badly and we want this food to go to these people," said Mr Burch. Police and Secret Service uniformed police blocked off the footpath in front of the embassy and prevented the group from leaving the rest of the more than 1,500 packages.

Mr George Shultz, US Secretary of State, Mr Edwin Meese, Attorney-General, and Mr James Baker, Treasury Secretary, are expected to represent the US at the meeting, which will address issues ranging from immigration and drug-trafficking to trade policies and Mexico's foreign debt.

Mr Gustavo Petricoli, Finance Minister and one of four Mexican Cabinet Secretaries attending, is expected to urge pressure on the dozens of US regional banks that refuse to sign Mexico's new \$7.7bn commercial loan pact.

Tension rises over criticism of Mexico

BY WILLIAM ORME IN MEXICO CITY

US and MEXICAN cabinet members are due to meet in Washington today amid growing tension over Washington's criticism of Mexican peacekeeping efforts in central America.

Mr Bernardo Sepulveda, Foreign Minister, is leading Mexico's delegation to the long-planned session of the United States-Mexico Bilateral Commission, which has been convened annually at the ministerial level since 1981.

Mr George Shultz, US Secretary of State, Mr Edwin Meese, Attorney-General, and Mr James Baker, Treasury Secretary, are expected to represent the US at the meeting, which will address issues ranging from immigration and drug-trafficking to trade policies and Mexico's foreign debt.

Mr Gustavo Petricoli, Finance Minister and one of four Mexican Cabinet Secretaries attending, is expected to urge pressure on the dozens of US regional banks that refuse to sign Mexico's new \$7.7bn commercial loan pact.

Overshadowing this bilateral agenda, however, is an increasingly open US-Mexican dispute regarding the Central American negotiating efforts of the so-called Contadora Group, formed by Mexico along with Colombia, Panama and Venezuela.

Mr Elliot Abrams, the Assistant US Secretary of State for inter-American affairs, provoked fury in Mexico City last Friday by saying that Contadora was "led from the left"—by which, he explained, he meant Mexico and Peru.

Mr Abrams also said the Contadora was trying to impose "fake treaties," protecting and legitimising Sandinista rule in Nicaragua.

Aides to Mr Sepulveda said that the Mexican Foreign Minister would seek an explanation for Mr Abrams' accusations from Mr Shultz tomorrow.

As a matter of declared policy, the US supports Contadora, but its diplomats in the region say they are working to block peace accords which would not force Nicaragua to "democratise."

John Deere strike set to end

By James Buchan in New York

JOHN DEERE, the world's largest manufacturer of farm equipment, announced yesterday a tentative agreement which should bring to an end a six-month strike at 14 of the company's plants.

The company, which is based in Moline, Illinois, said it expected the United Auto Workers to vote on the 18-month settlement as early as the weekend.

The plants became idle on August 32 when the UAW picketed four factories and John Deere closed the remainder.

The UAW was seeking cost-of-living adjustments and job security for its 12,300 members at John Deere, which has been crippled by the recession in the North American farm economy.

John Deere said it had made concessions on both issues.

John Deere plunged into loss last year for the first time since the Great Depression.

'Spy' released by Nicaragua

By Peter Ford in Managua

AN AMERICAN citizen held for six weeks on espionage charges after being arrested outside Nicaragua's main military air base, was released yesterday on medical grounds.

Mr Sam Hall, who had admitted being a freelance spy, had displayed "an unstable personality" inclined to let him to carry out acts that could end his own life, a Sandinista government official explained.

Mr Hall, brother of a US congressman, was handed over to Mr Gary Freulich, a family lawyer, yesterday morning, and boarded a commercial flight to the US.

Mr Hall was detained outside the Funita Hene air base, and found to have maps and notes hidden in his socks. During his interrogation, however, security officials began to harbour doubts about their prisoner's mental health.

After an examination by two psychiatrists, Mr Hall was declared "exempt from criminal responsibility" for his acts, Mr Javier Chamorro, Deputy Foreign Minister, told reporters on Tuesday night.

Information for the Shareholders
of Nixdorf Computer AG

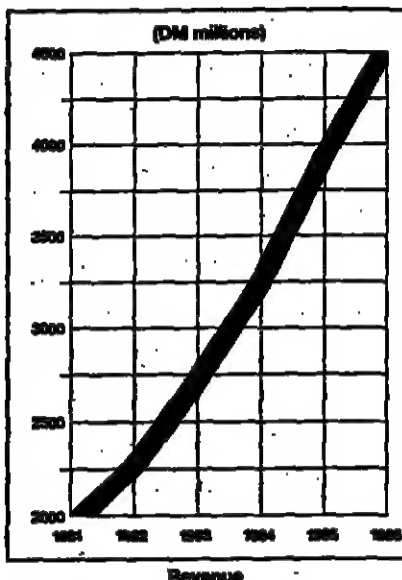
Nixdorf Creates Capital For The Future

Capital Growth Resources

Nixdorf attained its growth target in 1986 by lifting revenue 15 per cent to DM 4.51 billion. But for adverse currency movements affecting the conversion of foreign sales into D-Marks, revenue would have increased by 21 per cent. So far yet another year, Nixdorf again outpaced the industry average.

Our objective in 1987 is to stay firmly on the growth path. With orders on hand totalling more than DM 4.43 billion, we're off to a very good start. As the year began, orders on hand were up by 13 per cent on the level a year ago. This figure was also affected by adverse currency movements.

In preparation for ongoing expansion, we again kept



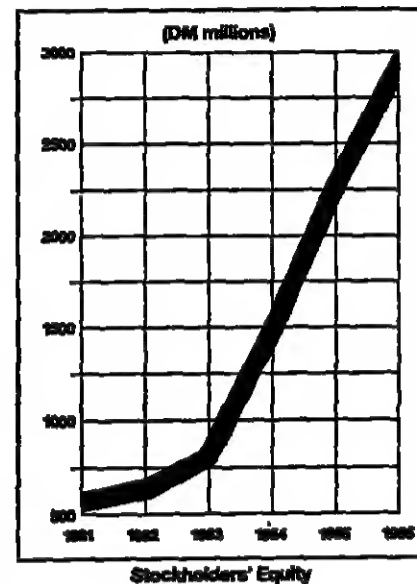
capital expenditure high in 1986. Besides recruiting and training an additional 2,300 personnel, we invested DM 600 million in fixed assets, and DM 420 million in research and development.

Capital Financial Resources

Pursuing growth on a firm financial base has always been a Nixdorf principle. Our equity ratio of more than 60 per cent says everything. Our financial resources allow us to continue business expansion while retaining our independence.

That's one advantage. Another is for you the customer to ponder: after all, this exceptional financial base is also an assurance that Nixdorf is a dependable, long-term partner who will stay with you into the future. We nurture this partnership by sustained and substantial capital investment in fixed assets, research and development, and ongoing training of our people.

We intend to seize every opportunity for expansion in

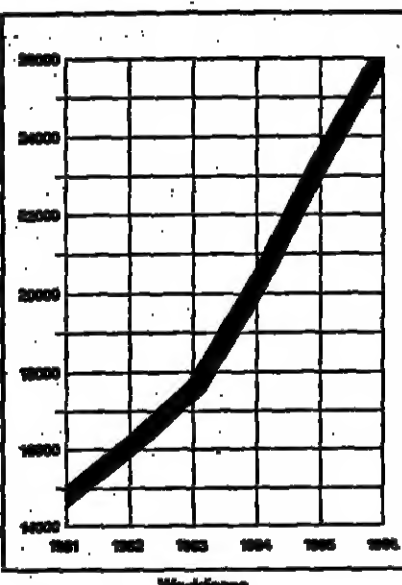


our established markets, while opening up additional revenue sources in new growth markets. With innovative applications like CAD/CAM solutions and telecom products.

Capital Competitive Resources

People are our most important asset. Our competitiveness depends essentially on their skill and commitment. This explains why we invest so heavily in personnel training. We have to: 7 out of 10 of our workforce of 25,600 people are employed on customer support activities, where their qualifications make all the difference. We're also deeply committed to vocational training for newcomers to the industry: in 1986, the number of Nixdorf trainees rose by 23 per cent to 1,800.

This year, we plan to take on another 2,000 personnel, chiefly to consolidate Nixdorf's traditional strengths in customer service and software development. If there's one single attribute that gives us the edge over the competition, it's our dedication to meeting customer requirements. It's this that guarantees Nixdorf users a lasting and successful partnership.



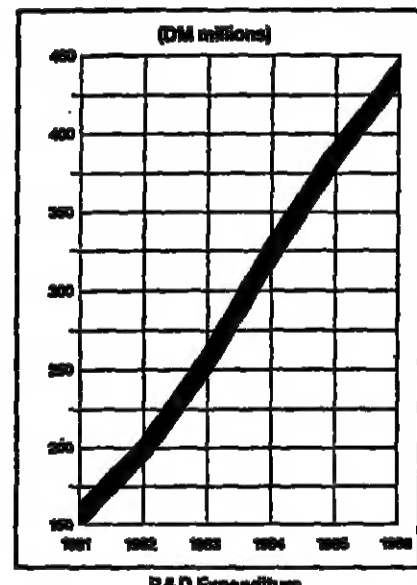
Another of our competitive strengths is our in-depth knowledge of vertical industries. As a 'general contractor' for information technology solutions, this industry expertise gives us the ability to understand every customer's business and offer each a system suited to their needs. Our aim is to become Europe's Number One system supplier providing users with total solutions, complete with hardware, software and comprehensive services.

Capital Innovative Resources

Converting new technologies into innovative solutions is a Nixdorf tradition. And this is based on a long-standing company commitment: to provide the end-user with all the benefits of computer power.

Nixdorf takes 'raw material' chips, for example, and customises them creatively to provide end-users with information technology in the form of future-oriented systems. These systems extend the power of the computer to include word processing, graphics and voice communications; they encompass multifunctional terminals and database applications for integrated information processing in the office or factory.

With its innovative resources, Nixdorf is furthering the convergence of computer and communications technology, and accelerating



the emergence of new and better telecom services: With products like ISDN-capable PABXs, digital telephone systems, videotex terminals and broadband switching systems for the German PTT. Our R&D expenditure in 1986 amounted to more than 9 per cent of revenue.

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WORLD TRADE NEWS

French move threatens to block start of Gatt round

BY WILLIAM DULLFORCE IN GENEVA

FRENCH ANGER over the concessions being offered to the US for the loss of its grain sales to Spain yesterday threatened to block the start of global trade liberalising negotiations under the General Agreement on Tariffs and Trade (GATT).

The EEC yesterday rejected a programme for the key negotiations on agriculture under GATT's new Uruguay Round which had been accepted by all the other principal farm trading countries.

Mr. Yan van Tish, the head of the EEC delegation, said the Community was paying a heavy price to settle the dispute with the US resulting from Spain's accession.

It could not be expected to pay a further price by bowing to US insistence that the GATT negotiations on agriculture should be put on a fast track. France will be the hardest hit by the compensation which the Community's foreign ministers agreed on Tuesday to offer the US for the loss of some \$400m a year in sales of maize and corn to Spain.

Details of the compensation have yet to be announced but yesterday France was refusing



Yan van Tish: "paying a heavy price"

to allow the EEC to accept the plan for negotiating agriculture in the new round.

Officials from other EEC countries said the Chirac Government felt it could not afford to be seen by French farmers "capitulating" twice in one week to US pressure. Agriculture is the last

element remaining to be put in place in the comprehensive negotiating programme for the new round covering 14 subjects agreed by GATT's 82-member countries over the last 10 days.

The trade negotiations committee, the controlling body for the new round, had been scheduled to meet yesterday afternoon to adopt the programme, but the meeting was postponed, as the farm trading countries went into an informal huddle to find a compromise.

At dispute was the question of whether a working document spelling out proposals for the reform of agricultural trade should be completed in an initial phase ending this year or should be left to a later stage.

By delaying preparation of the working document France believes it will have a means of blocking the US desire to start substantive talks.

The EEC position dictated by France came under heavy fire in GATT yesterday. Mr. Mike Samuels, the US chief negotiator, said preparation of the programme for the Uruguay Round could not be linked with bilateral issues.

US urges foreign role in Japanese telecoms

By Ian Rodger in Tokyo

THE US Government has told the Japanese Ministry of Posts and Telecommunications (MPT) that it expects foreign companies to be included in the consortium selected to provide the country's second international telecoms service. Mr. Bruce Smart, US Under-Secretary of Commerce, told Mr. Shigeo Sawada, the Post and Telecommunications Vice Minister, this adds another complication to the manoeuvrings between the two consortiums competing for the licence.

Cable and Wireless, the British telecommunications group, has a leading 20 per cent stake in one of the consortiums International Digital Communications Planning (IDC), and Pacific Telesis and Merrill Lynch of the US have 10 and 3 per cent respectively. The other consortium, International Telecom Japan (ITJ), has no foreign participants.

The ministry has made clear that it opposes the presence of foreign companies in whichever consortium wins the franchise to operate Japan's second overseas telecommunications system. But Mr. Smart told Mr. Sawada that the US was distressed that there was no foreign involvement in the ITJ consortium.

He pointed out that the Japanese enabling legislation provided for foreign participation up to 33 per cent, and the US Government would be watching closely to see if US and other foreign interests were involved.

The ministry has encouraged ITJ and IDC to merge, and negotiations are underway. However, one consequence of a total foreign involvement, US officials said yesterday they would be distressed if the foreign involvement in the winning consortium was less than 33 per cent.

There were reports early this week in Tokyo that the US was lobbying on behalf of American Telephone & Telegraph, seeking to win it a position in one of the consortiums. An AT & T official in Tokyo yesterday said the company was not interested in participating in the project.

Ambassador Michael Smith, the Deputy US Trade Representative, who is also in Tokyo this week, will meet with Mr. Sawada today to reinforce the US view.

Scandinavians now fly to the US for half price, Hilary Barnes reports

Denmark sets pace on air fares

FROM this week, Scandinavians have been able to fly to the US for half the previous lowest discount fare, a breakthrough for which Denmark's Prime Minister, Mr. Poul Schlüter, is chiefly responsible.

He appears to have overruled his own Minister of Transport, Mr. Frode Noer Christensen, and Ministry of Transport officials, who argued that Denmark could not approve new low fares without the agreement of the other Scandinavian Governments and SAS, the Scandinavian Airlines.

"Just because SAS has a kind of monopoly, that is no reason why Danes should not be able to enjoy cheap travel to the US," he was quoted as saying when he decided that Denmark would approve applications for cheap discount fares Copenhagen-New York from Tower Air, a small American independent, and Northwest Orient Airlines.

Faced with the Danish Government's determination, Norway and Sweden had little alternative but to follow the Danish lead, with SAS also introducing the new cheap fares from the Scandinavian capitals to its US destinations. The Tower Air fare is DKK 1,999 (\$199) and the other airlines are charging Kr 2,499 for a round trip of minimum seven days and maximum 14 days.

Mr. Schlüter's support for cheap air fares on the transatlantic route, and his decision to go ahead whatever the Norwegian and Swedish Governments and SAS thought about the matter, is causing other air-



SAS had little alternative but to follow Denmark's lead and cut its fares

lines, Danish and foreign, to which are applying for licences to fly between London and Copenhagen in competition with SAS and British Airways.

The UK Civil Aviation Authority may award licences to the two newcomers, but if the Danish Government follows previous practice, it will turn down the applications with reference to the air services agreement between Denmark and the UK, which specifies that each country can only designate one airline each as a carrier on this route (London being designated as Gatwick, Heathrow, Luton and Stansted).

Mr. Michael Spicer, the British Aviation Minister, tried in 1985 to get the Danes to agree to allow other airlines to fly this route, but met with an intransigent refusal.

The UK Government is expected to make renewed efforts to breach the SAS-British air monopoly through changes in the air service agreements if the applications from the two UK airlines are vetoed by Denmark.

Meanwhile, the Danish and other Scandinavian governments have only approved the new low fares across the Atlantic for the period until October and have indicated that the low prices will not be approved for further periods unless SAS is awarded rights to fly to more than the four destinations it at present serves in the US—New York, Chicago, Seattle and Los Angeles.

There are now four US airlines serving Scandinavia, TWA, PanAm, Northwest and Tower. There is no indication that SAS is willing to open up for other Scandinavian airlines, such as Denmark's Maersk, Sterling (the Tiserberg group airline) and Connair (owned by the Spies travel group), to fly to the US.

"It is an absurd situation," said Maersk's Managing Director, Mr. Sørensen, "Tower Air is flying Tiserberg's customers to New York, creating jobs in New York, but the Government can't allow Sterling to fly people to New York on the same terms."

French battery group in \$28m Soviet deal

By Paul Setts in Paris

SAFT, the French industrial battery and accumulator company controlled by the Compagnie Générale d'Electricité (CGE), has signed a FFr 170m (\$28m) technology transfer contract to supply the know-how and equipment to build a nickel-cadmium accumulator plant in the Soviet Union.

The contract with the Soviet Union, which took several years to negotiate, has offset in part the French company's disappointment at failing to acquire the nickel-cadmium accumulator business of General Electric in the US.

SAFT said yesterday that GE was concerned that a sale of the accumulator business to SAFT would have raised US anti-trust objections. SAFT is the world's third largest group in this sector after GE and Sanyo of Japan.

US to press for import curbs on Canadian steel

BY BERNARD SIMON IN TORONTO

US OFFICIALS will today press home calls for Canada to curb its steel exports to the US.

Both government and industry officials strongly denied reports that Canadian negotiators would propose a voluntary restraint agreement when officials from the two countries meet today to review the steel dispute.

But Mr. Daniel Romanko, the director of the Canadian Steel Producers Association, said that options being considered included voluntary quotas, a tightening of country of origin rules and other export regulations, and retaliation against the US steel industry in the event of Washington taking action against Canada.

US congressmen have threatened to curb Canadian access to the American steel market in the wake of the Canadian industry's rising mar-

ket share, estimated at 3.8 per cent. Pennsylvania Senator John Heinz has threatened to introduce a bill imposing steel quotas on Canada, Taiwan and Sweden unless the three countries agree voluntarily to restrain exports within 90 days.

Canada was exempted from US quotas imposed two years ago on 18 other countries after domestic producers agreed to hold their market share below 3 per cent.

The Canadians are in a stronger position than most other countries to stand up to the US. The American steel industry has a 3 per cent share of the Canadian market, and Canadian producers buy almost all their metallurgical coal and half their iron ore from the US. Ottawa and Washington are in the process of negotiating a comprehensive bilateral free trade agreement.

China signs satellite contract

BY ROBERT THOMSON IN PEKING

CHINA'S first contract to launch commercial satellites was signed yesterday by the state-run Great Wall Industrial Corporation and the New York-based Terec, which expects the launch to take place early next year.

The Chinese corporation had signed several preliminary agreements with foreign companies, but the signing yesterday confirms that it is a genuine competitor in the satellite launching trade.

Chinese officials said another contract with the Swedish space corporation had been initiated and will be signed in coming weeks, and indicated that further contracts are likely.

Terec's 1,320 kilo Westar-VI satellite will be launched by the Long March Three rocket, one of China's two launch vehicles, from a space centre

at Xichang in the south-west of the country. The Chinese rocket can place a maximum payload of 1,400 kilos in a geostationary transfer orbit.

Western diplomats said the price was about 15 per cent below the prevailing international rate of about \$30m, and the state-run People's Insurance Company of China has offered to insure the launches at discount rates.

Yugoslavs in \$500m order for MD-11s

BY MICHAEL DOWNE, AEROSPACE CORRESPONDENT

McDONNELL Douglas of the US has won a further \$500m order for its new MD-11 tri-jet long-range airliner from JAT, the national airline of Yugoslavia.

JAT is buying two MD-11s, to be delivered in 1991 and 1992, with options on another three aircraft for delivery between 1993 and 1994.

The order, the largest yet placed by JAT, is the sixth from Europe for the MD-11, which was formally launched at the end of 1985, and it brings total orders and options for the aircraft to 98, worth close to \$100m including initial spares. Each MD-11 is estimated to be worth about \$100m.

JAT will use the aircraft to replace its existing fleet of McDonnell Douglas DC-10s and to meet traffic growth over the years ahead.

The airline is planning to start services to Los Angeles via Chicago in May, and to China later this year.

Dragon Airlines awarded licences for more flights

BY KEVIN HANLIN IN HONG KONG

DRAGON AIRLINES, the 20-month-old aviation concern controlled by shipping magnate Sir Yue-Kong Pao, has been awarded licences by Hong Kong's Air Transport Licensing Authority to operate scheduled flights to 21 secondary destinations.

The authority's decision was announced on the same day that China bought a 12.5 per cent share in Cathay Pacific Airways, the territory's de facto national carrier.

Before yesterday it seemed likely that Dragonair would prosper in the long term because of Peking's backing, provided through Sir Yue-Kong's close connections with China. But that seems to be in doubt after China International Trust and Investment Corporation's HK\$22m (\$2.7m) investment in Cathay.

Dragonair has been awarded air traffic licences to fly to Kathmandu in Nepal, Dhaka in Bangladesh, Guam, four destinations in Japan (Nagasaki), Kagoshima, Oita and Kumamoto) and 14 destinations in China.

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New Issue
January 29, 1987

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Yours sincerely,

MANAGEMENT: Marketing and Advertising

EDITED BY CHRISTOPHER LORENZ

HOW frequently do you find yourself battling to get into a product? The yogurt tub that showers you as you pull back the flap, the fruit juice carton that spurts in your face, the cereal pack that sheds its load when you try to undo the dotted line.

Toothpaste is a classic bugbear. The bursting in-the-middle problem may have gone with the new soft laminated tubes, but the major brands still spend most of their working life messy and misshapen — the curse of the bathroom shelf.

That was before the advent of pump dispensers, probably the most radical visible development to sweep the toothpaste market in recent years and one of the most innovative packaging concepts in the supermarket today. After liquid soap, pump deodorants and hairsprays, it was only a matter of time before we had toothpaste on tap.

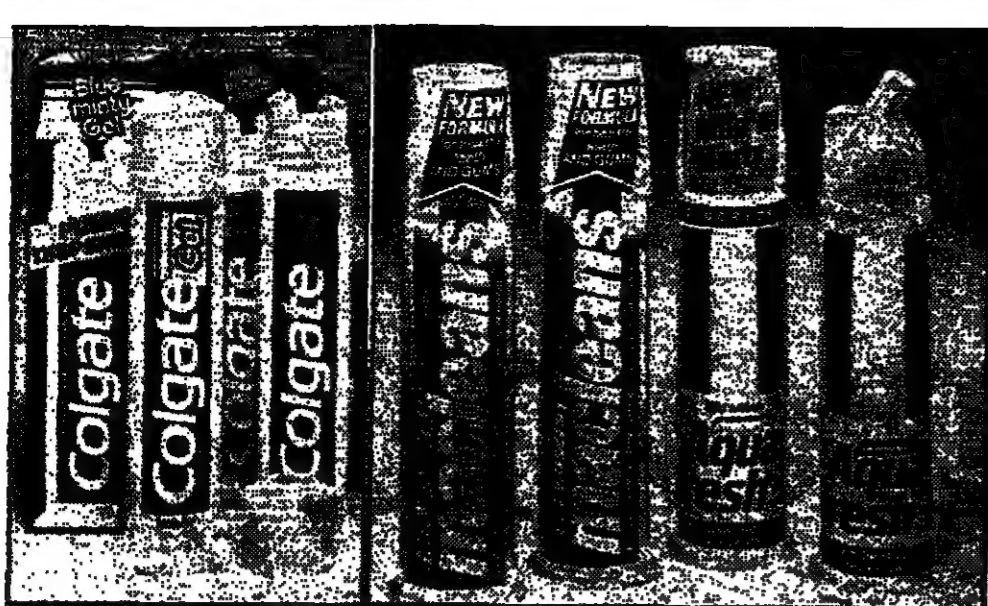
Since last year most of the major brands have been available in solid stand-up tubes which dispense paste in dollops at the touch of a lever.

As well as initiatives from the big four manufacturers (Colgate, Beecham, Elida Gibbs, Fructus & Gamble), leading retailers like Marks and Spencer and Sainsbury have endorsed the idea with own-label products. Now with pumps claiming some 10 to 12 per cent of the total UK toothpaste market in three years, it looks like they are here to stay. The leaders in the new pump sector are Colgate and Aquafresh, both of which claim to be number one, and Gibbs Mentadent P.

The advantage of pumps is obvious to the user. Convenience and less wastage rank high. In other words, the product, which in itself is often not dissimilar to its competitors, is invested with added value, giving fresh interest to what many consumers consider a boring product. The pump is also more for less. Most 100ml pumps cost about £1.20 compared with the 125ml family tubes at about £1. A useful side benefit of pump dispensers is providing to be the ease with which arthritis sufferers can use them.

However suddenly the rash of pumps on supermarket shelves may have appeared, the development of dispensers has not happened overnight. The shape may be simplicity itself, but the logistics of paste on tap set designers plenty of headaches, which have taken years to overcome.

The containers had to retain and maintain flavour; there had to be total reliability of pump action; the consistency had to be just right, too hard and it



Pumps versus tubes: the payoff is that you pay more for less

Pumping new life into the toothpaste market

BY FEONA McEWAN

wouldn't flow, too soft and it seeped into the bristles of the toothbrush; and the paste had to avoid drying out in the nozzle. Signs are that innovations won't stop here. There is now talk of a dose control device, giant sizes, choice of flavour within the one container and many more refinements to keep consumers coming back for more.

The technology of toothpaste on tap is more complex than it might at first appear. Beecham (which puts its Aquafresh and Maclean's in pumps) was one of the last to enter the pump market — spurred on, say some, by the sight of loyal customers being wooed by rival pump manufacturers' products.

With the aim of developing a superior model, says Ian McPherson, marketing director Beecham Toiletries, the company came up with a vacuum system (unlike rival ratchet systems) which he says is totally reliable. It also has a self-sealing closure giving constant rhythm to the flow of paste, preventing drying out, and cutting off toothpaste cleanly at the end. With its premium price, it

was felt at first that only more affluent consumers would take to the pump. However, Beecham, among others, reports to its surprise that there is considerable interest among lower income groups.

Initial research showed the product appealed mainly to young mums who were always seeking ways to encourage their children to brush their teeth. "They appeared willing," says McPherson, "to buy the product on a price quality consideration rather than the usual price volume factor, which is encouraging."

The origins of the pump are unclear. West Germany is said to be one of the first countries to develop the idea. Certainly it was from Henkel of Düsseldorf that the UK came by it, when it was taken up by the small Minnesota-based Minnesota, an innovative company (which had launched liquid soap, Obsession perfume and is about to distribute a radical treatment for hair loss). Its Check-up pump toothpaste brand claimed 5 per cent of total UK toothpaste sales in 1984. When major players,

Colgate and later P & G, entered the scene with their heavyweight marketing muscle, its share shrank to 2 per cent and now Minnesota is selling off the brand.

First to blaze the UK trail in 1982 is generally agreed to be Marks and Spencer, which illustrates how retailers can teach manufacturers a thing or two. Gibbs followed in the spring of 1983 with Mentadent P and then Colgate. M and S reports that pumps now outsell tubes.

Consumers' enthusiasm for the new look toothpaste has been slower than many manufacturers expected, though one more knowing observer commented: "Not surprising, really when you think how traditionally conservative the British are. They put up with soap powders in the cheapest of their lives and with toothbrushes and toothpaste in the most cost effective form, tubes..." Trade estimates suggest that three in four households have yet to try pump dispensers.

European consumers have adopted the vertical toothpaste tube more warmly, though they have had the choice

for longer. In West Germany pumps claim more than 16 per cent of the toothpaste market, in France, 15 per cent, Canada 13 per cent, and Italy and Belgium more than 10 per cent (these are 1985 figures). But they all lag behind the oral hygiene-conscious US which has 18 per cent penetration.

In general, the arrival of toothpaste pumps is expected to have little overall effect on the size of the toothpaste market which is already mature, currently valued at about £100m in the UK. According to the British Dental Association, the total toothpaste market in volume terms is increasing by only 2 per cent a year. That excludes denture cleaners, themselves a considerable market, since more than 40 per cent of British adults have some or all false teeth.

Long-term market growth will come, say the marketers, through education and dentists preaching consumer awareness of oral hygiene. Habits are changing in the UK (the British apparently use more toothpaste per capita than the French, for instance) but this is nowhere near the amount used in the US and other parts of Europe where there is a growing trend towards cleaning teeth after every meal.

Competition in the toothpaste market is intense. Manufacturers, faced with a static market and under increasing pressure from own-label products, are constantly seeking to improve their market share by adding value.

It is a battle of percentage points, as recent figures from Mintel, the market research company, and trade estimates show. In the UK, for instance, the current position appears to be that Colgate has around 29 per cent of the market, while P & G has somewhere in the region of 12 per cent.

For the moment, pumps are here to stay but to what extent they infiltrate our bathrooms depends inevitably on consumer enthusiasm for the product. The battlefield for the major players has moved on to the more familiar territory of product differentiation: the introduction of plaque or tartar control formulae, developed first by P&G and then by Colgate.

This special formula is in response to the growing incidence of gum disease. In the UK it is said to afflict nearly all adults over 35 at some stage of their lives and with tooth decay on the decline, there is more chance of losing teeth through gum disorders than tooth decay. The new toothpastes are aimed at reducing build-up of the offending tartar previously removed by regular scraping by dentists.

Selling to Japan

Time to spurn the sporrans

Carla Rapoport passes on some hints to hopeful exporters

AT 10 am each morning, Linda Gale stows work, stands at her desk and bows to the east. Gale, along with all the employees of Isetan department stores, is greeting the day's customers.

Her office is nowhere near the store's entrance, where senior managers greet the first customers in person. But in every Isetan office, whether the customer appears or not, employees stand and bow with respect each morning, listen to the company song and then return to work.

Gale is the only foreigner working at Isetan, one of Tokyo's leading department store groups. A fluent Japanese speaker, she has spent more than four years as special advisor to the general merchandise manager for imported goods. She doesn't mind the special Japanese devotion to Isetan's customers. The store's traditionally Japanese customs do not mean that it discriminates against foreign goods. Isetan, with sales in 1985 of \$1.6m, derives about 10 per cent of its sales from imported goods, giving the store one of the highest import penetrations in Japan.

Nonetheless, Gale's job is not an easy one. The problem, she found, was not so much selling the Japanese on foreign products, but selling foreign companies on Japan. Born and raised near London in the UK, she has a special interest in selling British goods in Japan. A veteran of three major British promotions, one featuring 12 imported sheep and a shearer, she has some firm ideas about what British companies can do to improve their profile in Japan.

"The traditional, masculine image of Britain, of the kilts, the pipe, the palace guards, has been a faithful symbol, but hardly one that excites," she says. The Japanese, she says, are well aware of old favourites such as Scotch whisky, smoked salmon, tea, bone china, tartan and tweed fabrics and cashmere pull-overs. The trouble is that severe competition in the domestic market is currently hurting traditional Japanese products and brands. "So Britain cannot just afford to rely on tradition alone."

On the basis of her experience to date, she offers the following advice:



"I haven't sold a single bottle — but a bag" from Yorkshire has bought you

● Get rid of the agent and set up a Tokyo office or increase the number of trips to Japan. "Using agents, isn't that abdicating responsibility?" says Gale. Wedgwood, for example, has trebled its sales through Isetan since it set up a Tokyo office in 1984.

● Harshen the Japanese department stores. The Japanese love gimmicks. A current best seller is a credit card which contains a tiny ball point pen and propelling pencil. Clever design often justifies a high price. The credit card/writing set sells for about \$4.25.

● Participate in British import fairs. "Some say there are no long-term benefits in these promotions, but I see it as a test market for new merchandise. There will be re-orders for successful merchandise," she says.

● Stay ahead of the imitators. Japan's Aylesbury House clothing brand, to the Japanese shopper, is nearly identical to Scotch House clothes. A local company called Ashford has come up with something called "British business gear systems" which is almost identical to the popular Filofax memo and date book. Decreasing sales have resulted in the British brand being dropped from the main Isetan store.

● Accept unacceptable English

promotional material. "Could you accept a slogan such as: 'Let's active Britain'?" she asks. It sounds ridiculous to foreign ears, but to the Japanese, it works. One of the most successful advertising slogans in recent years was for a Tokyo health club: "Let's healthy sweat together."

● Consider all-year round merchandise. Despite the excitement surrounding the Prince and Princess of Wales' visit to Japan last spring, there was little spin-off for British exporters. This was because there is not a wide enough range of British goods found in Japan. Most British clothes are suitable for winter, but are entirely unsuitable for the Japanese spring and summer.

● Consider selling aimed at the two Japanese gift-giving seasons. "We really have two Christmas seasons, one in the summer and one in the winter," says Gale.

About 50 per cent of imported British food is sold during these two seasons, called O-Chugen in the summer and O-Setu in the winter. The potential for more import sales is high. Currently, top sellers are still traditional things like seaweed, soap and salad oil. But the gifts, which are sent to customers and clients, are becoming more international as Japan comes under more pressure to spend its yen overseas.

Surprisingly, the strengthening of the yen, Gale says, has had little impact on sales of imported products. In fact, a cut-price Scotch whisky promotion last year actually sold fewer bottles than a regular promotion the year before. Imported goods, she explains, are still in the high-price, high-prestige niche in Japan. This can work to the exporter's advantage, however, if the company is willing to listen closely to the trends in Japan.

"Japanese really do live in tiny houses. I have a picture hanging in the doorway of my room," says Gale, who lives in a Japanese-style apartment. The key to the Japanese mentality, she says, is learning to cope with the language or hiring local Japanese to know the market and are bilingual. "We have much to learn from the Japanese — and with British originality and ingenuity, we still can and must compete."

TECHNOLOGY

Nanny service for manufacturers

Peter Marsh reports on a novel consultancy venture which will nurture new products

AN UNUSUAL £15m venture in giving manufacturing companies the chance to nurture new technologies — yet without requiring them to channel to this activity scarce management resources — is due to start later this year.

The scheme is the brainchild of Mr Gordon Edge, a well-known figure in engineering circles who for 17 years was chief executive of PA Technology, a leading UK company of technical consultants. Mr Edge left PA Technology, which he had founded and built up to annual sales of about £50m, last September to set up a new company, Cambridge-based Generics Holdings.

Generics' main role will be to offer a novel brand of consultancy to a range of companies in manufacturing, advertising and financial services. Mr Edge aims to bring together specialists in science and technology, as well as in areas such as marketing, business strategy and economics, to offer their skills as a package to a small and select group of customers. The exercise in technology nurturing is another part of Mr Edge's plans for his company,

which has a staff of 25, a number due to double by the end of the year and to reach 200 by 1989. Twenty of Generics' current staff are scientists and engineers, with the rest drawn from the other disciplines. Mr Edge has recruited six people from among his former colleagues at PA Technology, which is based in Melbourne, near Cambridge.

Generics, set up with an investment of £1.5m, should have sales this year of about £1m, building up to £10m by 1990. Mr Edge plans over the next few years to expand his company's operations by acquiring consultancy concerns abroad, possibly in the US. His target is to sell services to companies in Britain, Scandinavia, West Germany, Japan and the US. Mr Edge, who is a member of the UK Cabinet Office's Advisory Council for Applied Research and Development and a part-time professor in manufacturing technology at Brunel University, reasons that many technology-based companies have spare cash, which they would like to invest in new commercial operations of relevance to their own activities. This

activity is known broadly as corporate venturing. A problem is that many such concerns are reluctant to release managers to run the new activities. Even more to the point, the managers may not be very good at administering new, entrepreneurial operations.

Mr Edge's solution is to build up a fund of cash from companies — he says he should have little trouble obtaining about £15m from five or so interested concerns — and invest this in new enterprises. Staff from his company would also be on hand to help run the fledgling businesses. The start-ups would specialise in technologies such as optics, life sciences, electronics and software, areas in which the staff of Generics Holdings have expertise.

As part of the deal, the investing companies would at some point in the lives of the new concerns have the opportunity to obtain details about emerging technical developments, which the large firms could then use in their own operations. The consultancy operations of Mr Edge's company, of which he

is chief executive, will be left to a subsidiary, Scientific Generics. The technology nurturing division is to be called Venture Generics, while a third subsidiary is planned, possibly to be called Software Generics. This would concentrate on advanced computer programs such as expert systems, a means by which computers are able to make human-like judgments.

So far Mr Edge has signed up four companies which are paying for his novel brand of consultancy. Three are in the UK and the other is overseas — they have interests in instrumentation, engineering materials, cars and financial services. Each concern is obtaining advice on broad areas of marketing and development of processes and products. The plan is that Generics will strike up a long-term relationship with each business to tailor the different aspects of its consultancy to the customers' needs.

Mr Edge argues that in practising this interdisciplinary approach — at the same time as directing his company's efforts at a small group of customers — he is breaking new



Mr Gordon Edge: Bringing together specialists in technology, marketing, business strategy and economics

ground in technical consultancy. "I believe we will act as a prototype for a new type of company, which is in neither manufacturing nor services, and the sole job of which will be to provide skill-based knowledge to help customers to increase their competitive advantage." Mr Edge owns 85 per cent of the shares in Generics Holdings, with the rest owned mainly by other staff. LEK, a London-based business consultancy, owns 10 per cent, while a City Slicker, who has the sole right to the name, is also negotiating to take a 10 per cent holding.

Bell Labs. springs a laser trap to manipulate atoms

NOTHING can have given the world of science greater assurance that Bell Laboratories has survived the divestiture of its parent AT & T group in 1983, and is still a fountainhead of original, innovative research, than the announcements about light traps.

Light is the future of the company's business in telecommunications and perhaps also in data processing. Bell scientists claim to have used a series of atoms to trap and manipulate atoms, much as one might observe them as waves through the transparent wall of a test tube as they are being heated, cooled or just shaken.

This may lead to a still more important discovery: the use of atoms to trap and manipulate atoms, much as one might observe them as waves through the transparent wall of a test tube as they are being heated, cooled or just shaken. This may lead to a still more important discovery: the use of atoms to trap and manipulate atoms, much as one might observe them as waves through the transparent wall of a test tube as they are being heated, cooled or just shaken.

could still the incessant motion of minute particles as they were being bombarded from every angle by atoms — Brownian motion. He did this by catching them in his laser beams. He found he could levitate a tiny glass sphere a few microns across on a vertical laser beam, like a ball bobbing in a fountain jet. For the physicist this proved very exciting because he could measure properties of the particle so trapped and isolated, much more precisely than ever before. The sphere even proved to have a spectro-

scopy — rainbow — of radiation — all of its own.

What Ashkin was doing was to take a laser beam of quite modest power, only a watt, and focus it to a very fine point, only a single wavelength across. This provided a light intensity of about 100 megawatts per square centimetre — huge by any previous terrestrial standard," he says.

If a small glass sphere, why not a single atom? Ashkin soon began to ask. At this point John Bjorkholm, one of his collaborators, takes up the story. Their earliest experiments in trapping atoms took place in the late 1970s, says Bjorkholm. They chose the sodium atom as one that offered a good match with the laser system they knew and which was not easily ionised (electrified) when bombarded with photons, thus spoiling the experiment because the atoms would repel each other.

Theoretically, the maximum force which can be exerted on an atom of sodium by laser light pressure is 500 times the force of gravity. The trick was the design of an "optical trap" in which atoms of sodium could be boiled off a pellet of metal then caught and held by laser beams. It took the team several years to perfect an optical trap which had first been proposed by Ashkin in 1978.

This ingenious piece of cryogenic engineering cools the atoms of sodium vapour to less than one millionth of a degree

Kelvin, 240 micro-Kelvin, very close to absolute zero, when all natural motion of atoms ceases. This must be done in a very hard vacuum.

At this extremely low temperature the sodium atom grows very sluggish indeed, travelling at only 60 centimetres a second — slower than you walk — whereas it was being boiled off at 100,000 cm per second. Six beams of laser light from a single source, reflected by mirrors to arrive from four different directions, are then focused on a cloud of sluggish sodium atoms, damping all degrees of freedom. A seventh beam plays a different role, springing the trap for the atoms, which suddenly find themselves caught in what the scientists call a kind of "optical molasses."

Through a window in their bench-top apparatus the scientists can see clusters of sodium atoms, perhaps 1m of them, as an orange blob held briefly for inspection by the counterbalancing pressures of the six laser beams. This then is a new kind of test tube in which the Bell scientists can slow down the frenetic pace of much science — chemistry and physics as well as physics — and watch it unfold like a TV action replay.

By jiggling their mirrors they can manipulate the atoms by laser pressure, a painstaking technique for which the term "optical tweezers" was coined. The object under observation is never fixed, always wandering, and it took time to learn just how hard to prod. Now they can keep a target under observation for several seconds.

They have still more ambitious ideas for building a second optical trap, to try to observe the interaction between different atoms, much as a chemist might watch what happens — say, how the colour changes — when he pours the contents of one test tube into another. The difference is that Ashkin hopes to observe how the atoms themselves interact.

Trapping atoms in optical molasses is unlikely to translate quickly into any new AT&T technology. It is a technique of basic research for looking more closely at the behaviour of matter. It may prove to have fundamental importance for new products — or none at all.

Americans pedal ideas for a flight into Greek mythology

BY MICHAEL STRUTT

ADVANCED flight tests which begin this month in California are confidently expected to extend the limits of human-powered flight and add a 20th century chapter to Greek mythology.

A group of US engineers is working with the most modern materials and techniques to re-create the mythical flight of Daedalus from Crete to mainland Greece — a distance of 60 nautical miles. The 102ft wing span aircraft, being tested at Edwards Air Force Base, will have to be flown for four to five hours and three times the distance covered when racing cyclist Bryan Allen pedalled Dr Paul MacCready's Gossamer Albatross from England to France in 1977.

A final version of the Daedalus aircraft is due to make its crossing from Crete to the autumn of this year or spring 1988.

The Daedalus project is a joint effort by teams at NASA and Massachusetts Institute of Technology. It involves extensive use of computers and special building techniques, and has already taken 15,000 man-hours of work.

Three pilots, two men and a woman, are training for the flight and whoever lands the job will have to produce 34 watts of pedalling power per kilo of the all-up weight. The aircraft itself weighs 40 kilos.

About 30 test flights have already been made by the three pilots. Mr Robert Parks, a spokesman for the project, told a meeting of the Royal Aeronautical Society's Man Powered Aircraft Group in London last month. But he raised eyebrows when he said the actual flight might have to be made at night "because our monitoring equipment at the site shows that the

best weather occurs in the dark."

The aircraft's structure is of graphite tubes and the wings are made of birch plywood and styrofoam. The variable-pitch propeller, made of Kevlar and fibreglass, is driven through two geared transmission boxes instead of the usual cycle chain.

The two main problems in the next few months will be to lighten the aircraft to save the last fraction of unnecessary weight and to make sure that the pilots will have sufficient pedalling endurance. At one point during the 2 hr 49 mins Channel crossing by Gossamer Albatross, Bryan Allen was flying only inches from the sea as fatigue set in.

"Most sporting events don't need the continuous power output that pedal-powered flight requires," says Mr Parks, an aeronautical engineer at

the Daedalus project. Its builders are already claiming a new world distance record of 37.3 miles for a man-powered aircraft. This was achieved in a time of 2 hours 13 minutes during tests at the Edwards Air Force Base in California.

Locked. "We are testing three different high-lift aerofoil sections to provide a low-drag wing with a high-speed range."

The aircraft's flying qualities are already "better than predicted," and it is reckoned that every 1 lb saving in weight will produce a 1 per cent saving in the power needed to fly the aircraft.

The biggest aid for the pilot who is chosen, apart from the high-lift wings, will be the specially-designed autopilot now beginning its tests at the Edwards air base. While the pilot pedals away, the autopilot will make adjustments to the

flying surfaces, keep the wings level, hold the aircraft on its heading, and maintain an airspeed of close to the optimum 15 knots.

The weather will be the important factor on the day but in the meantime, apart from perfecting the aircraft, two problems remain. The project, backed so far by US brewers Anheuser-Busch, has still to find the funding to build the final aircraft and make the flight. In addition, Daedalus will fly 50 per cent faster than Gossamer Albatross, "which could cause a problem for the chase boats in a following wind," says Parks.



THE MERCEDES-BENZ 190 SERIES: 190, 190D, 190D 2.5, 190E, 190E 2.3/16.

The Mercedes-Benz 190. The reason you buy it may not be the reason you enjoy driving it.

The 190 series may be the most compact of the range, but it is nevertheless every inch a Mercedes-Benz. It evolved through a meticulous 10-year development process of the type required for every new Mercedes-Benz model.

It inherited the family traits of strength, safety, durability, comfort and much-envied build-quality, at the same time setting new standards in the field of aerodynamics.

It has packed into its deceptively compact profile every attribute that has made Mercedes-Benz owners the most loyal in the world. And that's why most people are buying it.

But the 190 broke new ground. It introduced a remarkable new multi-link rear suspension system. A patented system that lets a driver take the ample power generated by the 190's engine range and use it to move people and things extremely quickly and comfortably.

It was also the first recipient of an ingenious new single-blade wiper system that reaches out to clean a panoramic 86% of the windscreen.

The 190 is not a sports car, but it can be driven like one. It will satisfy even the most enthusiastic driver, being engineered to the point where it will do practically anything you ask of it.

You'll buy the 190 because of its traditional Mercedes-Benz values. You'll enjoy driving it for rather less pragmatic reasons.



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UK NEWS

LOWER OIL PRICES HALVE RECEIPTS FROM NORTH SEA IN 1986

Current account may show £187m deficit

BY PHILIP STEPHENS, ECONOMICS CORRESPONDENT

THE CURRENT account of Britain's balance of payments may have moved into deficit last year for the first time since 1979, as lower oil prices halved receipts from the North Sea and a surge in consumer spending triggered faster growth in imports.

According to figures released by the Department of Trade and Industry, there was a deficit on the current account of £187m in 1986, compared with a surplus of £2.5bn in 1985. The figures for the latest months remain provisional, however, and may be subject to sizeable revisions.

In December alone, there appears to have been some improvement in the trade position as the previously rapid growth in imports showed signs of levelling off and exports remained strong. The deficit on visible trade during the month was £763m compared to £1.03bn in November.

The surplus on invisible earnings, including insurance, tourism and returns from overseas investments, was estimated at £860m in December, leaving the current account for the month in a small surplus of £89m.

The widening gap in trade in goods since the beginning of last year is reflected in a deficit of £2.7bn for the whole of 1986 compared to a shortfall of £2.1bn the previous year.

That, in part, reflects the sharp fall in oil prices. The balance of trade in oil showed a surplus of £1.1bn over the year against the £2.3bn seen in 1985.

There was also a deterioration, however, in the country's position in non-oil trade, with imports taking a large share of the rapid increase in consumer spending. The volume of non-oil imports, excluding erratics, grew by 8 per cent last year compared to 1985 and in the

latter part of the year were rising at an annual rate of nearly 10 per cent.

Exports rose by only 2 per cent over 1985 levels but the growth rate accelerated sharply in the last months of the year to match the same rate as that for imports. The upturn in exports, which was particularly marked in October and November, reflects the strong competitive gains flowing from sterling depreciation against other major currencies.

The latest survey of manufacturing industry from the Confederation of British Industry suggests that the export recovery is continuing into 1987.

Economists at Morgan Grenfell, the City of London securities house, said yesterday that the combination of an improvement in exports and a slowdown in imports growth with buoyant invisible earnings may produce a small current account surplus in 1987.

CURRENT ACCOUNT (£m, Seasonally adjusted)					
	Current Balance	Visible Trade Balance	Exports	Imports	Invisible Balance
1985	+3,580	-2,111	78,551	80,162	+5,669
1986	-187	-2,680	72,663	81,343	+8,463
1986 Q1	+540	-1,637	15,122	15,560	+1,986
Q2	+275	-1,579	17,789	18,264	+1,514
Q3	+781	-3,034	17,517	20,551	+2,233
Q4	+225	-2,629	19,225	21,854	+2,400
Oct	+36	-835	6,206	7,041	+800
Nov	+202	-1,032	6,515	7,547	+800
Dec	+38	-763	6,513	7,276	+860

*Includes for October to December are projections

Source: Treasury

The consensus among independent forecasters, however, is for a shortfall of £3bn this year, double the £1.5bn deficit anticipated by the Treasury.

Mr Roy Hattersley, Labour's shadow Chancellor of the Exchequer, said that yesterday's figures underlined the decline of manufac-

turing industry under the present Government, which meant that manufactured imports were rising six times faster than exports.

He said that the tax cuts planned by the Government for the March budget would worsen the problems as still higher consumer spending would suck in more imports.

Austrian bank admits receiving Guinness funds

BY CLIVE WOLMAN

ANOTHER European bank yesterday admitted that it had been paid an indemnity by Guinness for buying the UK brewing company's own shares during its takeover battle for Distillers last year. The transaction may be in breach of the UK Companies Act.

Austria's Zentralbank and Kommerzbank said it was paid £254,000 as compensation for losses on its shares and has carried out an internal inquiry. The bank spent about £1.9m buying the shares through the London Stock Exchange.

Earlier this month the Zurich-based Bank Leu said that it had bought 41m Guinness shares, at an

estimated cost of around £130m, in return for a guarantee that Guinness would repurchase the shares at cost price and pay carrying charges. The share purchases of Bank Leu and the Vienna-based Zentralbank formed part of a massive operation to boost the Guinness share price artificially and enhance the value of its offer to Distillers shareholders.

Mr Ernest Saunders, who was dismissed as Guinness' chairman and chief executive for his role in the operation earlier this month, comes from Vienna.

Zentralbank said yesterday that its share purchases were legitimate under Austrian law and were well within the normal size of trans-

actions for the bank's equity portfolio. The bank said it was not aware that the deal may have broken any British law. Mr Horst Tiefenthaler, head of the bank's London office, has been recalled to Vienna for an inquiry, the results of which will be available to the UK and Austrian authorities next week.

The bank has not yet decided whether to return the £254,000 to Guinness. Guinness' new chairman is investigating invoices for fees totalling £25m which may have involved payments by Guinness for share-buying activities. Zentralbank, it emerged last week, was the recipient of one of those payments.

Telephone strikers face split in ranks

BY CHARLES LEADBEATER AND DAVID THOMAS

BRITISH TELECOM plans to announce a split in the ranks of striking clerical staff and telephone engineers tomorrow when the three-day strike by clerical staff comes to an end, union leaders believe.

National Communications Union (NCU) leaders said BT might not require the 30,000 clerical staff to give undertakings that they will work normally when they report for work.

The executive of the clerical section of the union meets today to discuss whether to follow up the three-day stoppage with a call for an indefinite strike.

The strike by 140,000 workers follows the breakdown of talks over pay and changes to working practices.

BT has taken different approaches to the two groups during the dispute, and the union admits the clerical workers' strike is less solid than the engineers' action.

Should BT pursue such a policy it would focus the union on splits within its ranks, although it would do little to directly improve the performance of the telephone network.

While there are no plans for a formal meeting with BT, an NCU official said the two sides were working towards an informal meeting.

In a letter to Mr John Golding, the NCU's general secretary, Mr Mike Bett, BT's managing director of inland communications, reaffirmed that BT would not make a new offer while the strikes continued. Mr Bett said an agreement must "embrace" pay and productivity measures.

Engineers in the City of London plan to reinforce pickets in an attempt to prevent working engineers, managers, and contractors being used to repair equipment normally maintained by those on strike.

BT has agreed to temporarily suspend its monopoly over the approval of telecommunications equipment, such as private exchanges.

The move, which will lead to calls for a permanent liberalisation, was prompted by OfTel, the industry's regulatory body which has received complaints from independent installers about business lost because BT engineers were not available to inspect installations.

Councils try to avoid London funding crisis

By Richard Evans

THE inner-London boroughs in deepest debt are to co-operate with the Audit Commission in an attempt to find a way out of a potentially disastrous financial crisis.

Mr John Barnham, controller of the Audit Commission, an independent body set up to improve local government efficiency, is to meet representatives of the boroughs in the next week to prepare an emergency programme of reforms.

The move follows publication today of an extensively leaked paper by the commission which underlines the scale of the crisis and warns that parts of London could face irreversible decline unless rapid action is taken to cut debts.

There are very disturbing parallels between the situation in parts of London and that in parts of New York and Chicago. The South Bronx and the Southside of Chicago represent a future to be avoided at almost any cost... prevention must be a national priority," the report states.

Jobs retraining gets government priority

BY DAVID BRIDLE, LABOUR CORRESPONDENT

THE GOVERNMENT yesterday announced a fresh package of employment initiatives, shifting the emphasis from simply cutting the jobless register to combating Britain's skills shortage.

The main measure in the package, presented under the campaign title Reskilling Britain, is designed to create by the autumn 110,000 places on skill-training courses under the Job Training Scheme (JTS).

Lord Young, the Employment Secretary, said he had heard from countless employers that they could not find skilled labour. In the construction industry, where the Government expected a high take-up of JTS, the problem was critical.

"Unemployment has fallen over the last five months. I believe very much that reskilling Britain's labour force has become our priority," Lord Young said.

In expanding JTS, the Government has accepted in full the recommendation of the Manpower Services Commission after a pilot scheme in 10 areas. The scheme, aimed at people under 25 who have been unemployed for six months or

more, provides for training of about six months towards a recognised vocational qualification.

Full operation of JTS, which would train about 235,000 people a year, is expected to cost £200m. The Government has agreed to reallocate £102m from the Department of Health and Social Security, on the basis that trainees will be paid an allowance equivalent to their former supplementary benefit.

A second measure announced yesterday provides for six-monthly interviews of the long-term unemployed under the Restart Programme. The present system of interviewing the 125m jobless for more than a year is due to be completed by March.

This extension of Restart will require an extra £43m government funding, mainly for recruitment of 700 additional staff to undertake the interviewing programme.

Other measures in the package are a 10-per-cent expansion of the Enterprise Allowance Scheme, by which unemployed people can claim a £40-a-week allowance for a year to start a business.

Vauxhall plans to raise output and export cars from Britain

BY KENNETH GOODING, MOTOR INDUSTRY CORRESPONDENT

VAUXHALL, the General Motors subsidiary, plans to raise UK output of cars and car-based vans by more than a third from the current 220,000 a year to 300,000 over the next three years if all goes to plan, said Mr Eric Fountain, director of public affairs, yesterday.

The company expects to run out of production capacity mid-way through next year and will have to spend about £100m to open up bottlenecks by providing a new paint plant at the Ellesmere Port factory on Merseyside and to expand the body shop in the Luton, Bedfordshire, assembly plant.

However, there will be no big increase in jobs, Mr Fountain said. "We have to produce more vehicles with the same number of people."

He stressed that the expansion depended on Vauxhall being successful with its current programme to reduce costs by 25 per cent over the next three years and there being no significant shift in value of the pound against the West German D-Mark. GM does not believe the pound will recover much of the lost ground.

Mr Fountain told the House of Commons Trade and Industry Select Committee that British-built vehicles will account for 70 per cent

of those sold by Vauxhall in the UK this year. Vauxhall will also export about 10,000 cars in 1987, the first car exports for many years although the company has been shipping out car-based vans for some time at an annual rate of about 5,000.

He revealed that, apart from the Astra models at present being built at Luton for Opel, GM's West German subsidiary, the Ellesmere Port plant would also begin exports of Opel Kadett models this autumn.

There was little chance of the UK content level going much higher because Vauxhall imports all the engines and transmissions it needs.

Mr Fountain said neither was there any chance of the company having a new engine facility until GM had run out of worldwide engine production capacity, which would not happen until the 1990s.

At that stage, however, if Vauxhall's cost-cutting plans were effective, the UK would be well in the running to get a new engine facility.

If the D-Mark had not fallen from DM 3.8 to the pound to DM 2.8 in the past 12 months, the UK content of Vauxhall cars would have been well over 80 per cent this year. Using the new rate of exchange, the

content had improved from 40 per cent at the beginning of 1986 to 50 per cent today.

He reminded the committee that Vauxhall had made a profit only once in the past 10 years.

There would be another loss for 1986 - not less than the £45.4m for 1985. The loss will be reduced significantly this year and Vauxhall expects to be profitable in 1988, said Mr Fountain.

Mr Ian Gibson, deputy managing director of Nissan Motor Manufacturing, told the committee that his company will start exporting cars to Ireland at the rate of between 100 and 150 a month from the assembly plant at Washington in February or March.

● Ford's Dagenham assembly plant produced more than 200,000 cars last year for the first time in 15 years, writes John Griffiths.

Dagenham's daily output currently is running at 1,000 cars. However, while this is a considerable advance on the 700-800 cars a day being achieved with similar equipment a few years ago, it still does not match the efficiency levels of Ford's European plants, according to Mr Derek Barron, Ford UK's chairman and chief executive.

Philips audio technology brings new dimensions in sound to millions of people all over the world. For the hard-of-hearing, our advanced hearing instruments provide an effective and unobtrusive correction. Bringing back the rich variety of sounds that those with normal hearing take for granted. At work, in education and during leisure time.

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From hearing instruments to advanced Compact Disc players, Philips audio technology is unmatched today. Technology that adds new dimensions to the enjoyment of sound.

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Company Notices

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US\$12,500,000

Floating Rate Note due 1988 (Series B)

Notice is hereby given that the rate of interest for the period 28th January 1987 to 28th July 1987 has been fixed at 6.125 per cent per annum.

On 28th July 1987 interest of US\$158.69 per US\$5,000 nominal amount of the Notes, and US\$1,586.89 per US\$50,000 nominal amount of the Notes will be due against interest Coupon No. 11.

SWISS BANK CORPORATION INTERNATIONAL LIMITED
Reference Agent

WORLDINVEST

INCOME FUND

DIVIDEND ANNOUNCEMENT

DECLARATION OF

DIVIDEND No. 20

The Trustees of the Worldinvest

Income Fund are pleased to announce

a dividend of 10.00 pence per share

payable on 28th February 1987 to

Shareholders in respect of the half-

year period ending 31st December

1986. The dividend is payable in

cash and also any previously

unpaid dividends may be

presented for payment on or after

February 2, 1987 to any of the

following persons:

Bank of America NY & SA

100 King Street, London EC2A 4PU

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City rules will allow claims on inside deals

BY CLIVE WOLMAN

THE SECURITIES and Investments Board (SIB), the new City of London regulatory body, is to issue rules which would allow market-makers and others who have suffered losses as a result of insider dealing to claim civil damages from the wrong-doer.

Sir Kenneth Berrill, the SIB chairman, told a London seminar yesterday that the SIB rules, which will be submitted to the Secretary of State for Trade and Industry for approval within the next few weeks, would cover investment dealings by authorised firms.

Any firm guilty of insider dealing on its own account or which knowingly facilitated insider dealing by other parties would be in breach of the rules, he said. This would give anyone who had suffered financial loss as a result of the breach an automatic right to claim damages.

The difficulty, however, will be to prove any such loss. Sir Martin Jomb, SIB's deputy chairman, said in November that insider dealing was generally a victimless crime. However, in some circumstances, a market-maker might claim damages if he could show, for example, that he sold shares to the insider dealer and would not have sold them otherwise.

NEC will manufacture microchips in Scotland

BY TERRY DODSWORTH, INDUSTRIAL EDITOR

NEC, the world's leading semiconductor manufacturer, is going into production at its Livingston plant in eastern Scotland with a new range of products aimed at the fast-growing European telecommunications market.

The Japanese-based electronics group is developing its role in telecommunications because it believes that this sector of the semiconductor industry will expand more rapidly than other parts of the market over the next few years.

Growth is expected to be particularly strong in the UK, mainly because of the liberalisation of the telecommunications equipment supply sector is stimulating the development of a wide range of new

products. These include sophisticated telephone sets, private branch exchanges, mobile telephones and devices for recording and storing telephone messages.

Development of NEC's business in these areas would give a boost to manufacturing at Livingston, where the group is due to start production of test semiconductor products next month.

Up to now, the three-year-old Scottish facility has been engaged in assembly work only from components brought in from overseas. The new £10m investment at the plant will turn it into a fully integrated semiconductor production unit.

UK NEWS

British social divisions widen

Britain is becoming a more unequal society according to a survey which provides a statistical snapshot of the nation. Alan Pike reports

HIGH UNEMPLOYMENT is helping to polarise Britain into a more unequal society, Prof A. H. Halsey, director of the Department of Social and Administrative Studies at Oxford University, suggests in the 1987 edition of *Social Trends*, published today.

Although *Social Trends* does not present statistics on a regional basis, Prof Halsey's contribution is likely to add fuel to the current argument about the distribution and consequences of rising unemployment, which is being seen as a North-South divide.

Prof Halsey, in an article entitled *Social Trends Since World War II*, says it is now generally recognised that a 30-year-long post-war period for Britain and other industrial countries came to an end with the 1973-74 oil crisis.

A time of economic boom had since been followed by one of rising unemployment, shifting social and economic activity towards high technology and service industries, struggles with inflation and policies designed to move activity from the public to private sector.

Evidence suggested that absolute rates of upward and total social mobility had continued to rise since then. In 1972, 18 per cent of men of working class origin had found their way into the middle class, and by 1983 this percentage had risen to 23.8 per cent. While in 1972, 61.2 per cent of people of working class parentage were themselves in working class jobs, this proportion had fallen by 1983 to 52.6 per cent.

Thus there is considerable support for the optimistic liberal theory of a technologically-led expansion of middle class opportunities. But the picture has to be modified by the fact that many of the SIB's directors and full-time staff members were, or had been, investment practitioners who would enhance the SIB's ability to regulate investment markets effectively.

The unemployed could reasonably be viewed as an additional de-

pressed class which mobility tables needed to take into account. While the expansion of the professional and technical middle class remained a feature of late 20th century Britain, unemployment had also emerged as a feature of "negative opportunity." This tended to polarise mobility chances, especially of those who began in the working class.

Prof Halsey speaks of a "gradient of advantage" ascending from the inner city districts and the peripheral council estates to the fringe areas outside classical industrial Britain. "The process is one of the deprived people being left in the urban priority areas, as the successful move out to middle Britain."

Since the oil crisis of the mid-1970s a new phase of economic and social transformation had appeared. This had taken the form of a shift away from 19th-century urban industrial manufacturing, rising unemployment and population movement from the inner cities towards suburbs, the South-East of England and new towns.

In the process, a pattern had emerged of a more unequal society as between a majority in secure attachment to a still prosperous economy and a minority in marginal economic and social conditions - the former moving into the suburban locations of the newer economy of a "green and pleasant land," the latter tending to be trapped into the old provincial industrial cities and their displaced fragments of peripheral council housing estates.

The movement from old urban

annual average of one in 65 during the previous three years.

Long-term unemployed - those out of work for more than a year - accounted for 41 per cent of all benefit claimants by last July, compared with 25 per cent in 1979. People living in the North were most likely to become unemployed last year - the least likelihood of unemployment was in the South-East and East Anglia. The chances of ceasing to be unemployed were highest in south-west England and lowest in the West Midlands.

Other points highlighted in the survey are: Road accidents cost Great Britain an estimated £2.8bn in 1985. This is based on a method of calculation which estimates the cost of a fatal road accident at £200,000.

Smoking-related illnesses cost the National Health Service an estimated £370m in 1984.

Total household disposable income in the UK rose from £68.5bn in 1975 to £225.1bn in 1985.

An estimated 14 per cent of the adult population are now shareholders, a figure expanded by last year's flotation of British Telecom.

There were 397,000 marriages in the UK in 1981 and 393,000 in 1985. But the proportion which were remarriages for one of the partners rose over this period from 14 per cent to 35 per cent.

The proportion of households with a colour television increased from 98 per cent in 1979 to 98 per cent in 1985, and 31 per cent of households now have a video.

Population is projected to rise to 56m by 2001. There were some 2.4m people of non-white ethnic origin living in British households in 1985 - half of Indian, Pakistani or Bangladeshi origin, and a quarter of West Indian or Guyanese origin.

Social Trends 17 - Central Statistical Office, HMSO £18.95

Consortium bidding for Ulster power project faces collapse

BY MAURICE SAMUELSON

LOUGHSHIDE POWER, one of two private consortia bidding to build and operate a £500m power station in Northern Ireland, is in danger of collapse only two months after presenting its final submission to the Government in Belfast.

Foster Wheeler UK, part of the US-owned engineering group, has told Costain, the lead member of the consortium, that it will not take equity in the project to generate 490 MW of cheap electricity from Northern Ireland's large deposits of lignite low calorific coal.

Its decision is potentially embarrassing to the Northern Ireland Government which is currently comparing Loughside's bid with those of the publicly-owned Northern Ireland Electricity and of the second private group, Antrim Power, including GEC Turbines, the Bechtel Corporation, Lamont Holding and Hanson Trust. Unless Costain finds a new co-investor, it could be dropped from the race.

This will be good news to the electricity unions who oppose a privately-run plant on principle and insist that the contract should be offered to Northern Ireland Electricity. However, with a second private consortium still in the race, it is too soon to write off a decision in favour of the private sector.

Mr Alan Dixon, UK director of power systems at Foster Wheeler Energy, says that his company is continuing to offer Costain its technical support. However, following a revision of the Government's terms for the project, it has decided that it can no longer give it priority in view of our other commitments in other sectors.

Foster Wheeler's reservations are based not merely on the scope of the project but on the prolonged and uncertain period for which it would have to earmark money for it.

Following scrutiny of the three submissions by officials and the consultants Coopers and Lybrand, the Government is expected to announce the next stage of the scheme before the middle of the year. This would be followed by detailed design work and a planning

inquiry. If official consent were granted by 1989, contractors might then gain access to the site in 1990 and the power station come on stream in the mid 1990s.

Mr Ron Semmel, chairman of engineering and construction at Costain, yesterday said he was disappointed at Foster Wheeler's decision but Costain remained "very enthusiastic" about the project and was hopeful of securing a new partner from the power plant industry.

The Government's main interest in awarding the contract to a private group is that it would not affect the public sector borrowing requirement.

Northern Ireland Electricity counters this by claiming it could raise the money financially and could construct and run the plant at least as efficiently as private industry.

If given the choice, however, it would probably prefer to base the next expansion of its generating capacity on coal before exploiting the lignite deposits, not all of which have been fully investigated.

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Tsarist bonds can be cashed at 10% of value

By Ralph Atkins

FROM today, holders of bonds issued by Tsarist Russia will be able to cash them in - 70 years after the Russian revolution.

The Government yesterday announced how bond owners and other claimants against pre-revolution Russia can get some of their money back. Their campaign includes advertisements in daily, regional and evening papers.

It follows an agreement between Sir Geoffrey Howe, the Foreign Secretary, and Mr Eduard Shevardnadze, Soviet Foreign Minister, last July when £60m was set aside for compensation.

The money was previously held in an Imperial Russian Government account at Baring Brothers, the merchant bankers.

Any one who registered a financial or property loss between 1918 and 1951 - or their direct relatives - or British citizens who on July 14 1986 held bonds guaranteed by the Russian Government can make a claim.

However, the £60m is far less than the anticipated value of claims. When the Board of Trade closed its register of Russian claims in 1951 there were more than 37,000 claimants with a total of 60,000 claims.

Property losses by British citizens at 1920 prices amounted to £400m.

Claimants will receive an estimated 10 per cent of the face value of their bonds or claim according to the total value of the applications.

Of the 1,000 inquiries received so far, some are tales of families who fled penniless to Britain, but other claims are more trivial.

One claim includes four tins of sardines (large), a bottle of Cognac, and tickets for a series of concerts. Another is for two portraits of Queen Victoria and Prince Albert and two pairs of stockings.

GUN CONTRACT 'VITAL FOR ENFIELD FACTORY'

Future of arms supplier in doubt

BY LYNTON MCLAIN AND DAVID BUCHAN

THE FUTURE of the Royal Small Arms Factory at Enfield, near London, and the jobs of more than 1,000 employees are under threat because of the possible loss of a second contract for the British army's new short rifle/machine gun, the Enfield Weapon System. The total value of the first and second contracts, with ammunition, is in excess of £30m.

The Ministry of Defence (MoD) has made clear that Royal Ordnance (RO) stands little chance of winning a second contract for the Enfield Weapon System, worth more than £100m, without improvements by Enfield in the production rate of guns under the first contract.

Mr Roger Pinnington, chief executive of RO, the state-owned arms and munitions company that owns Enfield, said: "I can see no alternative to the closure of the En-

field factory if we do not get the second contract for the Enfield Weapon System."

The second order for the Enfield Weapon System is so crucial to the financial performance of Enfield and of RO that the MoD has decided to make its choice of contractor for the rifle order before it decides which company is to buy the entire RO business. The costs of closing Enfield would amount to at least £20m, Mr Pinnington said.

The four companies on the short-list of bidders to buy the whole of RO, have been given confidential information on the financial performance of the 15 factories, including Enfield. The companies are Ferranti, British Aerospace, GKN and Trafalgar House.

Before committing themselves to a purchase, the bidders will want to know if RO has been successful in

winning the rifle contract. If RO loses the contract and closes Enfield, they will want to know how this affects their bids for the company as a whole.

Mr Pinnington has repeatedly told the local management at Enfield that "very manager and employee has future of the factory in their own hands." He told senior managers last week that "if we do not perform and successfully supply rifles to meet our contract, we will close our own factory."

This contract, awarded to RO without competitive tenders, called for the company to supply 175,000 Enfield Weapon Systems over a period of years from July 1985. The production rate was to have been built up to 1,000 weapons a week, but so far Enfield has produced only about 10,000 weapons out of the 80,000 weapons they should have

supplied to the army.

Mr Pinnington was confident that the serious production problems had been resolved. "This year, we will produce the weapons in the sort of volume we were expected to produce, but we cannot catch up our lost production," Mr Pinnington said.

Three companies, Hunting Engineering, BTR and Pylon Industries, a small Kent-based defence contractor, are bidding for the second rifle contract. A government decision is due in March.

Mr Colin Springate, managing director of Pylon Industries, said his bid included plans for a new factory to be built in Kent, on land already purchased. The factory would cost less than £10m, would have the latest computer technology, it would employ only 285 people to produce 225,000 guns, he claimed.

Scottish Textiles

The above survey will appear on Thursday February 5



Russian Compensation

The Foreign Compensation
(Union of Soviet Socialist Republics)
(Registration and Determination of Claims)
Order 1986

Her Majesty's Government announces that this Order is due to come into effect on 1 February 1987. Copies are available from HMSO.

A fund of about £46 million will become available for distribution to those who can satisfy the terms of the Order. Claims may be made by:

- Original British or Commonwealth claimants or their successors in respect of financial and property claims arising before 1939 which were registered with the Foreign Office Claims Department or the Russian Claims Department of the Board of Trade between 1918 and 1951.
- British holders on 14 July 1986 of bonds issued or guaranteed by Russian authorities prior to 7 November 1917.

It is not possible to forecast what percentage of the assessed value of successful claims will be paid. Claims registered between 1918 and 1951 were valued by the claimants at approximately £400 million. This did not include all the bonds for which claims can legitimately be made. It follows that the payout as a percentage of the amount claimed is likely to be small.

Application forms and explanatory leaflets may be obtained by sending the coupon below to the Foreign Compensation Commission, c/o Price Waterhouse, 134 Buckingham Palace Road, London SW1W 9SA (telephone 01-823 4181).

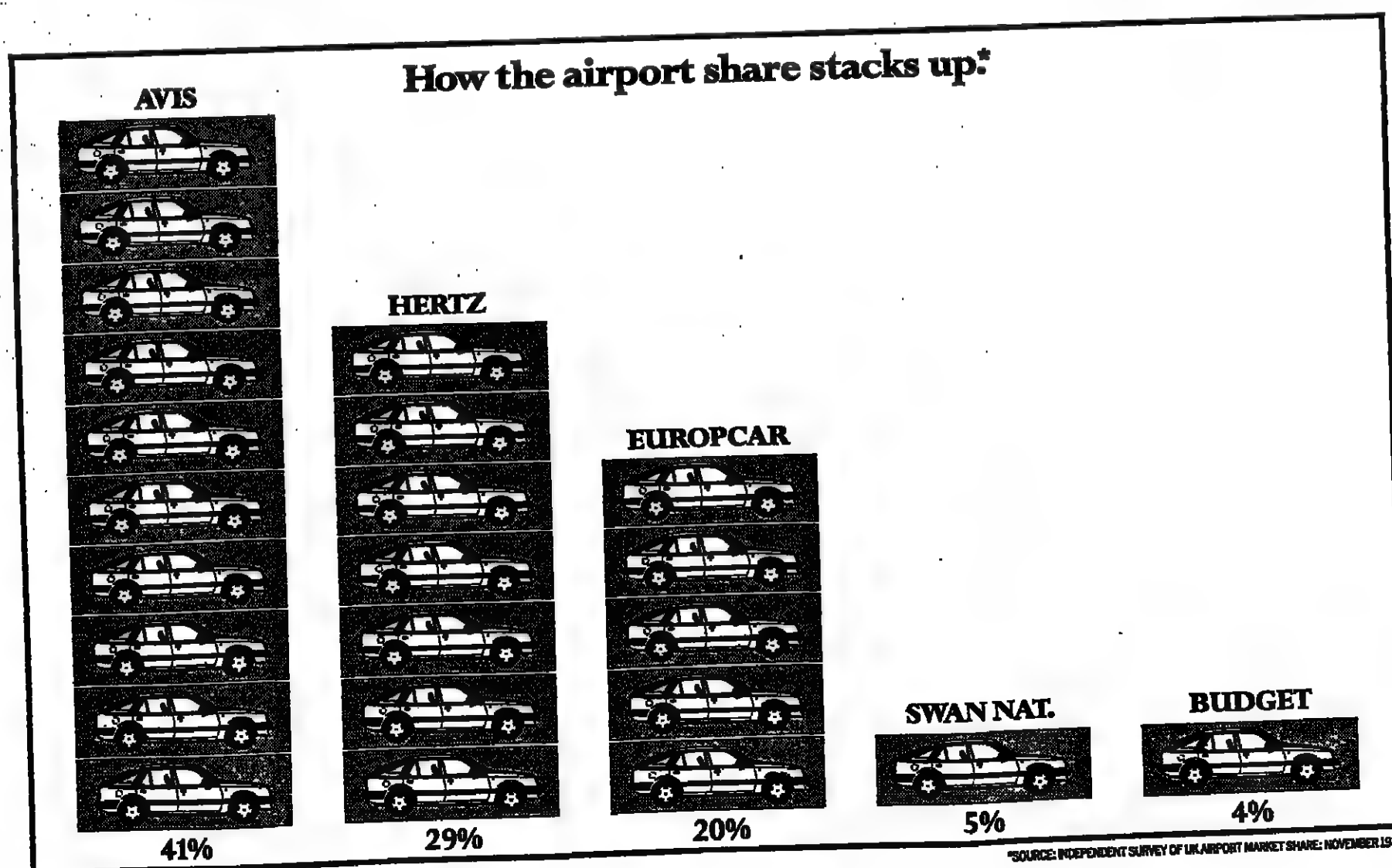
Please note that completed application forms in respect of bonds must be received by 31 March 1987. Those in respect of property, debts and other claims must be received by 30 June 1987.

Avis are the first to say thanks a million.

Today, we say 'Thanks' to the million customers who have now rented with Avis since we installed our unique Wizard computerised reservation and car rental system, in June 1985, at offices and airports throughout the UK.

What's more, it's the same Wizard system that has made us the most popular choice for airline passengers. That's why we've been able to land more customers at airports than Hertz, Budget and Swan National put together.*


And, even though we're at number one, we will be trying just as hard to reach our second million. **AVIS** We try harder.



A growing commitment in the United Kingdom.

Innovation with Global Skills

This announcement appears as a matter of record only.
December, 1986


 **\$150,000,000**

**The Export Credits Guarantee
Department**

Interest Rate Swaps

These transactions have been executed by
Salomon Brothers International Limited.


This announcement appears as a matter of record only.
April 22, 1986

 **BP Australia Finance Limited**
BP Capital p.l.c.
BP North America Inc.

unconditionally guaranteed by
**The British Petroleum
Company p.l.c.**

Commercial Paper Programmes

This announcement appears as a matter of record only.
New Issue/April, 1986


 **£150,000,000**

Hanson Trust PLC

10% Bonds Due 2006

This announcement appears as a matter of record only.
New Issue/July, 1986

U.S. \$100,000,000

 **Hill Samuel Group Plc**

Floating Rate Notes Due 2016

This announcement appears as a matter of record only.
June 10, 1986

Mitel Corporation
has sold 51% of its common shares to
**British Telecommunications
plc**

Salomon Brothers International Limited acted as financial advisor
to Mitel Corporation in connection with this transaction
and assisted in the negotiations.

This announcement appears as a matter of record only.
October, 1986

10,835,281
Ordinary Shares of 25p each
in
Granada Group PLC

have been placed with investors in the United Kingdom
and internationally by Salomon Brothers International Limited.

This announcement appears as a matter of record only.
September, 1986

On behalf of
Guinness PLC
18,832,073
Ordinary Shares of 25p each
in
**The British Petroleum
Company p.l.c.**

have been placed with investors in the
United Kingdom and internationally.


This announcement appears as a matter of record only.
New Issue/January, 1987

£48,000,000

next plc

6 3/4% Convertible Bonds Due 2002
Convertible into Ordinary Shares of 10p each


This announcement appears as a matter of record only.
May 20, 1986

Pearson Inc.
Unconditionally guaranteed by
 **Pearson plc**

Commercial Paper Programme


This announcement appears as a matter of record only.
New Issue/September, 1986

£100,000,000

 **The Royal Bank
of Scotland Group plc**

Floating Rate Notes Due 2005

This announcement appears as a matter of record only.
1986

 **Eurotunnel plc** **Eurotunnel S.A.**

Salomon Brothers Inc. has been appointed as placing
agent in the United States of America.

This announcement appears as a matter of record only.
January, 1987

£100,000,000

next plc

Salomon Brothers International Limited has been appointed as a
dealer in this Eurocommercial paper programme.

Salomon Brothers International Limited

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FINANCIAL TIMES

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Thursday January 29 1987

The state of the President

THE WISEST words spoken in Washington on Tuesday night came not from President Reagan in his state of the union message but from the crafty old Democratic politician, Mr. Robert Byrd, the Senate majority leader. "The last two years of the Reagan presidency need not be a period of discord," he proudly intoned. "A weakened president serves no one."

It is a sentiment that needs to be taken on board outside as well as inside the pressure cooker of Washington politics. It is moreover a view rendered even more valid by the content of the state of the union message. For even if Mr. Reagan succeeded in convincing the sceptical about his health the import of what he actually said and did not say, was to leave unto others, at home and abroad, the task of picking up the great slack in the policy reins.

It was in a perverse sense, reassuring to hear Ronald Reagan give a speech which almost failed to acknowledge the turmoil of the last three months and which sought instead to re-create the vision he so skillfully communicated in earlier times. He all but brushed off "mistakes" committed in what he maintained was a good cause in dealing with Iran; he reaffirmed his faith in the Contras fighting the Nicaraguan regime; he accused the Soviet Union of trying to "cripple" the Strategic Defence Initiative at the Reykjavik summit and offered little that might induce Moscow to pursue seriously arms control negotiations even on a step-by-step basis. He singularly omitted even a direct reference to the nation's estimated \$170bn of trade deficit. Such policies as he did outline—youth retraining, budgetary vetoes and a war chest to assist US exporters—were all old hat.

Access control

In being quintessentially Reagan, the President threw down a gauntlet to his critics: would he be something else. This has been a characteristic tactic throughout his long political career, in which he often laid down a smokescreen of hardline rhetoric on one point, on another, policies more than tinged with pragmatism. But for much of his public life, Mr. Reagan has often had the benefit of superior advice. The problems—as Mr. Byrd, artfully pointed out and as the state of the union message amply demonstrated—is that

Jobs and the skills gap

THE REGIONAL mismatch in Britain between job opportunities and the unemployed, crudely characterised as the north-south divide, has featured heavily in recent press headlines. Less heavily publicised, but quite as important, is the mismatch between skills and available jobs. To the extent that yesterday's package of measures from the Employment Secretary, Lord Young, addresses the impact of skills shortages on unemployment, it marks a useful step in the right direction.

Lord Young's central proposal takes up the Manpower Services Commission's recommendation for a full-scale Job Training Scheme aimed particularly at unemployed people under 25. Broadly speaking, this will give the MSC the opportunity to train nearly a quarter of a million people a year provided that quality can be maintained. There will be no overall cost to the Exchequer, since the £102m bill will come off the Department of Health and Social Security's budget, and no loss of benefit to the applicants concerned.

No doubt the Opposition verdict will be too little, too late. And since the impact of the scheme will be most apparent in the construction industry, on which many of Labour's job creation hopes have been pinned, there may be some chagrin as well. While Lord Young claims to be looking to the 1990s, he has perpetrated a modest theft on the Opposition's clothes.

Numerous pressures

The TUC's representatives on the MSC have none the less endorsed this element of the package. And few will cavil with the emphasis on the long-term unemployed, who account for around 40 per cent of the headline total and face diminishing job prospects as their time on the unemployment register increases. Whether this will increase the number of training opportunities sufficiently in the period of structural adjustment that inevitably follows the peaking of Britain's oil revenues is

there is no wisdom constantly at his elbow. Had there been he surely would not have given licence to the likes of Lt Col Oliver North in 1985 and 1986; he might also have been able to draw on better advice in the drafting of his speech on Tuesday.

Nor will he get any, it appears, so long as Mr. Donald T. Regan remains the White House chief of staff. A truly chilling column by the Washington Post's influential political commentator, Mr. Casper Weinberger at the Pentagon, Mr. Malcolm Baldrige at Commerce and Mr. Bill Brock at Labour—may well leave government in Mr. Reagan's hands long enough to ensure that arms control is thoroughly torpedoed.

Nor can it be overlooked that it is Mr. Reagan who seems blithely intent on undermining the position of Mr. Paul Volcker, chairman of the Federal Reserve, the one man who, when the dollar is on its knees, is associated with responsible economic and monetary policy-making in Washington.

Iranian petard

Merely discarding the chief of staff will not solve the policy problems for the employment of state. Long before Mr. Byrd chipped in, it had become fashionable among the President's supporters in Europe, including Mr. Margaret Thatcher, to argue in public that Europe could do worse than state with one voice, that Iran should withdraw from Iraq territory; if the President is unaware, as he seems to be, of the dollar's reality, drawing on the best talent in Washington, bolstered by good external advice, but as we have said before, help is sorely needed.

There is no simple prescription. In a pure world, it would be tempting to think in terms of some informal floating above average unemployment is that the level of domestic demand and of international competition is far more important than technical innovation in dictating overall levels of employment. The encouraging downward trend in Britain's unemployment figures over the past five months, which owes more to a dramatic devaluation of sterling against the currencies of Britain's main trading partners over the past year than to Lord Young's earlier initiatives, would appear to bear this out, at least in the short term.

The more worrying message concerns the extent to which Britain's labour force will have to adjust to cope with the strains that will continue to be imposed on it. The way in which technology impinges increasingly on individual countries' comparative advantage should not be a cause for despair—but it does underline the need for permanent effort to improve education and training at all levels.

Even France's popular and successful nuclear industry breathed an un-Gallic sigh of relief when Sir Frank Layfield's report on the plan to build another reactor at Sizewell, in Suffolk, was published on Monday.

Sir Frank's emphatic endorsement of the safety and economy of the pressurised water reactor (PWR) is likely to be felt throughout Europe, and perhaps beyond. After four years, Sir Frank and his four assessors have produced a minor masterpiece of clear and elegant prose on one of the most important dilemmas of the modern world: are the benefits of nuclear power worth the risks?

Although the investigation has followed the form of a conventional planning enquiry, it essentially put the peaceful use of nuclear energy on trial for its life. Few could doubt that a strongly adverse verdict from Sir Frank would have meant the disintegration of the British nuclear industry, and that the "Green" lobbies in countries like West Germany and Italy, where opinions on the nuclear issue are finely balanced. A verdict which cast doubt on the safety of the PWR in Britain would have reverberated worldwide, since the great majority of reactors outside the Communist block are of this type.

In France, the only country in Europe where public opinion has been decisively in favour of nuclear electricity generation, doubts fired by the disaster at Chernobyl in the Ukraine last spring are still smouldering. As Mr. Remy Carle, director of Electricité de France, said shortly before summaries of the Layfield 3,000-page opus were made public, a favourable decision on Sizewell B was highly important for the French industry.

"We don't want to be alone. We cannot be alone. The French people would not understand in the long term that nuclear energy would be good for them, but not good for anybody else."

The decision that Mr. Peter Walker, UK Energy Secretary, expects to make next month on the Sizewell B project could, therefore, have a profound significance for Western Europe. In a speech last June, after a stirring overture—"The availability of energy is the very foundation of the world economy"—he warned that any decision to get rid of nuclear reactors in the European Community would lead to a "gigantic energy crisis" with rapidly increased dependence on foreign supplies of coal and oil.

It is highly unlikely that France, which gets 70 per cent of its electricity from 44 nuclear power stations, would abandon its PWRs except in the case of a large nuclear accident—or of the sort which safety experts say is inconceivable. Indeed any general shutdown of nuclear plant would paralyse the French economy.

Similarly, in West Germany

where 21 nuclear power stations account for 80 per cent of electricity production, most opponents accept that the cost of phasing out nuclear plant would be prohibitive.

In Britain, where gas-cooled reactors in service or being completed will provide about a quarter of electricity needs, even a slow phasing out of nuclear power could add 15 per cent to electricity bills and cost the country about £1.5bn a year—almost twice the amount allocated to the building of new hospitals.

In Sweden, where the Government is pledged to getting rid of nuclear power by the year 2000, an official study completed before Christmas suggested that the price of electricity would double because of the higher cost of running gas-fired power stations.

An unpublished study by the Paris-based International Energy Agency suggests that if the industrial nations cancelled the 600 or so nuclear plants which are planned, but not yet built, coal consumption would rise to almost 2bn tonnes per year by the end of the century, 15 per cent more than the consumption expected if nuclear plans went ahead. Cancelling all nuclear plant under construction would add a further 300m tonnes to coal consumption.

If all existing nuclear plants were phased out in the industrial countries, coal consumption would rise to 2.7bn tonnes per year, more than double the present level and 60 per cent more than the world would be expected to consume if nuclear power developed at the planned rate.

Such a rise in consumption would push up coal prices. So the paradox is that cancelling nuclear plants would give an economic advantage to countries like France which retain that option.

Sir Frank's statement of confidence will bring comfort to those European politicians charged with defending the nuclear status quo. It cannot but help them in preparing the ground for a new wave of expansion.

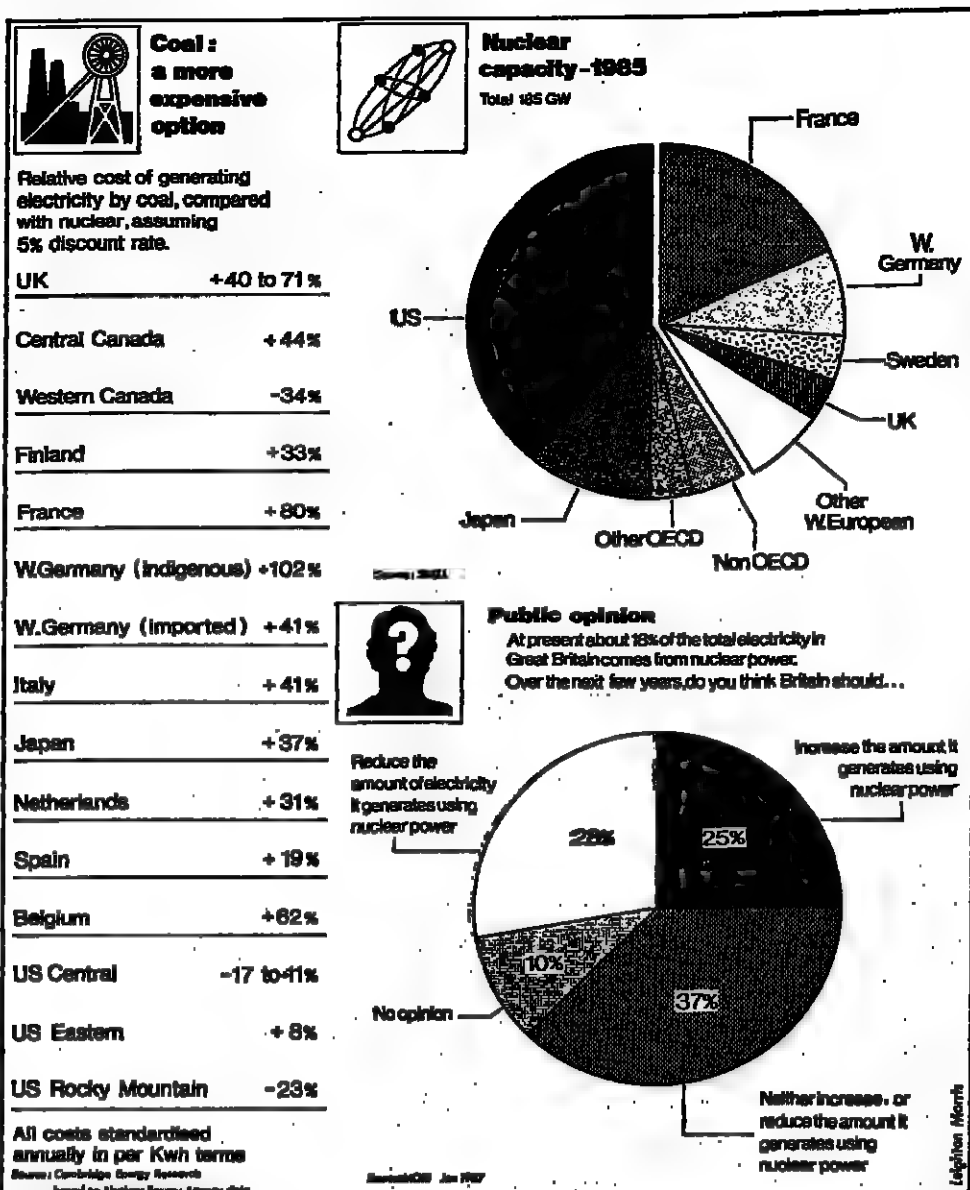
However, one difficulty for politicians is that the public is ignorant about nuclear power, even by its own admission. In the UK, where debate has been raging, the latest Mori (Market Opinion Research International) poll, for the Reader's Digest, finds that two-thirds of the population believe they are not well informed on the subject.

For example, most people believe that Britain has far more nuclear power plants than it does. Even those who

THE LAYFIELD REPORT

Power to the nuclear cause

By Max Wilkinson, Resources Editor



while about 28 per cent want to decrease it. Almost half want no change or are "don't know."

Poll results from elsewhere in Europe show roughly a third of people in favour of nuclear power, and a slightly larger number against. Between a third and a half have no strong feelings either way.

The main exception is France, where a majority of about two-thirds in favour of nuclear power was out to about half by Chernobyl. In West Germany, the balance of milk and vegetables after the accident cut support for the nuclear cause to only 17 per cent, but it has been recovering since.

Supporters of nuclear power, including Mr. Walker and Mrs. Margaret Thatcher, UK Prime Minister, must hope that the publication of the Layfield report will help to change at least the informed section of public opinion. At £30 for the full eight-volume version, it is not many people's idea of bedtime reading, but much of it is nevertheless gripping stuff.

One reason is that Sir Frank

has shown himself to have a breadth of vision which has enabled him to absorb complex ideas of physics, engineering, economics, law and aesthetics into a single, confident judgment.

Whether the final verdict is right will doubtless be hotly disputed in parliament—a debate is promised for next month—and elsewhere. But the Layfield report is so clearly argued, that informed debate ought to be much more disciplined from now on.

The report carefully distinguishes between issues of safety and economics often wittily confused by the anti-nuclear lobby. While recognising that increased safety precautions have added to nuclear costs and avoided the competitiveness of reactors, the report argues that a British PWR would be cheaper than the alternatives, even in a world of relatively low coal prices.

The IEA, in another unpublished study, estimates that, with the cost of capital at 5 per cent, nuclear plant will remain cheaper than coal-fired stations

as long as coal costs \$40 per tonne in real terms over the next 40 years. This seems low compared with present Rotterdam spot prices of around \$35 per tonne.

The report's detailed analysis of cost confirms common sense. Observation of what has been achieved in France, where electricity prices are among the lowest in Europe, in spite of the large debts of EDF, prices are expected to fall by one per cent a year in real terms until the end of the century.

In Britain, where the cost of the first PWR—at £1.6bn—would be about 60 per cent higher than for an equivalent station in France, where they are, effectively, mass-produced, nuclear electricity still has a decisive advantage.

The report also deals with the common argument that windmills, wave power, district heating schemes or tidal power would be an alternative to nuclear energy.

It says none of these schemes could be a substitute for Sizewell B because they could not produce enough electricity in

the same time-scale and at comparable cost. Indeed, when alternative energy sources are available they are likely, in economic terms, to be competing with coal and oil-fired stations, rather than nuclear.

The critical argument is therefore safety. The report argues that the PWR is very safe—but not absolutely.

Everyone is entitled to a judgment on what risk can be traded for an economic advantage, but such judgments are often based on sloppy data. Sir Frank's report forces more precise thought about what the relative risks are and how the benefits look against the broader perspective of economic uncertainties.

Sir Frank may also have finished off the long-running argument in favour of the British advanced gas-cooled reactor (AGCR)—put forward partly on the grounds that the rival US-designed PWR was not invented here. He points out that most of the PWR work will go to British companies, concludes that both are equally safe, and, in spite of disbelieving some Central Electricity Generating Board figures, he says the PWR is likely to produce cheaper electricity.

Perhaps it would be over-optimistic for the UK Government to think that such a report will have a big effect on public opinion, however. It may well hope that it will stun disident backbenchers into silence. In the absence of a sure vote within its own party, it will almost certainly authorise the project to go ahead before the election. What then?

The CEBG would move as fast as possible, although arguments will continue about the board's ability to build on schedule. It would also proceed apace with plans for a family of four to five more PWRs alongside the building of a similar number of coal stations. The troubled AGCR programme would eventually be dropped, if the Conservative Government returned to power.

In the event of a Labour victory, Britain's nuclear industry would return to the state of turmoil that has been the norm for the past two decades. The Labour party is pledged to cancel Sizewell B and to phase out existing nuclear stations. But there are those in the party who doubt whether the cost could be justified.

The strength of Sir Frank's conclusions on the safety issue are expected to undermine Labour's nuclear industry.

Safety is clearly of huge importance to the public. But how would the electorate react in 18 years' time if the cost of power to French industry had fallen by 15 per cent (in real terms), while rising by 15 per cent in the UK—particularly if this were reflected in jobs lost if PWRs had proved the safety experts right? The Layfield report might then be heading for a reprint.

Courtaulds' new generation

Apart from an immediate operational crisis, Sir Christopher Hogg faced another "real problem" when he took over as chairman and chief executive of Courtaulds some seven years ago.

Hogg was then 43—but every other member of the board was at least 10 years older. "It was clear," he says, "that by the end of the 1980s we would need a whole new generation of board members."

That task was largely completed this week with the appointment of Gordon Campbell, 40, and David Giachardi, 38, as executive directors. When Norman Wooding, a deputy chairman, retires in April, only two executive directors who were on the board before Hogg will remain. They are deputy chairman, Mike Woodhouse, and Allan Nightingale, who are due to retire within the next couple of years.

The average age of the executive directors has already dropped to around 48—with four in their 40s and one in his 30s.

All the new men in the boardroom have been promoted from within the group—though Richard Laphorne, who took over as finance director last year, came from Unilever in 1983 to prepare for that post.

Campbell, a chemist, a ginseng, who now heads responsible for Courtaulds' pulp group, joined the company in 1968. He has been running the South African operations since 1985. Giachardi, who takes overall charge of research, joined the group in 1979 after a spell with the Boston Consulting Group. A chemist, he has been director of research since 1982. The two new directors strengthen the technical background of the board, correcting what Hogg saw as "a tilt too far in the other direction."

Hogg, who yesterday raised his offer for Fothergill & Harvey, the advanced materials manufacturer, clearly feels that he now has a top management crew ready for the 1990s. The

Men and Matters

decision last year to form a group executive committee to concentrate on strategic planning and development, he says, "has also given us more people on the bridge rather than down in the engine room."

Screen test

Francis Bouygues, the outspoken French entrepreneur whose group has now become the world's largest construction company, is leaving no stone unturned in his efforts to get into the French television business.

For some time, Bouygues has made it clear that he wants to acquire a major stake in TF-1, the country's largest and oldest national television channel, due to be privatised shortly by the French conservative government.

But Bouygues faces fierce competition for TF-1, including such heavyweights as Hachette, the country's leading publishing group, and Havas, the state-controlled advertising and media conglomerate, also to be privatised soon.

Hachette and Havas have recently been heavily criticised by "la une," as the television network is popularly known. But not to be outmanoeuvred, Bouygues (who is also understood to have had contacts with Hachette's chairman, Jean-Luc Lapardere) has just taken full page advertisements in leading French daily papers to try to boost his chances in the contest.

The advertisements show a picture of the busy construction project—with a caption pleading that "la une" would cancel "la une" if he were to take it over. "I've been head of an enterprise for the past 35 years. Therefore you can trust me."

The network is expected to be valued at around FFr 4.5bn when the bidding opens. Price



"At the third stroke our engineers will have been on strike for 3 days, 4 hours and ten seconds precisely."

should not pose a problem for Bouygues who, despite a recent successful takeover spree, has amassed a major war chest for further acquisitions and his diversification into television. But, in the end, the award of TF-1 to private operators by the government is likely to hinge largely on political rather than economic considerations.

Trafalgar's way

Trafalgar House, the property-to-shipping group, which recently has had to suffer the indignity of writing down the value of its oil and gas investments by £56.8m, has taken on a new finance director who—surprise, surprise—is highly experienced in the oil and gas business.

Dermot McDermott, aged 47, who despite his name was born and bred an Englishman, is moving in from Esso UK where he has worked for 26 years, part from three years detachment to the boardroom of Esso in Hol-

land. Lately he has been the Esso UK board member in charge of finance and the company's natural gas commercial activities.

He takes over at Trafalgar House from David Taylor who is leaving to pursue other interests.

McDermott says his role as finance director will not be in any way tied to the group's problems in the energy field. But clearly his long experience with Esso will be a welcome injection into the Trafalgar boardroom.

Looking at the wide spectrum of Trafalgar House activities he says: "After Esso, none of it is totally strange to me."

Marxist trends

"Marxism Today, the bible of the trendy left, seems determined to induce apoplexy among old-guard Communist Party members, already highly suspicious of their monthly magazine's drift towards 'designer socialism'."

Having previously promoted special offers of Marxism Today—labelled wise and Florentine-style personal organisers (for Eurocommunist yuppies, presumably), the magazine is now peddling a neat line in boxer shorts.

"Ideal for girls and boys at work and play, in the gym, in the pool, in bed," enthuses the one-dour magazine which still bills itself as the Communist Party's "theoretical and discussion journal."

There is a concession, however, to the party's dwindling pro-Soviet wing. The boxer shorts come with alternative designs—either the word "proletariat" printed several times in Cyrillic lettering, or the logo of the Soviet state airline, Aeroflot.

Observer

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ECONOMIC VIEWPOINT

Exchange rate targets are just not enough

By Samuel Brittan

FLOATING exchange rates have been a disappointment to their protagonists. But they might still have been less than a politically feasible alternative during the time of troubles through which the world economy has passed since 1973.

It is doubtful whether the world would have weathered the strains and policy incompatibilities over as well as it did without the shock absorber of floating rates. The system at least has the merit of limiting the number of topics requiring international political agreement.

Nevertheless, the great exchange rate swings of the past few years have had severe disadvantages. The dollar doubled against the Deutschmark in the five years to March 1985. Since then it has been halved, almost returning to its starting point. The dollar rose by nearly 40 per cent against the yen in the four years to 1985, before falling by nearly a half. In the past few years, moreover, real exchange rates have moved pretty much in line with nominal ones, for underlying inflation rates have differed little in the three countries.

One does not need a view of the appropriate exchange rate pattern to conclude that it is not a simple matter to return to a stable exchange rate pattern. It is not enough to say that the rate of two years ago was absurdly high. The unsustainably high dollar of the mid-1980s has had longer-term ill-effects. It put immense pressure on sectors of the US economy involved in exports or subject to import competition. It also put pressure on the high dollar rate for the dollar had lasted it would have been sensible for the US to have adapted to low prices for internationally-traded products relative to those sold in more sheltered parts of the home market.

But as the high dollar did not last, adaptations have proved to be a mistake. American producers of tradable goods have to rebuild market shares after the overseas competitors have entrenched themselves and are prepared to see their margins squeezed. There is thus a danger of excessive dollar depreciation — overshooting in the opposite direction to the recent past.

The political repercussions are worse. Protectionist sentiment, inflamed when the dollar was high, does not die down when the dollar falls. It is a danger of the current account in payments, previously mercifully confined to the financial pages of the American papers, now occupies the centre of the political stage. But it takes a long time for the current account to turn round either because of lags or because of the need for a parallel reduction in the US budget deficit or both. The persistence of current deficits thus enhances protectionism and further political international trade.

There are parallel effects in the countries to surplus. When the dollar appreciates and their currencies fall, Japan and West Germany are encouraged to become even more dependent on net export surpluses for growth. When the currency markets turn round, an immense burden of adjustment is placed on their economic structure — less so for Germany, which is protected by a fairly competitive exchange rate against its European partners, than for Japan.

Unfortunately, it is a big leap from recognising exchange rate strain to devising an improvement. The fashionable proposal of target exchange rate bands will do more harm than good unless accompanied by other domestic measures. This point is recognised by the academic protagonists of target zones, but not always by those who pick up the idea as a political slogan.

There is too little understanding even among analysts of the reasons for the currency swing of recent years. As Peter Isard, an IMF economist, said at a conference: "Existing models of systemic behaviour explain little of the observed variance of exchange rates during the 1970s and 1980s."

Mr Michael Messa, a member of the US Council of Economic Advisors, conceded at the same meeting that he could no longer say: "If it ain't broke, don't fix it." He added: "If you do not know why it is broke, or what the ramifications of the cure are, do not fix it."

If central banks try to support some target range while avoiding accompanying changes in "sterilised intervention" — the

weak currency authorities would soon run out of reserves or borrowing power. The strong currency ones would either have to inflate more than they wish or raise domestic interest rates, so attracting even more of the inflows they are trying to offset.

Intervention can buy time or give a lead to the markets. But on its own it is not enough. What, then, are the required accompanying changes in domestic policy? Suppose that a serious attempt had been made to stop the dollar climb into the stratosphere in 1983-1984. To have accomplished this, either US monetary policy would have had to be eased or German and Japanese policy be tightened.

Which should it have been? It is reasonable to say that the US should have loosened monetary policy even more than it did in 1983 and 1984. These were the peak years of Reagan recovery when the growth of nominal demand reached into double digits and when real demand grew by 6 or 7 per cent per annum. Would it have been sensible to have stepped on the US monetary accelerator even more?

The one condition on which the US might have been asked to loosen monetary policy would have been an offsetting cut in the American budget deficit.

On the other hand, it would hardly have been reasonable for Germany and Japan to have applied the monetary brakes in 1983-85 when they were making a rather sluggish and non-inflationary recovery, and when other countries were looking to them for a lead out of recession.

The only circumstances in which tighter monetary policy

in the strong non-dollar countries might have been justified would have been if their monetary tightness had been offset by more expansionary fiscal policies.

Thus a co-ordinated strategy for containing the soaring dollar in the mid-1980s would have required a combination of American willingness to give up cherished supply-side tax cuts and Japanese and European willingness to shelve long-cherished plans for budgetary consolidation.

As for today, to stop the dollar falling further, US monetary policy might have to be tightened, or German and Japanese policy loosened much more than has happened so far. Many people would agree that the US economy is too vulnerable to ask the Fed to tighten and that the onus should be on Germany and Japan to expand faster. The snag is that the German and Japanese authorities do not share in this consensus, although they may be pushed kicking and screaming a little way in that direction.

Thus, starting from an attempt to reduce disturbing exchange rate movements, we move to domestic monetary policy and, from there, to fiscal policy. And even that may not be the end.

The moral is that if we have an exchange rate objective, and nothing else, it is impossible to say whether the onus should be on one set of countries to loosen their policies or on another to tighten them. The world rate of inflation and of demand growth becomes indeterminate if exchange rates are the only guide.

If future episodes of over-

strong or over-weak currencies are to be prevented, some consensus will be required about the thrust of demand management, especially in the Group of Three (G3) countries (US, Germany, Japan).

Professor Ronald McKinnon for long pinned his hopes on a combined monetary target for these key countries. These hopes have been undermined by the breakdown of previously established regularities between money and other variables.

McKinnon suggests now that policy should aim at stabilising the price level of a basket of internationally traded products. This has much to be said for it. Yet it eliminates the possibility of any sort of action against recession in real activity, except to the extent that it is accompanied by falling product prices.

My preference would be for at least the first two of the assignment rules presented in John Williamson's paper for the London Centre for Economic Policy Research:

1. The average level of world interest rates should be adjusted upwards or downwards if aggregate national income in money terms (combined nominal GDP) in the participating countries threatens to exceed or fall short of objectives. (Williamson talks about "real" interest rates, but the rule would work as well or better on the basis of less problematical nominal interest rates.)

2. The distribution of national interest rates around this

average are adjusted to help key currencies stay within their target zones.

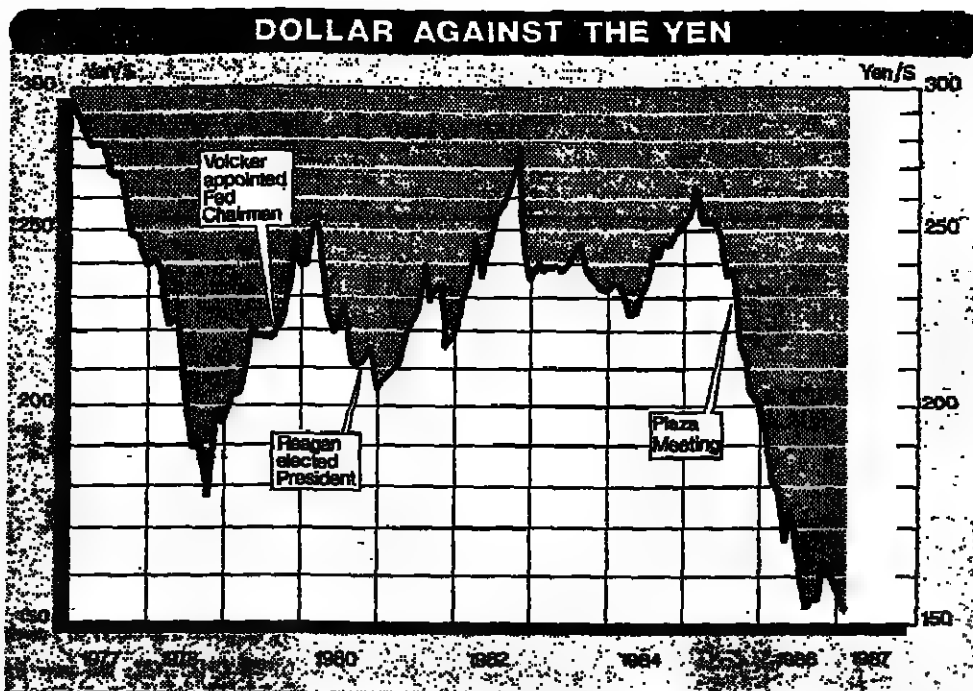
3. National fiscal policies should be adjusted to help achieve national nominal GDP objectives.

The third rule, as Williamson admits, is not essential. My problem relates to the determination of the exchange rate zones. Williamson would like them to be set at levels calculated to achieve whatever surplus or deficit in each country's balance of payments corresponds to underlying long term capital flows.

These requirements place an information overload on the system. Moreover, I go part of the way with McKinnon in believing that fiscal rather than exchange rate policy is the key instrument for tackling undesired national balance of payments developments.

I would start from any pattern of exchange rates with which the main participating countries are happy. The aim could then be either to try to keep to a minimum the adjustment of target bands, with the long term aim of approximating to the advantage of generally fixed rates; or at the very least to confine exchange rate changes to coping with real shocks, such as wars, oil price explosions, or the advent of North Sea oil.

Many of these problems were tackled automatically under the Gold Standard, which countries temporarily left when real shocks were too great. If we attempt to target exchange rates some without thinking through the underlying problems, we will be riding for a fall.

Lombard
The downwards escalator

By Joe Rogaly

I'M NOT particularly perturbed about you, but I'm enjoying lower taxes, a booming financial sector, and a standard of living that is deliciously higher than it was when Mrs Thatcher first went to Downing Street. Most of us can say something like that this morning, and prove it by reference to Social Trends, the annual compendium whose 17th edition has just been published by the Government Statistical Service. But what are we to say about the poor and the destitute? That we are not particularly perturbed about them?

The answer depends upon your philosophy. As the excellent Professor A. H. Halsey intimates in an introductory article in Social Trends, you might support the version of British history that presumes "a belief in progress and in the superiority of European civilisation especially the activities of British men" or you might be a Marxist, looking for the downward spiral. Our current "extravagant preference for graphs moving upwards to the right" suffers from the same disadvantage that too many people are travelling in the opposite direction, on the downwards escalator.

That most of us are better off is indisputable. Real household disposable income per head rose by 13 per cent between 1980 and 1985. There are now some 14m owner-occupied dwellings, accounting for 82 per cent of UK housing.

There is central heating in at least 88 per cent of households. Only a twentieth of the households in Great Britain lack a refrigerator, and only a third want for deep-freezers. (Possession of the latter has jumped from 40 per cent to 66 per cent since 1979.) The penetration of the washing machine exceeds 80 per cent, as do the telephone and, naturally, the colour TV. Just on a third of households have a video recorder and believe it or not, 18 per cent have a home computer. Only the dishwasher is spurned: in 84 per cent of British households it is still a matter of soap hands and where is the drying-up cloth?

The worst news for a pensioner living alone and reading all this is that we are comfortable in the social trends statistics. In an age in which the extended family has dwindled away and the state

has taken on the role of giving support to the elderly, the unemployed, single parents, and other unfortunate, their sustenance depends upon that great unmentionable: political morality. In the current ethical climate you can say "have condoms" any time you like, but you bluish deepest red and hide your face if you blurt out, "have pity." This is not to say that the Tories have failed to increase expenditure in many of these areas, for that would be unjust. It is simply that they have failed to eliminate the manifest hardship.

The dismal picture is there to see, vividly set out in the painting-by-numbers that is the speciality of Social Trends. The proportion of people over 65 who live alone rose from 86 per cent to 76 per cent between 1973 and 1985; the increase was most marked for the over-75s. In 1985 some 14 per cent of all families with dependent children were headed by a single parent, as against 8 per cent in 1971; most of the growth was in lone mothers. Governments cannot be blamed when people live longer, or when the propensity to divorce or have illegitimate children increases, but to say that does not remove the problem.

The number of unemployed rose by more than 2m between 1979 and 1986 (discounting for changes in the official definitions), but that statistic alone does not tell us the full extent of the human devastation. For in 1979 a mere quarter of the unemployed had been out of work for over a year; by last July this figure was 41 per cent. Nearly 18 per cent had been unemployed for over three years. That is 575,000 people on a long trip down from the top left to the bottom right of the graph.

Again, the inexcusable kinds of class difference persist: for example, a baby born of a labourer is exactly twice as likely to die in infancy as one whose father is in the professional classes. But we're accustomed to that kind of number by now. We also know where most of the deprived people are: in the inner cities, and some of the council estates. The figures in Social Trends show it. But there are too many of us, and we are too drunk on the sweet nectar of acquisition to take much notice.

Insider trading

From Mr A. Kelman
Sir, — Mr Wolman (January 28) is correct in his statement that a judge might excuse a witness from contempt of court for failing to assist DIT inspectors in the investigation of insider trading. A judge might well be prepared to excuse a witness from contempt of the provisions of the Company Securities (Insider Dealing) Act 1985. Much would depend, however, on the executive position of the witness. A judge might well be prepared to excuse a witness from contempt of the provisions of the Company Securities (Insider Dealing) Act 1985. Much would depend, however, on the executive position of the witness. A judge might well be prepared to excuse a witness from contempt of the provisions of the Company Securities (Insider Dealing) Act 1985. Much would depend, however, on the executive position of the witness.

Nevertheless, a court decision in a particular case that contempt of court is not the appropriate way of dealing with the refusal of a person to co-operate with DIT inspectors it can direct that the Secretary of State considers exercising his powers against him which could include cancelling any authorisation to carry on investment business (such as being a stockbroker) or prohibiting him from carrying on business in a specified manner.

While these investigative powers are specifically limited to insider trading, serious frauds may soon be dealt with in a substantially similar way in the Criminal Justice Bill at present before Parliament, new investigative powers are being conferred on the Serious Fraud Office which mirror those of DIT insider trading inspectors. Unlike the provisions of the Financial Services Act dealing with insider trading, however, any statement made by a person complying with a requirement to attend before the director of the SFO and answer questions cannot be used against him. These statements can, nevertheless, be used against other people and, owing to other changes in the bill on admissibility of written statements in criminal proceedings, it is likely that sworn statements made to the Office by persons who do not appear to testify in serious fraud trials will become the key pieces of prosecution evidence in fraud trials should this bill become law. The effect of these new powers will be felt not just in the boardroom of major public companies and their advisers

Letters to the Editor

but by everyone touched by major frauds. In the words of Hollywood: "You ain't seen nuttin' yet!"
Allan Kelman
New Court,
Temple, EC4.

State of the art defence

From the Director-General, Electronic Components Industry Federation
Sir,—Reporting the vote in the House of Lords on the "development risk defence" provisions of the Consumer Protection Bill, Tony Jackson (January 22) describes this as a victory for the UK drug industry.

The Bill's provisions of course do not concern only the pharmaceutical industry. The availability of the "development risk" (or "state of the art") defence is of vital importance to every technologically advanced industry, without it the continuing innovation on which industries such as electronic components are crucially dependent would inevitably be stifled. This federation welcomes the firm stand taken by the Government.

Richard H. W. Bullock
7-8 Saville Row, W1.

Audiences in cable homes

From the Director, Cable TV Association
Sir,—John Chittock (January 20) wonders if cable TV programme services "seriously challenge Britain's four broadcast channels."

A survey conducted in July 1986 and published last autumn, shows that in cable homes some 40 per cent of viewing time is spent watching cable channels as opposed to broadcast services, so cable is indeed competing head-on with broadcasting — and is doing pretty well.
Nicolas Mallerud
50 Prieth Street, W2.

Speech of thanks

From Mr H. Quarshie
Sir,—In your report (January 14) on "Bramble magazine" awards, I am said to have "declared" that I had always assumed that these awards went to the "rich, white and stupid." I don't recall saying anything quite so crass. I do remember

admitting that I used to be quite cynical about the prospects of making a career in the acting profession unless one were "rich, white or stupid, or possibly all three." I thanked the British Theatre Association for giving me the award because it proved me wrong on at least two counts. I thought I had made a joke but, evidently, your reporter didn't think so. I shall know better in future: no joke, no comment.
Hugh Quarshie
Royal Shakespeare Company,
Barbican Theatre,
Barbican EC2.

Corrosion at Hinkley

From Mr T. Schoeters
Sir,—To read that Max Wilkinson was unable to cause meltdown in the simulator at Hinkley Point (January 17) will bring no comfort to dwellers in the West Country.

There is growing concern, ably expressed by Paddy Ashdown MP, that the ancient reactors at Hinkley Point A will suddenly give up the ghost — and a number of residents in the Bristol area are alarmed. The Commons Select Committee on Energy is considering a report by consultants on serious corrosion inside the reactor vessels and to the fueling tubes. Apart from that no one can guarantee that the older type reactors cannot suffer a fuel channel accident (a fire?) like the one that closed a Chapel Cross reactor for 1½ years in the late 1980s.
Ted Schoeters
149 Parkside Drive,
Ezmouth, Devon.

Inaction on tin

From Mr M. Arnold
Sir,—I am sure that I was not alone on January 21 in breathing a sigh of relief that "Man in the news" Paul Chapman has no ambitions to be a Treasury Minister. Not only does he not have that "kind of inclination" but clearly has no aptitude either.

Mr Chapman is bent on keeping the ability of approaching £20m out of DIT's budget at a cost to the taxpayer of enormous legal fees. At the same time his colleagues at the Treasury face the loss of £200m in taxes as reported on January 23.

I refer, of course, to Mr Chapman's department's failure to address the losses suffered by bankers and brokers by the collapse of the International Tin Council which was a creature of Government and upon which a DIT delegate sat with full information available to him.

A learned judge was recently asked to consider "the responsible course now would be for the member states, by diplomatic means, to negotiate suitable arrangements to meet the shortfall." It is to be hoped that Mr Chapman will be moved to be responsible at a time when his department is enforcing responsibility in the City.
M. J. Arnold
Times Receptions,
7, Rolls Buildings,
Fetter Lane, EC4.

Personal equity

From Mr S. Scammell
Sir,—For taxpayers at standard rate, whose capital gains (if any) habitually fall within the exemption-limit, there is no financial advantage in a PEP scheme: in fact the contrary. After the annual management charge they might be better off by about 1 per cent net pa on their money, and it would take a number of years for that margin to make good the front-end charge. And the capital gain exemption is worthless to them.

Yet this is the very type of investment, and none other, that the Government sets out to attract (ie to encourage saving if you wish to be polite or to create a nation of right-of-centre capitalists if you do not). It is difficult to perceive how the scheme could have survived half-an-hour's discussion, either in the Cabinet or in the Treasury. Perhaps it never got

Oratory by any measure

From Mr E. Marsh
Sir,—In the Weekend FT of January 17 Frank Gray, in his review of "King Remembered," refers twice to Martin Luther King's oratory. I have no wish to denigrate that great man or his oratory and indeed seem to remember there were some striking phrases of his own composition in his famous "I have a dream" speech. Thus it seems to me a pity that Mr Gray, in an apparent effort to give an example of King's oratory, cites not any original words of his but rather Isaiah chapter 40, verses 4 and 5 which, I submit, has been heady stuff for rather more than a generation.
Rowan M. L. Marsh,
Menchester 3,
8008 Zurich,
Switzerland.

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US moves closer to automated software 'factory'

By Alan Cane in London

US SOFTWARE engineers have taken the biggest step yet towards the programming 'factory', capable of manufacturing high quality computer software on demand and without human intervention.

Such a development could end the costly delays every major company is suffering today in getting new software written and existing software modified and amended.

Texas Instruments (TI), one of the world's largest semiconductor manufacturers, and James Martin Associates (JMA), a respected information technology consultancy, yesterday announced they had jointly developed a system which automates all stages of the production of business software from initial design to the final program.

They have devised, in fact, a computer system which creates computer systems.

Many software engineering companies world-wide have developed programs which automate part of the software creation process, but the Texas/JMA system is the first claimed to automate all the stages from strategic definition of the business requirements, through analysis and design to the generation of programs free from errors.

The new system is now being used by a number of major companies including Ford of Europe and Volvo Data of Sweden which say it cuts costs and errors.

The system, called the Information Engineering Facility (IEF) is based on the ideas of Mr James Martin, a former IBM executive who has built a considerable reputation through writing and lecturing on data processing topics.

He was one of the first to argue that developing a good commercial computer system depended first on a thorough knowledge of the structure and function of the business for which it was intended.

Later this year, Arthur Young, the consultants, are expected to launch a similar software generation system, the Information Engineering Workbench, also based on Martin's concepts.

The backlog for new programs in many companies is now more than two years, and 80 per cent of the cost of a program goes on modifying it and repairing errors after delivery. The reason is the comparatively unprofessional way in which much software is still written.

Software systems based on sound engineering principles such as IEF and IEW could cut dramatically the cost and the time taken for the development of new business programs.

This could in turn help to stimulate the depressed mainframe computer market which has hit, among others, IBM's revenues.

Liffe launches rules probe

Continued from Page 1

trades on behalf of its clients, mainly banks, dealing in many of the interest rate, currency and stock index futures and options contracts dealt on Liffe.

Though no details of the investigation have been revealed, it is believed to involve possible pre-agreed trades being transacted on the Liffe floor as part of a scheme to avoid tax.

Such trades are barred because, under the principle of the open outcry trading system used by most futures exchanges, clients' orders should be revealed to the whole market in order to obtain the best price for them.

The type of trade being investigated would involve collusion between two or more parties, who might book losses in the UK and gains offshore.

Liffe is understood to be keeping the Government, the Bank of England and the Inland Revenue informed of the investigation.

Waite safety 'guaranteed' by Shia intermediary

By NORA BOUSTANY IN BEIRUT

THE SAFETY of Mr Terry Waite, the Archbishop of Canterbury's special envoy, who has been missing in Lebanon for eight days, has been guaranteed, according to an intermediary who maintains contacts with a faction holding American hostages.

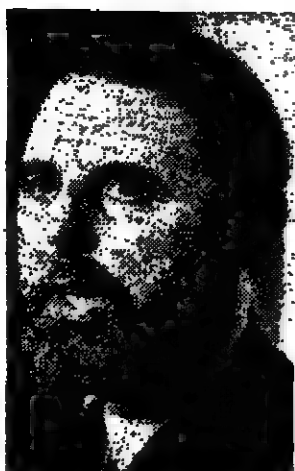
Fears that Mr Waite had been kidnapped have mounted over the past three days, and on Tuesday the British Government instructed its diplomats in Beirut to mount a search for him.

The Foreign Office in London said yesterday that it had still not received any word about Mr Waite's whereabouts. It denied that it assumed Mr Waite was being held against his will.

Mr Waite left his bodyguards drawn from the Druze militia on January 20. He was understood to be heading for secret negotiations with the captors of two US citizens, Mr Terry Anderson, a journalist, and Mr Thomas Sutherland, an academic.

An Nahar, Beirut's leading newspaper, reported yesterday that a prominent Shia doctor and former government minister had been given assurances about Mr Waite's safety. The doctor, who acted as the intermediary between Mr Waite and the kidnappers, is said to have been told that the group with whom Mr Waite was talking "had no intention of detaining the Anglican emissary".

It had been considered wiser for the issue "to be dealt with quietly, far away from the press, to avoid any possible irrational acts by the kidnappers".



Mr Terry Waite

Despite these still vague assurances the British embassy is continuing to urge its nationals to leave West Beirut. About 12 Britons are living in the Moslem-controlled part of the city.

Mr Hashemi Rafsanjani, the speaker of the Iranian parliament, was in Tehran yesterday that his country would do anything it could to help Mr Waite.

It is believed that Mr Waite had been planning to talk to Hezbollah, the Shia faction which has close links with Iran. However, disputes have recently broken out within the radical Shia group over its policy towards hostages.

These intensified following the arrest in West Germany of two brothers, one of whom the US wishes to extradite for his alleged

participation in the hijacking of a TWA airliner in 1985. A third brother, who lives in Beirut, is a prominent member of Hezbollah and is said to be determined to win the release of the two men in West Germany.

Among the nine expatriates kidnapped in Beirut during the past fortnight are two West German businessmen. Three American teachers from Beirut University College were also seized and yesterday Washington ordered its two aircraft carriers in the Mediterranean to change their schedule and remain at sea.

A spokeswoman refused to say whether the change in orders was related to the increased tension in Lebanon.

Mrs Margaret Thatcher, the British Prime Minister, yesterday described Mr Waite as a man of enormous courage and bravery. "He believes in trying to do whatever he can to help hostages of whatever nationality," she said.

Mrs Thatcher added that part of his success lay in the way he distanced himself from governments. "Terry Waite works on his own. He is a unique person and I hope he will be protected in the work he is doing."

Neutral aides from Washington: The Reagan administration announced it was forbidding Americans to travel to Lebanon unless they had US government approval.

Mr Charles Redman, State Department spokesman, said: "Effective immediately, US passports are not valid for travel to, in or through Lebanon unless specifically validated."

UK Government hints at tough takeover code

Continued from Page 1

take a long time to be implemented.

Mr Channon welcomed the meeting shortly of the Takeover Panel to consider changes in its code and other actions to strengthen its application. He said he had agreed with Mr Robin Leigh-Pemberton, Governor of the Bank, that all concerned with regulation should consider fully how best to support the Panel. He listed four main areas:

● "In the light of the Panel's immediate plans whether additional action by any of us would be helpful in relation to disclosure of material interests, indemnities and nominees shareholdings. Company law is particularly relevant here and we will be looking both at its relationship with the code and whether it is desirable to amend the relevant provisions of the Companies Act." Officials later indicated that one option might be to reduce the 5 per cent level of the shareholdings requiring disclosure.

● "We need to ensure that any information suggesting matters requiring investigation should be passed rapidly to the body most able to take quick, effective and appropriate action and to ensure that the investigative powers available under the Companies Act, the Financial Services Act and the Banking Act are used to best effect to support the Panel." This will involve an examination of the arrangements for co-operation between the various authorities.

● "We will be considering how best to reflect provisions of the Takeover Code in the rules to which investment businesses will be subject under the Financial Services Act." This might include altering the rule book of the Securities and Investments Board.

● "The Governor will, at my request, review with the chairman of the Panel whether it has sufficient resources and, second, the question of representation on the Panel of those with responsibility for the regulation of investment business under the Financial Services Act." This might involve the SIB and the Stock Exchange.

Gorbachev promotes his key supporters

By PATRICK COCKBURN IN MOSCOW

MR MIKHAIL GORBACHEV, the Soviet Leader, yesterday strengthened his authority within the ruling Politburo by retiring one supporter of the late President Leonid Brezhnev and promoting one of his own key supporters. The changes mark a clear break with the Brezhnev era.

Mr Dimmikhamed Kunaev, whose removal as leader of the Kazakhstan Communist Party provoked riots in December, was retired from the Politburo and Mr Alexander Yakovlev, the head of party propaganda and a supporter of greater freedom in the media, was promoted to be a non-voting member of the Politburo.

Two new Central Committee secretaries, the men who are responsible for running the party machine on a day-to-day basis, were elected. They are Mr Nikolai Slyunokov, party leader in the Republic of Byelorussia, and Mr Anatoly Lukynov, head of a department of the Central Committee that handles administrative affairs.

Second chance, Page 2

\$ see-saws on trade deficit

Continued from Page 1

Satoshi Sumita, Governor of the central bank, said yesterday that a meeting had not been fixed but things were moving in that direction.

He praised the outcome of the Washington meeting last week between Mr Kiichi Miyazawa, the Finance Minister, and Mr James Baker, US Trade Secretary, and said he

believed that there was no gap between the two governments in their stance on currency markets.

At the same time he appeared to issue what was interpreted by some as a veiled threat when he said that Japanese institutional investors might get discouraged about investing in US Government securities if the dollar continued to fall.

Reagan puts the sunny side up

Continued from Page 1

White House Chief of Staff, who is as embattled as his President, had, with one key exception, no new ideas to offer as a way of tackling the problems, particularly the economic problems that Mr Reagan implicitly acknowledged are facing the country.

The exception is a striking change of tone on trade policy. The President once again rejected protectionism, but with the Congress in full flight towards enacting a trade bill, Mr Reagan is launching his own in emotive language, saying that Americans are no longer prepared to be treated like "patsies" in the international trade arena.

On Capitol Hill the President's Republican friends, who cheered and clapped enthusiastically at the slightest opportunity as he spoke, had hoped Mr Reagan would find words to try to change the tone of the Iran controversy. They hoped in vain. "Serious mistakes had been made," Mr Reagan said, adding that the affair was his "one major regret."

Conservative Democrat Senator Sam Nunn, who does not believe the President should apologise, was quick to point out afterwards, however, that once again Mr Reagan

had refused to concede that the policy of trading arms for hostages was wrong, indeed he again justified it. "Instead he is saying the implementation went wrong and that is a position most Republicans as well as Democrats cannot accept."

Shrewdly, with the opinion polls saying that most Americans think the President is lying, the Democrats are turning the credibility issue against their Republican foe. In the Democratic response House speaker Mr Jim Wright pointed out that three months ago Mr Reagan had identified the war on drugs as a top priority, yet he had cut funding for anti-drug programmes in his budget.

In his State of the Union speech Mr Wright said, the President had identified education as a foundation of the improvement in the competitiveness of the US economy he said he favoured, but in his budget he had proposed cutting education funding by over one quarter. "This gap between rhetoric and reality we just cannot tolerate."

Senator Robert Byrd, Democratic majority leader, added that on foreign policy he questioned the trustworthiness of the Administration.

British cable TV poised for launch in Europe

By Raymond Snoddy in London

SUPER CHANNEL, the new British satellite television channel for Europe, launches its service on Friday to 6.4m homes in 14 countries, one year to the day after the project was first given the go-ahead by the independent television companies.

Subscribers to cable networks as far afield as Spain and Norway will be able to receive a 24 hour a day channel put together from programmes from the ITV companies, the BBC and independent producers.

After the broadcast of a party to launch the channel on Friday evening, the first proper programme will be a special edition of Game For a Laugh, a popular British game show, to emphasise that Super Channel is primarily an entertainment channel. It will be followed by Yorkshire Television's production of Romance on the Orient Express.

But each weekday, there will also be a 30 minute evening programme of European news specially produced for the channel by ITN under a contract worth more than £2m (\$3m) a year.

Granada Television is also producing a weekly European version of What the Papers Say, a review of press coverage, which will feature leading European journalists.

Super Channel will compete directly with Mr Rupert Murdoch's Sky Channel, the general entertainment channel which is now available to more than 7m cable television homes in Europe but which is still losing money after four years in operation. Sky lost £5.9m last year despite increasing its advertising revenue to more than £8m.

"We will grow the pan-European advertising market," said Mr Richard Hooper, joint managing director with Mr Charles Levison of Super Channel. Mr Hooper said he believed that the pan-European television advertising market worth about £10m last year could double to £20 this year.

Super Channel is owned by 14 of the 15 ITV companies - only Thames Television decided against investing - and Mr Richard Branson's Virgin Group.

The companies have already put up £11m in equity finance. £5m in paid-up loan stock plus £20m in partly paid-up loan stock to be called on when needed.

The annual running costs are expected to be more than £15m a year. About a third of the channel's advertising revenue for the financial year to August has already been booked.

The first advertiser on the new European channel will be Austin Rover, using satellite television for the first time. The launch of Super Channel coincides with the launch of the Rover 600 in Europe.

Other companies to book advertising include Schweppes, Mars, McDonald's, Nissan, Revlon and Coca-Cola.

Ten hours a day of pop music programmes will be provided by Music Box, the satellite channel which has secured its main activities with Super Channel. About 40 per cent of the remaining hours will be provided by ITV, 40 per cent by the BBC and rest by independent producers.

Super Channel will pay between £2,000 and £2,500 an hour for the programmes.

The BBC, which is not a shareholder, will receive 22.5 per cent of eventual profits.

THE LEX COLUMN

Conscription to the Club

Packages of emergency measures are often designed to divert attention from the main issue, while creating the impression of concerned Government activity.

It looks, however, as if Mr Channon's agenda for the Takeover Panel is an honourable exception to this tradition of crisis management: details are still up in the air - it goes without saying - but the outlines are both sharper and a bit more subtly drawn than the City of London will have feared.

A rather unexpected way in which the panel is to get a stiffer legal backing in for company law to be tightened up. Making companies conform, by law, to the Takeover Code's standards of fair dealing is about the nearest possible way to replace voluntary compliance to the Panel's rulings with something more gripping.

Making disclosure of material interests, indemnities and nominees accounts a matter of law is to close some unnecessary gaps between minimum legal standards and the more elevated moral tone of the code.

Moving across the legal gap in the opposite direction, Mr Channon is surely right to think about giving the code some reinforcement within the various statutory sets of rules promulgated by the SBOs.

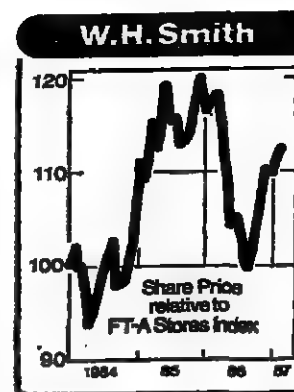
So long as action follows words, it is also logical to talk about passing information on financial wrongdoings rapidly to whatever agency is best placed to do the necessary regulatory things. If that means the panel putting evidence in the way of the DTI inspectors, it will amount to no more than reaffirming the status quo.

However, if a broader surveillance apparatus can be set up to spot irregularities at an early stage, and the detective work is fed into panel decisions, preventative self-regulation may take on new life.

Mr Channon's parting, if conventional, threat - "Make this work, or else" - should heighten the attractions of this interesting compromise.

WH Smith

The directors of WH Smith have some reason to be confused by the workings of the stock market, which has in the past itself been critical of the company's ability to



To produce a profits increase of over 20 per cent, when rapid expansion has caused the interest bill almost to double and the depreciation charge to rise by a third shows the underlying strength of the business. So the prospective multiple of about 15, assuming full year profits of £80m, seems justifiable.

Courtaulds/Fothergill

Fothergill & Harvey shareholders could have had the decency to wait for their board to issue a considered response before rushing to sell to Courtaulds. But at least the speed with which Courtaulds picked up around 14m shares yesterday might persuade Fothergill to agree gracefully to the higher offer. Indeed but for the attraction of the share swap, worth 10p more than the 300p cash alternative at last night's close and a good way into an undervalued stock, Courtaulds might have been overwhelmed by sellers. Even so it is the introduction of the share element (its response to market demand) as much as the new level of the bid, which should win the day.

It would be difficult for Fothergill to convince its shareholders that an exit multiple of 21.5 times 1986 earnings, and 15.6 times forecast 1987 earnings, falls short of its value considering Fothergill's recent experience and the uncertainties of forecasting so far ahead. Courtaulds appears to have won the argument on industrial logic, and Fothergill should prosper as part of a bigger group.

Courtaulds' reputation for spending on hi-tech products and its commitment to the industry, demonstrated this week by purchase of another 30 per cent of Hysol Grail, taking its stake to 80 per cent, ought to reassure the Fothergill board. The fear that American Cyanamid may break off its relationship with Fothergill is not to be dismissed; but other sources of technology should open up to Fothergill if the bid succeeds.

If Courtaulds should be accused of paying too much to gain a strategic position in carbon fibres, it can at least argue that in relative terms Fothergill is fairly small and dilution in the first full year of ownership should be nil. And judging by Courtaulds' determination to win this bid, its first public takeover in years will not be the last.



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INTERNATIONAL APPOINTMENTS

American Can elects chairman

American Can Company, the Connecticut concern with interests in financial services as well as packaging, has announced that Mr Gerald Tsal, 57, the company's vice-chairman and chief executive, has been elected to the additional post as chairman.

He succeeds Mr William S. Woodside, who is to retire on January 31 at the age of 65, in accordance with the company's retirement policy.

Mr Tsal will take on the title of president with effect from March 1, on the early retirement of Mr Frank J. Conner, from the post.

Mr Woodside is to continue to serve as a director of the company and as chairman, executive committee.

Diebold director

Diebold, of Ohio, the maker of automated financial transactions machines, has announced that Mr W. R. Timken, Jr, chairman of the board of The Timken Company, has been elected to the board of Diebold.

Mr W. R. Timken, Sr, the retired chairman of The Timken Company, and a Diebold director since 1968, is not to stand for re-election at Diebold's shareholders meeting in April.

Flying Tiger promotes airline doctor

BY WILLIAM HALL IN NEW YORK

MR STEPHEN M. WOLF, the 45 year old airline executive, has been elected chairman and chief executive of Tiger International less than six months after he joined the world's largest and oldest scheduled air cargo carrier, which has been facing serious financial problems for several years.

Mr Wolf, who is widely regarded as one of the ablest senior executives in the US airline industry, replaces Mr Robert P. Jensen, a former chairman of E. F. Hutton's leveraged buyout arm, who was brought in to try and save the company in August, 1985.

Mr Wolf joined Tiger in August 1986 as chief executive of its main subsidiary, the Flying Tiger Line, which is heavily indebted and has been struggling for years to avoid bankruptcy. Prior to joining Flying Tiger Line, Mr Wolf had been chief executive of Republic Airlines, when he had been credited with masterminding the group's financial turnaround and the eventual sale of the company to Northwest Airlines early last year.

Mr Wolf, who spent 15 years with American Airlines' marketing department, is said to be "used to sick airlines." Prior to joining the loanmaking Republic in February, 1984, he was president of Continental Airlines and before that he was senior vice president of marketing at Pan Am. He joined Republic shortly after it announced a \$11m loss

and was teetering on the verge of bankruptcy. He slimmed down its route network—cutting the number of airline hubs from eight to three—and negotiated substantial wage cuts in return for the employees receiving 15 per cent stock ownership.

He faces an equally formidable task in reviving the fortunes of the ailing Tiger International which has lost close to \$600m over the last six years, and now boasts a negative net worth. However, his success to date probably explains the speed of his recent promotion.

In November, after threatening to sell the company's fleet of 20 jets, he persuaded the 650 pilots to accept a 31-year package of wage and benefit concessions which include a 25 per cent pay cut in return for a share in the airline's profits and an employee seat on the board. The machinists have reportedly accepted a 15 per cent wage-cut, and a reduction in benefits and changed work rules, and the airline's non-unionised staff have also accepted concessions in return for a share in the profits.

Mr Wolf has also shaken up Tiger's senior management team. Mr Lewis Jordan, the president and chief operating officer of Flying Tiger Line has resigned. Mr Ronald D. Marasano has joined the group from Western Airlines to become senior vice president operations, and Mr Charles Thompson, a former executive with Frontier Airlines, has



Mr Stephen M. Wolf has taken charge at Tiger International less than six months after joining the world's largest and oldest scheduled air cargo carrier.

been appointed vice president human resources.

Tiger International returned to profit in the fourth quarter of 1986, when it earned \$10.4m from continuing operations, and it is optimistic about the outlook for 1987. "The implementation of the employee partnership plan and comprehensive cost reduction efforts, the anticipated successful completion of the refinancing of its debt and the revitalisation of its marketing position should result in a marked improvement in 1987," the company said last week.

All of this is good news for Tiger's beleaguered shareholders, who have seen the value of their shares fall from a peak of \$34.60 a share in 1978 to under \$4 last year. The company stopped paying a dividend six years ago.

The biggest shareholder is Mr Saul Steinberg, the New York financier, who is showing heavy losses on his investment, which dates back to 1979. Wall Street appears to have sensed that Mr Wolf's arrival marks a turn in the fortunes of the Flying Tiger and the share price has risen from \$54 on the eve of his initial appointment to \$81 this week. Last month, Mr Steinberg underlined his renewed confidence in the group by increasing his stake in the company from 12.9 per cent to 14.5 per cent, and Mr Lowell Freiberg, one of Mr Steinberg's key lieutenants, was elected to the board.

MR WILLIAM T. GROSS is to assume temporary charge of the operations organisation of Douglas Aircraft Company, the offshoot of McDonnell Douglas, of Long Beach, California, the producer of commercial and military aircraft.

Mr Gross was recently appointed to succeed Mr Jim Worcham as president of Douglas Aircraft, on the latter's appointment as corporate vice president, aerospace group executive, of McDonnell Douglas with effect from February 2.

Change of publisher at Time flagship

TIME INC, the New York-based publishing company, has appointed Mr Robert L. Miller, publisher of Time, its flagship weekly news magazine. Mr Miller remains publisher of the magazine group.

Mr Miller, who will also continue as director of the company's latest set-up joint venture with McCall's and Working Woman magazines, succeeds Mr Richard B. Thomas, who is to become senior vice president of the magazine group as well as being responsible for the magazine group's advertising sales, and issues policy.

In addition, the company has appointed Mr Richard W. Angle, Jr — currently director of corporate manufacturing and distribution — senior vice president in charge of a new grouping, comprising the Time department responsible for production and distribution of all magazines as well as the company's circulation, Time distribution Services, subscription fulfilment and human resources operations.

The company has also announced that magazines reported to Mr S. Christopher Meigher will now include Life, Money, Discover, and Fortune. Mr Meigher will also have responsibility in the Parenting magazine joint venture and in international administration.

CHIEF ACCOUNTANT

London NW10 £18,000-£20,000 plus car

E.I.M. Limited, located in North West London, is the machine tool Merchant Division of the B. Elliott Group of Companies, with a turnover of some £15 million per annum.

A progressive, high-calibre Chief Accountant is now sought to assist and deputise for the Financial Controller. Responsible for a staff of eleven, principal tasks will be the timely production and interpretation of monthly management accounts and the wide range of sophisticated financial information necessary for controlling the performance of the Company.

Candidates will be qualified (ACA, ACCA, ACMA) ideally under 30, with some practical industrial or commercial experience and knowledge of computerised accounting systems. The position will suit an individual with highly developed communication skills who possesses the strength of character necessary to make a positive contribution in a demanding sales oriented environment.

Applicants should write, enclosing curriculum vitae, to:

Christine Snelgrove
B. ELLIOTT PLC
167 Imperial Drive
Harrow, Middlesex HA2 7JP



Accountancy Appointments

FINANCIAL CONTROLLER

North West

Travel Industry

Our client is a young, rapidly growing profitable company, in the foreign travel and tourism industry. In the next four years they intend to increase their rate of growth, introduce new products and activities and ultimately achieve a USM listing.

The company is run by a small, close-knit, hard working and enthusiastic management team led by two joint Managing Directors. To help the company meet its objectives they need a like minded Financial Controller to join them. This new post will involve setting up computerised financial and management accounts systems, controlling cash flow and

exchange rate exposure and being the financial expert in the team.

Candidates, maximum age 45, must be qualified accountants, with experience appropriate to a senior position in an independent business selling consumer products or services with overseas operations. Knowledge of the travel industry would be helpful.

Enthusiasm and commitment are essential for this exciting opportunity and the rewards are excellent for the right person. If you feel you can meet the demands this challenging position will make, apply in confidence, quoting ref FC/3 to: John Calvert, Executive Selection Division.



Peat, Marwick, Mitchell & Co.,
Century House, 7 Tib Lane, Manchester, M2 6DS.

FINANCIAL CONTROLLER

CYPRUS BASED-US MULTINATIONAL

ACA, ACCA, ACMA, MBA

26-30

Our client has a requirement for a professionally qualified Financial Manager who can demonstrate exceptional flair and motivation to be based in the Regional Head Office. This individual should demonstrate initiative, drive, strong interpersonal skills and excellent technical ability. Responsibilities will include financial and management accounting, budgeting, liaison with Operations and Marketing activities throughout the Region.

Substantial \$ Package

This position is regarded as one of the most senior within the organisation and our client's multinational structure will ensure the maximum possibility of rapid progression on an international scale. The remuneration package will be substantial.

We are conducting initial interviews in London. Interested applicants should contact Keith Allen on 01-930 7850 or write enclosing a full C.V. to the address below.

ROBERT WALTERS ASSOCIATES

EXECUTIVE SEARCH AND SELECTION

66-68 Haymarket London SW1Y 4RF Telephone: 01-930 7850

RECRUITMENT CONSULTANTS

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RH Associates, the accountancy division of Recruitment Holdings Ltd, has opportunities for ambitious consultants aged 25-35 with experience in the selection and placement of qualified and part-qualified accountants. High basic salary and significant benefits: pension, bonus, BUPA, profit share and company car scheme.

Contact Tony Roberts
on 01-379 6668 or write to
18 Exeter Street, London WC2E 7DU

AUDIT MANAGER—£18,000c

TAX SPECIALISTS—£18,000c

SENIORS—£15,000c

SEMI-SENIORS—£11,000c

For highly successful West End City Practices
Excellent prospects for continual advancements

Please call David Paton
on 01-493 5001

NOEL ACCOUNTANCY
(REC CONS)

Financial Controller —
— Dynamic Law Firm

Central London

to £35k + Car

Our client is already a top 15 firm of solicitors. Although established in the eighteenth century, this practice has a progressive outlook and an aggressive expansion programme: six years ago the firm became a managed partnership and plans to grow fast internationally within the next few years. There are already well-established offices worldwide.

The Financial Controller reports to the Director of Administration — whose own background is high-level business management. The Financial Controller is responsible for all financial reporting and routines but with special emphasis on improving systems and controls throughout the firm. Strategic development, forecasts and budgets are all areas which will require input. Tax planning is also within your remit. A priority is to

establish consistent worldwide financial planning and control which will require regular visits to the overseas offices. You should be a graduate chartered accountant, aged mid thirties and ready to take on major responsibilities in a rapidly growing environment. You should want to contribute to the success of a firm which is expanding its global network. Experience in a professional partnership could be useful but is not essential.

If you feel you have the presence and the skills required and are excited by the challenge offered you should write to Geoffrey Rudland ACA, ATII, Executive Division, enclosing a comprehensive C.V. and daytime telephone number, quoting ref. 382 at 39-41 Parker Street, London WC2B 5LH.



Michael Page Partnership

International Recruitment Consultants
London Windsor Bristol Birmingham Nottingham Manchester Leeds Glasgow & Worldwide
A member of Addison Consultancy Group PLC

FINANCIAL DIRECTOR

SOUTHEND AIRPORT, ESSEX

Up to £30,000 plus car plus travel benefits

We are a dynamic, fast growing and profitable charter and commuter airline based at Southend Airport. Turnover in the last 4 years has grown from £5m to £28m and is expected to be in the region of £35m for the current financial year. As part of a small but highly professional management team, the Financial Director will be required to appraise operational activity, direct strategy and implement new and cost effective systems. The successful candidate will be a qualified Chartered Accountant aged between 28-35 years with at least 5 years' post qualification experience in industry/commerce. An assertive, positive and energetic approach is essential in order to make a substantial contribution to corporate growth and development.

An attractive remuneration package is offered with opportunities for travel through the Group's interline facilities.

Interested applicants should write to the Managing Director
Box A0885, Financial Times
10 Cannon Street, London EC4A 4BY

Appointments Advertising

£43 per single column
centimetre
Premium positions will
be charged £52 per
single column centimetre

For further
information call:

Jane Liversidge
01-248 5205
Daniel Berry
01-248 4782
Emma Cox
01-236 3769

Group Financial Controller

c.£35,000 + Car etc.

Speyhawk plc is a fast growing, quoted company whose main interests are in high quality design-conscious property development, in which it has a reputation second to none. Since it was floated in 1981, it has expanded into project management and other related activities as well as into the USA market.

It has now reached the point where the Board has decided to recruit, as Group Financial Controller, a Chartered Accountant, probably aged in the early mid 30's.

Based on the Thames near Twickenham (on the M3), reporting to the Finance Director, your major immediate tasks will be to conceive ways of providing the Board with the increasingly

sophisticated information necessary to maintain the rate of growth, and to ensure optimum allocation and control of resources.

Only candidates with previous experience at the centre of a quoted company and the abilities and ambition for significant further career development should apply. Terms include profit-linked bonus, options, fully expensed executive car etc.

Please send a detailed C.V., including contact telephone numbers, in strict confidence to Peter Wilson, FCA at Management Appointments Limited, (Search and Selection Consultants), Finland House, 56 Haymarket, London SW1Y 4RN. Tel: (01) 930 6314.



Accountancy Appointments

FINANCIAL CONTROLLER/ACCOUNTANT

With exceptional ability, required to co-ordinate and control all financial aspects of Leading Fashion Company, situated in W.I.

The right applicant will require expertise, dedication and a desire to succeed.

A knowledge of the fashion trade and computer operations would be advantageous.

Excellent salary and first class future await you.

Phone 01-431 4030 for interview

Appointments Wanted

CHARTERED ACCOUNTANT

aged 35 seeks position as FINANCIAL DIRECTOR in growing PLC

Currently in service sector Acquisition and international experience

Package sought c £40,000

Write Box 40350, Financial Times 10 Cannon Street, London EC4A 3DF

Appointments Advertising

£43 per single column centimetre

Premium positions will be charged £52 per single column centimetre

For further information call: Emma Cox 01-236 3769

Appleyard Financial Controller

£25,000 per annum plus car and benefits Harrogate

This profitable Group has a turnover exceeding £160 million and more than 1350 employees.

Its thriving retail motor vehicle business operates through prestigious franchises in Yorkshire, Scotland, the Midlands and South-east England; other parts of the Group handle vehicle leasing and finance as well as fuel distribution.

A determination to increase growth and profitability in the next decade and beyond has led to a new vacancy for a Financial Controller reporting to the Finance Director at corporate headquarters in Harrogate.

The person appointed will be expected to contribute forward looking advice on financial strategy relating to the medium and long term plans of the Board. Other important responsibilities are co-ordination of information systems, Treasury management, and acting as Group Secretary.

The attractive earnings package and exciting future prospects will appeal to a well-educated chartered accountant with experience of strategic management, IT systems, and Treasury controls in a multi-site public company.

Candidates up to their mid-thirties are asked to write with a full CV and day time telephone number, quoting reference 1488 to:

BinderHamlyn
MANAGEMENT CONSULTANTS
Tower House, Executive Selection Division
BinderHamlyn Management Consultants
8 St Bride Street, London EC4A 4DA

GROUP FINANCE DIRECTOR

North London c.£40,000 + car + share options

Our client, a PLC, provides a range of financial services, including instalment credit finance, mortgage and leasing facilities and a number of insurance products. It achieved impressive profits growth in the last financial year and further expansion is planned, organically and through acquisition.

The Company now wishes to appoint a Group Finance Director. This is a new appointment to be made at Board level and will carry overall responsibility for the accounting and

financial management of the Group and for systems strategy.

Candidates must be Chartered accountants (aged up to 45), with previous experience in the financial services sector. A high degree of energy and enthusiasm is required as is the ability to contribute strategically to the continuing development of the Group.

Please write in confidence, quoting reference M6401/L, to Valerie Fairbank, Executive Selection Division.

PEAT MARWICK

Peat, Marwick, Mitchell & Co.,
165 Queen Victoria Street, Blackfriars, London EC4V 3PD.

NEWLY QUALIFIED ACCOUNTANT

Accept the challenge of working in a fast-growing bank? to £18,640 including London allowance

Girobank has achieved significant growth and continues to extend its range of services to over two million corporate and personal customers. This is the environment in which a newly qualified Accountant will thrive and prosper.

We are looking for an ambitious, young Accountant to be based in our City office and work for the Manager of our Finance section in the production of accounts and accounting procedures relating mainly to our Treasury activities.

You will be responsible for supervising the day to day accounting operations on which we have 4 accounts supervisors and 7 clerks and for assisting in the development of a management accounting service for the London office. You will also be directly involved in developing accounting procedures for new investment instruments as they arise.

The accounting system has recently been converted to a computerised general ledger package run on IBM

System 38 and it would be an advantage if you had some such experience. We need someone who can work on their own initiative, without supervision and who will readily be capable of standing in for the Manager. You will need good communications and interpersonal skills as well as the right sort of accounting background.

Benefits include a minimum of 26 days holiday and a contributory index-linked pension scheme and relocation assistance where appropriate. Career development prospects within the bank are excellent.

Please write or telephone for an application form to: Paul Wildes, Management Appointments Manager, Girobank plc, Bridle Road, Bootle, Merseyside, G7 0AA. Tel: 061-986 2487.

NATIONAL Girobank

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Accountancy Recruitment Consultants

CAREER DEVELOPMENTS

FINANCIAL ACCOUNTANT

c. £22,000 + car
This specialist expanding group seeks a financial accountant aged 25-40 to share in their success. Working with a highly motivated team you will use your strong average ability to take responsibility for the financial accounts, performance monitoring and a full financial involvement in planning. A springboard position for those who recognise a good opportunity.

CHIEF ACCOUNTANT
£23,000-£22,000 + car
A private growing DIY company with USM aspirations seeks a new member for its management team, aged 30-40. Handling all financial and management accounting, you will be involved in computer systems development, budgeting, stock control and will monitor cash flow.

RETAIL MANAGEMENT ACCOUNTANTS
c. £17,000-£20,000 + car
We are currently handling two opportunities in the retail field for this household name. Responsible for budgeting, forecasting and performance reporting. Aged under 35, you will operate a small high calibre team. You will rapidly perform a key management role in the group's future.

FINANCIAL DIRECTOR

c. £24,000 + car
High profile international group seeks a self-starter to contribute to this autonomous subsidiary. Aged around 35, you will take responsibility for the finance function, control project costs and liaise extensively with the main board. Familiarity with multi-PC's is essential. Some international travel is envisaged.

BUSINESS ANALYST
c. £20,000 + car
The rapid expansion of this successful financial services group has created the need for an experienced manager, aged 25-35, with proven skills in analysis and interpretation of financial data. You will initiate and develop new products and will need sound communication skills as well as self-motivation for this essential opportunity.

FINANCE MANAGER
£22,000 + Benefits
Experienced person within a manufacturing environment? Use this challenging role to control a substantial business division in a public group. Reporting to the MD you will gain PC experience. The role is viewed as a stepping stone to Divisional FD.

CORPORATE FINANCE

£18,000-£20,000 + car
Profitable US multinational seeks to augment its management team with a new appointment for an ambitious newly-qualified accountant aged in his/her 20's. This demanding role will assess various multi-site operations and the financial implications of acquisitions and disposals. Some travel to the USA and Europe.

ACQUISITIONS/INVESTIGATIONS
c. £19,000 + car
A unique role for a young CA/CCA/CMA (25-30) to join the finance team of a successful electronics group. Liaising with senior management you will be involved in acquisitions, appraisal, profitability studies, and gain extensive systems experience. An ideal and interesting first move.

FINANCIAL CONTROLLER
£20,000 + car
A chance for a young accountant aged c. 28 to manage 10 staff and gain the experience of controlling both financial and management accounts in this expanding service company, which is the subsidiary of a public group. Reporting to the MD you will gain PC experience. The role is viewed as a stepping stone to Divisional FD.

For details of these and other opportunities please write with CV or telephone: Harriet Lamm SA, ACA (out of hours 01-535 2676)



18 Exeter Street, London WC2E 7DU
Telephone 01-379 6668 Telex 965423

The Institute of Chartered Accountants in England and Wales

We have immediate vacancies for two CHARTERED ACCOUNTANTS in our Professional Conduct Department:

INSOLVENCY

A Chartered Accountant is required to service the Investigation Committee and to deal with complaints against insolvency practitioners and others. Previous experience of insolvency work is essential and if this has been gained in commerce or industry this would be a substantial advantage.

Salary £21,000

ETHICS

A Chartered Accountant is required to service the Ethics Committee and to handle ethical queries from members and the general public.

Salary £20,000



Both these appointments are based in our Milton Keynes Office.

Please apply enclosing current CV to Mr E. L. Weston, Personnel Manager, in England and Wales.

Gloucester House,
399 Silbury Boulevard,
Central Milton Keynes MK9 2HL.

Chief Accountant

Central London

from £22,000 + Car

A recently established and rapidly growing subsidiary of a Fortune Top 200 Group, our client will become a major force in the health care industry, operating a significant number of nursing and residential retirement homes.

The company is embarking on the second phase of a continuing expansion programme with major plans for the acquisition and construction of further homes.

As an important member of the small central management team, the Chief Accountant will be responsible to the board for all aspects of accounting. The scope of the job and opportunities for career advancement are considerable.

Initially it will require a 'hands on' flexible approach with priorities being the further development of the computer network, preparation of accurate and meaningful management reports, periodic budgets and cash and credit control.

Applicants should be commercially experienced qualified accountants, aged c.28/30, meticulous with an eye for detail and proven experience of operating personal computers.

Please write with full career details or telephone David Tod BSC FCA quoting ref D/530/BF.

Lloyd Management

125 Mark Watkinson London WC2E 7DU Selection Consultants 01-405 3459

CHIEF ACCOUNTANT PROPERTY INVESTMENT

BRENTWOOD, ESSEX

PACKAGE c£30k

31 Properties is engaged in the development and refurbishment of industrial and commercial premises and the running of a successful investment portfolio.

The Chief Accountant at Brentwood is retiring this summer and we now wish to recruit his successor to head up a busy accounts section. The job involves the development and control of the financial and management accounting functions and the management information procedures. In addition, the job holder performs company secretarial duties within 31 Properties.

We are seeking applications from CAs/ACAs with at least five years post qualification experience, ideally within the property sector.

Salary will be commensurate with experience and qualifications. Our attractive financial sector benefits include a company car, concessionary mortgage scheme, profit sharing, free medical insurance and a non-contributory pension scheme.

Interested? Please contact Jo Dean, Personnel Manager, Investors in Industry plc, 91 Wandoo Road, London, SE1 6XP. Tel 01 528 7822 for an application form.



THE CREATIVE USE OF MONEY.

ACCOUNTANT

We are currently seeking an experienced qualified Accountant who will report to the Financial Controller and be responsible for the supervision of a Senior Accounts Clerk.

The duties will include responsibility for the day-to-day preparation of accounts, budgets, etc. together with involvement in the development and implementation of product costing and customer profitability systems. Additionally, the successful candidate will, from time to time, be required to liaise with Marketing Officers in support of their activities.

A competitive salary is being offered, together with excellent fringe benefits.

Please forward a copy of your curriculum vitae to:

Mrs. Judith Heard
Manager — Personnel
NMB BANK

2 Cophall Avenue, London EC2R 7BD

Financial Controller

c. £22,000 plus car

West of London

This is an opportunity to join the successful UK subsidiary of a major multinational chemical and plastics manufacturer. The business is not complicated and the accounts and systems are in excellent order.

You will have full responsibility for preparing timely and accurate financial and management accounts, maintaining effective credit control routines, and applying appropriate financial controls to company budgets and business plans.

Aged 28-40, you will need 3 years' post qualification experience preferably in a commercial environment, and a good understanding of personnel administration and company secretarial requirements.

The reward package is first class and there may be opportunities for career development world-wide.

Please write — in confidence — to Michael Carr, ref. B.18112.

MSL International, 82 Grosvenor Gardens, London SW1W 0AW.
Offices in Europe, the Americas, Australasia and Asia Pacific.

MSL International
Executive Search and Selection

MARY QUANT COMMERCIAL CONTROLLER

London

up to £25,000 plus car

OUR CLIENT, one of the most evocative and durable names in fashion and design, is continuing to develop strongly in the highly selective licensing of its name and, more recently, in retail and direct sales into specific niche markets.

REPORTING to the Managing Director and as part of a small head office team, this new and challenging position carries responsibility for the total financial and accounting function within the company and also for the growing and increasingly important administration needs. Particular emphasis is placed on the development of the use of micro-computers.

THE REQUIREMENT is for a qualified accountant with energy and demonstrable commercial instincts. An empathy with the creative environment is important.

THE REMUNERATION PACKAGE is negotiable up to £25,000 and will include a car. A board appointment is envisaged in the medium term.

Please write in complete confidence to the Managing Director, with a CV, quoting Ref:150A.

Tanstead Associates Ltd
Executive Search & Selection
West End House, 11 Hills Place, London W1R 1AG
A member of the Tanstead Professional Group

Accountancy Appointments

Group Management Accountant

c. £25,000 + Car
N. London

This client is a major UK service organisation which comprises several distinct business units which hold leading positions in their respective fields of operation.

The Group Management Accountant will be responsible to the Finance Director for providing the company with management information which can be used for the control of its operations. Candidates must have the experience and stature to operate in a dynamically led business at Chief Executive and board level in addition to operating management level. There is a small Group department to manage and a functional responsibility for the divisional accountants.

An accounting qualification with at least 3 years senior level management experience in a medium to large size commercial organisation is essential. The ability to deal with all aspects of computerisation and some breadth of application experience is also required. Age guideline 30-40. Please apply in confidence quoting ref L281 to:

Brian H Mason,
Mason & Nurse Associates,
1 Lancaster Place,
Strand,
London WC2E 7EB.
Tel: 01-240 7805

Mason & Nurse
Selection & Search

FINANCE MANAGER

Personal Equity Plans
c£20K + car Ilford

In a little under two years the Prudential has become a major force in Unit Trust management. Thanks to the efforts and skills of the team here in Ilford we've risen to the top echelons in this field and intend to keep growing by taking full advantage of the new opportunities opening up in the changing financial services industry.

On the 1st January this year we moved into the new investment field of Personal Equity Plans. A new division was established and we are now looking for a qualified Accountant to set up and manage the Accounting function. This will provide management with complete information on the financial performance of the division, analyse the impact of proposed initiatives and control and monitor the movement in

funds and investments.

We're looking for someone with up to two years' commercial experience (ideally, but not essentially, within the financial services field) plus a proven ability to manage a small team and communicate with colleagues at all levels from clerical staff to senior directors.

Without doubt, this is a rare 'greenfield' opportunity for an ambitious professional ready to move into financial management and carries a generous rewards package including company car, low interest mortgage and non-contributory pension scheme.

Please write with full cv to:-
Rosanne Cole,
Prudential Unit Trust Managers,
51-59 Ilford Hill, Ilford,
Essex IG1 2DL.

PRUDENTIAL
Prudential Unit Trust Managers Ltd

ACCOUNTANCY

The Journal of the Institute of Chartered Accountants in England and Wales seeks a

BUSINESS MANAGER

The candidate, possibly a chartered accountant and preferably a graduate, will be expected to demonstrate:

- A knowledge of, and interest in, magazine publishing;
- Marketing flair; and
- Entrepreneurial ability.

He/she will be responsible to the Publisher for departments charged with promoting Institute journals in circulation and advertisement terms, the provision of management information and the efficient operation of computerised accounting and subscription systems.

Applications, which should include a curriculum vitae, should be addressed to: Mr S. Weston, Personnel Manager, The Institute of Chartered Accountants in England and Wales, PO Box 433, Chartered Accountants' Hall, Moorgate Place, London EC2P 2BJ.

Accountancy
Journal of the Institute of Chartered Accountants in England & Wales

TAX PARTNER DESIGNATE YORKSHIRE

ACA's 30+ from £30,000+car

Our client is a "top twenty" international firm of chartered accountants seeking to recruit a Tax Partner Designate to join their Yorkshire practice.

The role will be to work closely with the Senior Tax Partner in handling a mixed portfolio of sizeable corporate clients including a number of major plc's plus a very broad range of sizeable private and family owned companies and an interesting range of personal tax cases including Lloyds Underwriters, entrepreneurs and high net worth individuals.

Candidates (male or female) should be already at tax manager level in a medium or large firm of chartered accountants and have mixed corporate and personal tax compliance and planning expertise including personal financial planning. The emphasis in current and anticipated major growth areas will be in the corporate tax area but experience in the following would also be welcomed: BES schemes, CGT, Inheritance Tax, use of forestry schemes, matrimonial work, expert witness work and arbitration.

This is an excellent opportunity to join a well established international practice in a role with a view to partnership within three years.

For more information, please contact George Ormrod B.A. (Oxon) or Stephen Hackett B.A. (Oxon) on 01-836 9501 or write with a copy of your C.V. plus tax technical C.V. to Douglas Llambras Associates Limited at our London address quoting reference number 7391.

ACCOUNTANCY & MANAGEMENT RECRUITMENT CONSULTANTS
DOUGLAS LLAMBRAS
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DOUGLAS LLAMBRAS ASSOCIATES LIMITED, 410 STRAND, LONDON WC2R 0NS
TELEPHONE 01-536 8501

Finance Director Designate Oxford

c£20,000 + Car + Benefits

Our client is Goodhead Press Ltd, a £13 million turnover printing subsidiary of the rapidly expanding Goodhead Print Group Plc engaged in printing, publishing and paper merchandising. Recent years have seen a USM listing, several acquisitions and record results.

Due to internal promotion they now seek a Finance Director Designate to head up the accounting function. Working closely with the Managing Director you will be responsible for the production of management information, budgeting, annual accounts, planning and forecasting and ad hoc project work. Reporting to the Group Finance Director you will supervise a staff.

Candidates should be qualified Accountants, aged 27-32, with an excellent track record in a related industry and possess a strong personal presence, commercial awareness and well developed communicative skills.

The successful candidate will be offered an attractive remuneration package and the prospect of a challenging and rewarding role within an exciting entrepreneurial environment. Relocation facilities are available where appropriate.

Candidates should write to Mark Carrison ACA, enclosing a comprehensive CV quoting ref. SV 1050 at Michael Page Partnership, Kingsbury House, 6 Sheet Street, Windsor SL4 1BG.

Michael Page Partnership
International Recruitment Consultants
London Windsor Bristol Birmingham Nottingham Manchester Leeds Glasgow & Worldwide
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FINANCIAL CONTROLLER

C.£28,000 LONDON/OVERSEAS
GENEROUS EXPATRIATE PACKAGE

This highly successful marketing company is part of a major multinational group with well established overseas interests. The company has an excellent reputation for employee relations and management development which is reflected in this appointment.

Following approximately eighteen months induction and project management activity in London, the successful candidate will take up an appointment as a Financial Controller overseas. The person appointed will report to the General Manager and have responsibility for all financial aspects of this multi million dollar business and lead a support team. A qualified ACA or ACMA, probably aged over

35, you will have fine financial management experience, with an emphasis on costing and budgetary control. Exposure to a production environment and a background of expatriate service is an advantage. Personal qualities must include integrity, organisational ability and the interpersonal skills necessary to represent the company at senior levels.

Please reply in confidence, giving concise career, salary and personal details, quoting ref: L387, to Martin Lawless or Heather Mole, Slade Consulting Group (UK) Limited, Metro House, 58 St. James's Street, London SW1A 1LD. Tel: 01-629 8070.

London • Melbourne • Sydney • Brisbane • Adelaide • Perth • Auckland • Christchurch

SLADE CONSULTING GROUP (UK)

Divisional Accountant

Central London £25,000+car

Our client is a division of a multi-million pound international trading group. It consists of a number of manufacturing companies with a turnover of £40 million and employing some 1,600 people.

Responsibility for its performance rests with a Divisional Managing Director who requires a qualified accountant to assist in the management and development of the division. In addition to meeting group accounting requirements, the tasks will be to maintain a high level of accounting standards in the companies and to assist the Divisional Managing Director in all financial matters. Maturity (age 35-45), experience of factory accounting and commercial awareness need to be demonstrated.

Although based in Central London, company locations are widespread in the UK and considerable travel will be involved. In addition to salary a fully expensed company car is provided plus an excellent benefits package including health care, pension and life assurance.

Write giving full details of career and current salary to:

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Bartlett Advertising Ltd, 18, Doughty Street, London WC1N 2PL listing separately any organisation to whom you do not wish your application to be forwarded.

INVESTIGATIVE CHARTERED ACCOUNTANT WITH UNQUOTED SECURITIES EXPERIENCE

Aged 28-35 c.£30,000+car+excellent additional benefits
Venture Capital Manager

Our client is one of the fastest growing, top-rated institutional fund management groups in the City. The Group already has significant holdings in prime unquoted securities and wishes to extend its professional management in this area of investment.

This newly created position offers the successful candidate the chance of responsibility for all the unquoted securities within the Group. This role will involve taking responsibility for the present unquoted holdings, investigating, analysing and reporting on potential investments, and closely monitoring portfolios.

Candidates should be high calibre graduate chartered accountants with investigative experience on unquoted securities. They are likely to be currently employed by a top firm of Chartered Accountants in its Investigations Department.

Please write in complete confidence, enclosing a full c.v., to:

DAL
GROUP

The Managing Director,
Directorship Appointments Limited,
7 Cavendish Square, London W1M 9HA

RSPB THE ROYAL SOCIETY FOR THE PROTECTION OF BIRDS

FINANCE DIRECTOR

Salary £18,225 to £20,205 (annual review next due 1 April 1987)

Due to a retirement planned for early 1988, the

Royal Society for the Protection of Birds wishes urgently to recruit a

FINANCE DIRECTOR (Fulltime)

We are a large and expanding charity and exceptional growth is expected for our Centenary Year in 1989. The successful candidate is likely to be an FCA with 10 years post-qualification experience

Age 35 to 50 years

For further details and application form please contact:

Personnel Section, RSPB, The Lodge, Sandy Bedfordshire SG19 2XL

Closing date: 20 February 1987

Appointments Advertising

£43 per single column centimetre
Premium positions will be charged £52 per single column centimetre

For further information call:

Daniel Berry
01-248 4782

Emma Cox
01-236 3769

Jane Liversidge
01-248 5205

Accountancy Appointments

Divisional Financial Controller

Up to £25,000 p.a. plus car.
London

Our client is based close to the City and is an expanding and profitable group with property and construction interests in the London area. A Divisional Financial Controller is sought to report to the Chief Executive and to be responsible for a team producing standard accounts and financial information.

The post calls for a qualified accountant with experience of introducing and operating computerised accounts systems in a multi-company group. A knowledge of management and statutory accounts, budgets, payroll and credit control is also required.

This is an excellent opportunity to work in a practical and challenging environment and to contribute to a vigorous and fast-growing organisation.

Applicants up to their mid-forties are asked to write, with a CV and daytime telephone number, quoting reference 1489 to:-

Binderhamlyn
MANAGEMENT CONSULTANTS
Trevor Austin, Executive Selection Division
Binderhamlyn Management Consultants
8 St Bride Street, London EC4A 4DA

the challenge of Business Analysis

Young Qualified Accountants up to £30,000

Coopers & Lybrand are well known as one of the fastest growing, most successful accountancy and management consultancy firms in the UK. It's a reputation we're very proud of, and one we're keen to maintain by recruiting the most able and ambitious of young qualified accountants.

Opportunities currently exist within our Business Performance Improvement division, where some of the most advanced business analysis and planning work is undertaken. The people we need are fully qualified ACA, ACMA, or ACCA, with a good university degree and probably aged between 25 and 33.

Much more important, however, is your business experience to date: you should have a grounding in financial investigation and business analysis with good general management accounting expertise - including experience of one or more of the following: planning and budgeting, management reporting or production costing.

We will also be looking for some financial systems experience, preferably in the selection and implementation of financial application packages, or the know-how to build up financial models and decision support systems.

In return, we offer an exceptional remuneration package, including a very attractive salary and free life assurance, plus the chance to join one of the most innovative and professional firms in the business community.

Please write, with full details of your career to date, quoting ref F.T. 10/1 to Allan McNab at Coopers & Lybrand, Plumtree Court, London EC4 4HT.

Coopers & Lybrand

SENIOR CONSULTANTS

PEAT MARWICK, HONG KONG

Attractive salary and benefits

The consultancy practice is a well-established and expanding part of Peat Marwick's large Hong Kong presence. Continued growth has created the requirement for two Senior Consultants to join the Financial Management Group. Assignments undertaken include feasibility studies, organisational reviews and information systems work.

In addition to interesting experience, these positions offer excellent career development prospects within the firm. Salary will be negotiable between HK\$20,000 and HK\$25,000 per month, with a 17% top rate of tax. Benefits include good housing allowance, annual leave

fares for the family and membership of BUPA and a Provident Fund. On final completion of service a gratuity is payable.

Candidates, aged 28 to 35, should ideally be graduates and qualified accountants with industrial or commercial experience appropriate to the firm's assignments. Personal qualities, including adaptability and commercial awareness, must be of a high order.

Please write in confidence, enclosing career details and a recent photograph and quoting reference FMS to L.S. Miller, Managing Director. Interviews will be held in London towards the end of March.

PEAT MARWICK

Peat, Marwick Management Consultants Ltd.,
G.P.O. Box 50, Hong Kong.

Financial Controller/Director Designate

Central London

c.£25,000 + car

This successful and aggressively expanding retail company imports and designs exclusive bathroom and kitchen fittings. With a turnover now exceeding £10m, it has an impressive track record and has earned an enviable reputation for innovation, quality and reliability.

In recognition of the wide number of opportunities open to the company, it now seeks to make a strategically significant appointment to strengthen its existing management team.

As this role will lead to a Board appointment, an individual of exceptional ability is sought to take full control of the financial function. Reporting to the Managing Director, you will provide the Board with effective management information and contribute to the decision-making process.

PA

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Your finger on the pulse...

High-flying young financial manager for business planning
£34,000+ and executive car

Our product range includes Britain's biggest-selling grocery brand. Our industrial technology is the most advanced in its field in the world. Our steadily growing sales revenues exceed £400 million. Our financial controls are renowned for their progressive approach and effectiveness. But we never take our success for granted.

We currently seek an ambitious, proactive, qualified accountant to evaluate and recommend ways to enhance future financial performance. You would appraise the financial aspects of our marketing and commercial initiatives and capital investments, and drive the development of our short- and long-term plans.

Key requirements include an acute ability to assess complex business situations, a well developed capacity for generating positive financial options and the personal stature to convince top management of the right course to follow. Your professional skills and approach will naturally be of the highest order.

Your impressive record of achievement - such as influencing the fortunes of a well organised, profit-conscious organisation - during about a 5-year business career will already have marked you out as our kind of person. We are looking for a high-flyer who can quickly make the sort of contribution that underpins early progress within the Company or elsewhere in the international Mars Group.

For more information and an application form, call our 24-hour recorded answering service on 01-235 1535, or write briefly to: Maureen Lohm, Pedigree Petfoods, National Office, Waltham-on-the-Wolds, Melton Mowbray, Leicestershire LE14 4RS. Do not send a CV at this stage.

We invite applications equally from women and men.

Pedigree Petfoods



Divisional Accountant

Balfour Beatty Construction International Limited, an operating company within the BICC group of companies, is a successful British company engaged in major civil engineering and building construction on an international scale. We are now looking for a Divisional Accountant to take on the substantial responsibility of ensuring that the Company is provided with an effective accountancy service, both in the UK and overseas.

Supervising our Central Accounts Department and reporting directly to the Company Accountant, you will be responsible for executing accountancy, budgetary and administrative procedures to Company requirements, as well as monitoring contracts and units to ensure the satisfactory operation of accountancy procedures and systems.

In addition, your wide-ranging responsibilities will include the provision of accountancy services on UK expenditure to overseas contracts and units, along with the preparation of Company operating accounts, financial accounts, ancillary financial information, and of course financial information for budgets and strategic plans. And you will also be required to monitor Company facilities, recording and progressing capital expenditure against authorisation within the Company, and assisting in the management of the Company's foreign exchange matters.

As you'll appreciate, this is a significant position within BICC, and offers regular overseas travel to our main operating areas.

A salary commensurate with the high level of this appointment is being offered - along with the normal large company fringe benefits package, which includes a Company car. Please either send your CV to the following address or telephone for an application form: Mr J H Moses, Personnel Manager, Balfour Beatty Construction International Limited, Randolph House, Wellesley Road, Croydon CR9 3QD. Telephone - 01-886 0555 ext. 236.

BB Balfour Beatty
THE INTERNATIONAL ENGINEERING AND CONSTRUCTION GROUP

International Securities Settlements

ACA with Board Potential?
£30 - £35k + Car & Banking Benefits.

One of the leading International Securities Houses seeks an exceptional individual to fill a challenging role within its settlements area.

Our client is anxious that the candidate appointed should have the abilities and determination to justify promotion to Operations Director within 4-5 years. Probably in your late 20's you should have obtained an ACA from one of the top City Firms and have had some Banking exposure during or after your training. You will probably now be at Manager level with some Banks/Stockbrokers amongst your clients.

Excellent managerial and interpersonal skills are essential requirements as well as the ability to learn about new products and their administrative requirements and communicate on an equal basis with business managers.

The remuneration and benefits package reflects the importance our client attaches to this appointment.

Please send your C.V. to James Jarratt at Tom Kerrigan Associates Ltd., 2nd Floor, 20 Wornwood Street, Bishopsgate, London EC2M 1RQ, or telephone him on 01-588 4303.

TOM KERRIGAN
ASSOCIATES LTD
RECRUITMENT CONSULTANTS

Financial Analyst

c. £18k p.a.

London

Our client is a well known and highly reputable British group engaged in the electronics industry.

This position is in a small key team at Corporate level concerned with the study and implementation of potential or actual Group wide acquisitions, disposals, investments and joint ventures. The Financial Analyst will investigate and evaluate the financial implications of these activities.

Eligible candidates will be qualified accountants, preferably graduates, aged 26-30 with good accounting knowledge and some financial and commercial analysis expertise. Excellent prospects exist for advancement within the group in the short/medium term.

Applications with full CV in strict confidence to:- Bernard L Taylor MBIM or telephone for a personal history form. Please quote ref: 6906.

MERVYN HUGHES

Mervyn Hughes International Ltd,
Management Recruitment Consultants,
37 Golden Square, London W1R 4AN. Tel: 01-434 4091

Opportunita' Di Consulenza in Italia

Il settore dei servizi finanziari si sta facendo strada - e voi?

Il settore dei servizi finanziari si trova oggi in fase di profondo cambiamento. La Coopers & Lybrand, una delle più grandi società internazionali di consulenza aziendale in rapida espansione nel campo manageriale ed economico, sta avendo una sempre più crescente richiesta di assistere istituzioni finanziarie italiane a far fronte alle nuove sfide ed alle nuove opportunità.

La nostra Divisione Servizi Finanziari in Italia acquisisce una grande varietà di incarichi che vanno dalla pianificazione strategica sino alla diagnosi, la concezione strategica e la realizzazione di sistemi operativi ed informativi.

Fer far fronte a questa crescita, siamo alla ricerca di specialisti di ottimo livello nei campi della "Corporate Banking", "Retail Banking", della Gestione della Tesoreria e dei Cambi e dei Servizi Patrimoniali.

I candidati, preferibilmente di nazionalità italiana, dovranno avere un'età intorno ai 27-33 anni, aver maturato almeno tre anni di esperienza nel settore finanziario e possedere una laurea e, preferibilmente, avere acquisito esperienze professionali qualificanti.

La remunerazione complessiva sarà attraente per coloro che avranno i requisiti richiesti; la nostra offerta è rivolta a chi intende stabilirsi in Italia.

Se volete mettere a frutto e migliorare la vostra esperienza internazionale, se siete motivati ed innovativi e volete avere l'opportunità di un lavoro creativo che sfida la vostra intelligenza e vi propone una rapida progressione di carriera, potete inviare il vostro CV indicando qualiiche mansioni svolte, età, stipendi ed un recapito telefonico (orario ufficio) a: James Adam, Coopers & Lybrand, Plumtree Court, London EC4A 4AT - Rif FT/291.

Coopers & Lybrand

Accountancy Appointments

Group Accountant

c£25,000 plus car, plus banking benefits

The TSB Group's continued development has created additional opportunities within the Head Office finance function. This has resulted in a vacancy for the position of Group Accountant based in the City.

The accountant will be responsible for statutory reporting, co-ordination of accounting policies and procedures and liaison with the supervisory authorities. The successful candidate will also carry out a wide range of special assignments which will involve regular contact with general management. The work, which will be technically demanding and stimulating, should lead to further career opportunities.



Applicants, aged around 30, must be Chartered Accountants with relevant experience at manager level in a major firm, or already working in a similar capacity at the centre of a substantial group.

Remuneration will be negotiated and will include a salary in the region of £25,000 pa, an executive car and substantial benefits including mortgage subsidy and non-contributory pension scheme.

Please reply in strict confidence quoting ref. L278 directly to: Brian H. Mason, Mason & Nurse Associates, 1 Lancaster Place, Strand, London WC2E 7EB. Tel: 01-240 7805.

Financial Executive

Investment Group

London SW1

from £40,000

For an expanding private investment group with wide ranging business interests in Europe and North America. Reporting to an Executive Director you will be a key member of the senior management team. Your responsibilities will encompass all aspects of accounting, financial control, cash management and the budgeting process. You will also be involved in a variety of 'ad hoc' projects and an early priority will be to upgrade computer based management information systems. There will be some overseas travel.

Probably in your thirties or early forties, you will be a qualified accountant with good quality experience at a senior level either in the UK or overseas in organisations with a reputation for high standards. Commercial awareness, flexibility and strong communication skills are essential attributes in this close knit and highly professional organisation. Remuneration is for discussion and for the right person the potential rewards are high.

Please write in confidence to John Cameron, quoting ref. CF739, at 84/86 Gray's Inn Road, London WC1X 8AE (telephone 01-404 5971).

CAMERON · SIMPSON
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Accountancy in Banking

City based with some overseas travel. Internal audit in a leading merchant bank

Operating around the world, our client has established four small teams based in London. They are responsible for providing a comprehensive Internal and Management Audit service at Board level. This entails carrying out an independent assessment of management information and control systems and making recommendations to improve their effectiveness. Special assignments based on Internal Audit work ensure that the emphasis is on consultancy, not solely control. We are now looking for two additional people.

TEAM LEADER
- Chartered Accountant
to £20,000 plus benefits

The successful candidate will carry out a variety of special assignments as well as supervising routine Internal Audit work. Applicants must be qualified Chartered Accountants with a sound technical background and good communications skills.

For either post previous experience in banking or a financial services environment would be an advantage. A flexible nature is essential as the posts will provide some opportunities for overseas travel. Our client a leading British Merchant Bank, is in the forefront of the rapidly expanding international financial markets. Their growth will provide excellent opportunities for long term career development as the department increases both in size and scope of work.

For more information about these vacancies and to arrange an initial interview please telephone John Pitt on 01-608 0488 or send a full c.v. to our London office at the address below.

**ASSISTANT
AUDIT SENIOR**
c£14,000 plus benefits

The post is for a number two in a team dealing with correspondent banking and credit control. Applicants should have two years experience, either in an accountancy firm, up to PEI standards; or in Internal Audit within a financial institution.



LONDON: Charles James Chambers, 18-21, Charterhouse Square, London EC1M 6AH Tel: (01) 608 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Accountancy Appointments

Royal Mail Letters Audit Manager

c.£28,000 + Bonus + Car. Chesterfield

This is a new post arising within the newly re-organised Post Office

As Letters Business 'Chief Auditor' reporting to the Letters Director, you will have wide level exposure throughout the organisation. Specifically, you will take responsibility for the direction and development of the Letters Business internal audit nationally, through plans and programmes implemented by four territorial teams, and also for the direct management of a small specialised Headquarters audit team.

Principal tasks will include:

- ☐ development of Audit policy in liaison with the Corporate Chief Auditor
- ☐ preparation of audit plans, and organisation and control of programmes
- ☐ the leadership of major audits and special assignment
- ☐ development of new procedures especially in computer audit

To apply you should be between 35-45 years of age and have the following qualifications:

- ☐ CIPFA, ICA, ICMA or ACCA
- ☐ Wide ranging audit experience preferably with a large public or private sector organisation
- ☐ Good communication and presentational skills
- ☐ High level of inter-personnel, management and motivational skills

A competitive salary of up to £28,000 is offered together with a valuable benefits package including company car, pension scheme, performance linked bonus, private medical insurance and 5 weeks holiday. Relocation assistance is available where appropriate.

Please write with full personal and career details to Martin Gibson, Room 536, Post Office Headquarters, 33 Grosvenor Place, LONDON SW1X 1PX. Telephone 01-245 7083. Closing date for applications is 13th February 1987.

The Post Office is an equal opportunities employer. The policy extends equally to disabled applicants.

The
Post
Office

Our business is your future

GROUP FINANCE DIRECTOR

West End

£25,000 Package

OUR CLIENT is an expanding manufacturer and distributor of fashionwear with autonomous subsidiary companies in the United Kingdom.

THE REQUIREMENT is for a Chartered Accountant who will work closely at group level with the Chairman and Managing Director at the Group's small Head Office near Oxford Circus.

THE ROLE calls for a mature business approach to financial and accounting matters within the Group and the ability and tactful drive to develop an effective group function. The flexibility to handle all aspects of the Head Office's own accounting and administration is essential.

THE REMUNERATION PACKAGE for this Board appointment will be about £25,000.

Please reply in complete confidence enclosing a CV and quoting Ref 152A to the Managing Director

Tanstead Associates Ltd

Executive Search & Selection

West End House, 11 Hills Place, London W1R 1AG

a member of the Tanstead Professional Group



Things could really start coming to life after Big Bang.

Price Waterhouse management consultants have been deeply involved in assisting firms in the financial sector to prepare for Big Bang. Now we are responding to heavy demands for assistance in the increasingly competitive aftermath.

If you are a qualified accountant aged between 27 and 35, able to demonstrate a good track record in banking or financial services and you are looking for a different direction in your career, take a good look at Price Waterhouse.

Management consultancy with us could be just the challenge - and the change - you need.

Our services in this sector address the key areas where financial institutions require practical advice and support in managing change, in meeting immediate needs as well as the strategic challenges for the future.

The nature of our work is varied, complex and intellectually demanding and we are now seeking high calibre accountants to augment our well established specialist team of professionals, which services the UK and wider European market.

Our requirements are for a thorough understanding and proven capability in one or more of the following areas:

- Risk management, including detailed knowledge of lending, securities and related instruments, such as eurobonds, equities, gilts, futures, options and swaps.
- Treasury management, including funding, liquidity management, cash flow forecasting and transfer pricing.
- Financial control, including profitability measurement and reporting systems development.
- Front office and back office dealing and control systems design and implementation.

If you are interested in a career as a management consultant, offering a substantial remuneration package and the opportunity for rapid career progression based on merit, here's your next move:

Simply write in confidence, with relevant information, (quoting MCS 8426) to Michele Deverall at Price Waterhouse, Management Consultants, No.1 London Bridge, London SE1 9QL.

Price Waterhouse



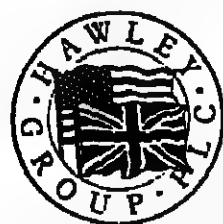
FINANCE DIRECTOR

■ c.£30k + Bonus Age 30 +

The Hawley Group continues to grow rapidly both organically and through acquisition. The recent merging of the Pritchard Group with Hawley's existing service businesses has generated an opportunity in a major subsidiary company which operates nationally and is now a market leader in its field.

The business depends critically for its success on an efficient systems-based finance function which provides information and controls for 120 profit centres, 10,000 customers and 30,000 employees. The merger has created a substantial base for more organic growth, and Hawley allows plenty of scope for entrepreneurial flair, so this is an exciting opportunity for career development.

Candidates should be qualified Accountants with some commercial experience, including people management and computer-based systems. The location is London, and the package includes basic salary of around £30k plus significant bonus, car etc.



HAWLEY GROUP PLC

Please write to:
A. W. May, Hawley Group Plc,
Prospect House, The Broadway,
Farnham Common, Slough, Berks SL2 3PQ.

Manager UK Tax

c.£25,000 + Bonus + Car

International Computers Limited, Europe's leading computer company requires a Tax Specialist who will be responsible to the Manager, Worldwide Tax and based at the corporate Headquarters in Putney, London.

Initially, responsibilities will cover all aspects of U.K. compliance. Including planning, forecasting and advising management on U.K. related corporate tax issues.

Applicants for this number two position will typically have an Honours Degree plus ACA or ATII and at least five years broadly based post qualification corporate tax experience.

Preferred candidates will be aged around 30-35 and will currently hold a senior position within either a medium to large commercial/industrial company or the profession.

An ability to communicate effectively with senior management, external advisors and fiscal contacts is essential.

The job holder will become progressively involved in the international affairs of the ICL Group.

Salary will be in the region of £25,000. In addition, a Management Bonus will be payable. Other benefits include a company car and private medical insurance.

Please send details to Elizabeth Crowson, ICL, ICL House, 1 Putney High Street, London SW15 1SW, or telephone 01-788 7272 ext. 2336.

ICL

We should be talking to each other.

A MEMBER OF THE STC PLC GROUP

Hoggett Bowers

Executive Search and Selection Consultants

BIRMINGHAM, BRISTOL, CARDIFF, GLASGOW, LEEDS, LONDON, MANCHESTER, NEWCASTLE, SHEFFIELD and WINDSOR

Company Secretary

Qualified Lawyer

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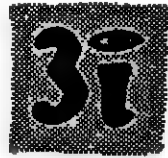
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SECTION II - COMPANIES AND MARKETS

FINANCIAL TIMES

Thursday January 29 1987

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Du Pont boosted 38% by chemicals advance

BY ANATOLE KALETSKY IN NEW YORK

DUPONT, the large US chemical and energy company, increased net earnings substantially and doubled operating profits in its chemicals business in 1986, highlighting the rapid improvement in the fortunes of US chemical makers as a result of the declining dollar.

Du Pont's net earnings last year rose 38 per cent to \$1.94bn, or \$4.61 a share, compared with \$1.42bn, or \$4.61 in 1985. The 1986 results were boosted by a net gain of 11 cents a share from sales of businesses off-set by losses from restructuring and the cancellation of tax credits.

The 1986 figures had been reduced by 58 cents a share in non-recurring charges. Allowing for these special items, the growth of net earnings was only 26 per cent.

In the fourth quarter of 1986, Du Pont's net income fell 11 per cent to \$377m, or \$1.56 a share, the year before. However, the fourth-quarter 1986 results included 26 cents per share of non-recurring benefits. Sales fell from \$7.6bn to \$6.7bn.

There was a wide divergence last year between the prosperity of the company's chemicals operations, which accounted for 58 per cent of Du Pont's \$27.1bn of revenues, and the problem of the energy division which has made up nearly half of Du Pont's business since the acquisition of Conoco in 1981.

After-tax operating income from the chemicals and specialty products divisions more than doubled, reflecting improvements in many

businesses, the company said, especially fibres, specialty polymers and white and white pigments.

Results benefited from "improved margins, reflecting the weaker dollar, ongoing cost reduction programmes and business restructuring as well as lower energy and feedstock costs," Du Pont said.

Total worldwide chemicals sales increased by 56 per cent to \$15.6bn. Volume was up 1 per cent and average selling prices increased by 4 per cent, largely as a result of the weaker dollar. US domestic prices fell 1 per cent.

After-tax operating income of the energy business fell 34 per cent mainly as a result of sharply lower crude oil prices.

Elf income dips 19% after lower oil prices

By Paul Suttie in Paris

ELF AQUITAINE, the French state-controlled oil group, has reported a 19 per cent decline in consolidated net earnings last year to FF 4.3bn (\$718.8m) from FF 5.1bn the year before.

Mr Michel Pécqueur, the chairman of ELF, blamed the earnings decline on the difficult international environment for all companies and lower oil prices. ELF's consolidated sales also fell sharply to FF 115bn last year from FF 138.7bn in 1985.

The French oil company again criticised the exceptional tax of French oil production which cost ELF FF 11bn last year.

ITALIAN STATE GROUP HOPES TO REGAIN MANAGEMENT POSITION IRI acts on Mediobanca control

BY JOHN WYLES IN ROME



Prof. Romano Prodi, IRI chairman: clipping establishment wings

IRI, the Italian state holding company, has launched its bid to regain managerial control of Mediobanca, the country's powerful merchant bank.

The three IRI-controlled banks which hold 58 per cent of Mediobanca's shares have given notice to the private shareholders that the merchant bank's controlling syndicate will not be renewed later this year.

The private group, which includes Fiat, Generali and Lazard Frères, has until now enjoyed equal voting rights on the syndicate although it only owns 6 per cent of Mediobanca equity.

At the same time, the banks - Banca Commerciale, Banco di Roma and Credito Italiano - have also formally turned down the proposal from the private group led by Mr

Leopoldo Pirelli to increase its members' shareholding to 12 per cent.

These moves have plunged into uncertainty both the future ownership and management of Mediobanca. They are, however, in line with the position taken last month by Prof. Romano Prodi, the IRI chairman.

When the three state banks showed signs of entertaining the Pirelli proposal he said that there was no question of the private shareholders being able to retain a totally disproportionate voting share.

Prof. Prodi favoured a reduction in the state's shareholding but he said that voting rights on the control syndicate should reflect the relative weight of ownership.

Clearly, the Pirelli group will have to decide whether to recast its proposal so as to satisfy this criterion. The letter from the managing directors of the IRI banks does not, however, invite them to do so.

Although the banks are nominally autonomous in the matter, their move to dissolve the control syndicate will be seen as an assertion of Prof. Prodi's authority. For decades, Mediobanca has been governed by its reticent 79-year-old director Sir Enrico Cuccia in conjunction with leaders of the "old" Italian business establishment such as the Agnelli and the Pirelli.

Prof. Prodi seems determined to bring the "Cuccia era" to an end this year by appointing new senior managers and clipping the wings of the old establishment.

Henley buys Allied-Signal stake

BY WILLIAM HALL IN NEW YORK

ALLIED-SIGNAL, the US industrial conglomerate, has severed most of its financial ties with the Henley Group, a collection of former subsidiaries, which was spun off as a public company last May in the biggest initial public offering in Wall Street history.

Henley yesterday purchased 19.5m shares of convertible preferred stock, representing 15.8 per cent of its 120m fully diluted shares, at \$23.875 per share or \$465.5m. The price was based on the closing Henley share price on January 15.

In addition, Allied-Signal and Henley modified several support agreements between the two companies and Henley has agreed to pay \$50m for these transactions.

Henley's decision to repurchase Allied-Signal's stake marks another

milestone in one of the more successful corporate restructurings of 1986. Allied-Signal decided to spin off 33 of its "non-core operations" into a single company, headed by Mr Michael Dingman, Allied's former president, rather than sell the companies piecemeal.

The companies were marginally profitable at best, and Allied was anxious to avoid the operational disruptions, management time and personal unrest associated with one-off disposals.

Mr Ed Hennessy, Allied-Signal's Chairman said: "These agreements will provide Allied-Signal with an additional \$50m in cash and is another step in sharpening its focus on high-technology businesses."

He said that with the latest transaction Allied-Signal and its shareholders will have received \$1.9bn from the Henley spin off which "far exceeds

what we realistically could have expected through the piecemeal sale of these businesses."

Mr Hennessy has described Mr Dingman, his former chief executive, as a "man with a long record of success in restructuring asset-oriented businesses and making them grow".

Although Allied has sold all of its shares in Henley, and Mr Hennessy has stepped down from its board, the two companies continue to retain some ties. Among the modifications in the support agreements between the two companies is one concerning credit support for waste-to-energy projects being developed by Wheelabrator Technologies.

One of Henley's key strategies is to spin off to its own shareholders, thereby realising values which might be hidden in the group as a whole.

American Can again moves strongly ahead

BY WILLIAM HALL IN NEW YORK

AMERICAN CAN, which is pondering what to call itself now that it is out of the can business and in the glamorous financial services industry, increased its 1986 net income before non-recurring items by 29 per cent to \$194.4m, or \$6 a share, and says it will make a \$35m net profit on the sale of its southern US timberlands in the current quarter.

Mr Jerry Tsai, American Can's newly elected chairman who has been largely responsible for the radical transformation of one of the pillars of the Dow Jones industrial average, says that 1986 was "the fourth consecutive year of significant operating improvements in the company's ongoing businesses, reflecting the successful diversification strategy initiated in 1981."

In early trading yesterday, American Can shares rose \$1 1/2 to a new peak of \$98. This reflected Wall Street's enthusiasm for the group which celebrated Mr Tsai's elevation to the chairman's office this week by announcing a 10 per cent

Borg-Warner declines to \$52.5m in quarter

BY OUR NEW YORK STAFF

BORG-WARNER, the Chicago-based manufacturer of car components, chemicals and plastics which has been under siege by corporate raiders, reported a 18 per cent decline in net earnings to \$32.5m, or 61 cents a share, in the last quarter of 1986, compared with \$62.7m, or 71 cents, the year before.

For 1986 as a whole, the company's profits increased 13.3 per cent to \$206.1m, or \$2.35 a share, from \$178.5m, or \$2.01, but the final quarter result was slightly lower than market expectations.

The favourable full-year comparison with 1985 is partly due to a \$34m charge which the company suffered in the second quarter of 1985 as a result of agricultural loans made by its financial arm, Borg-Warner Acceptance.

Excluding the effects of this charge, Borg-Warner's annual profit would have been flat for three years running. In 1984 its net profit was \$206.1m, the same as in 1986.

Sales increased 8.8 per cent to \$3.62bn in 1986 and rose 6 per cent in the fourth quarter to \$913m.

Borg-Warner attributed the fall in its fourth-quarter profits to warranty claims and new product start-ups in its automotive division, which generated 33 per cent of the company's total revenues in 1986.

The protective services group, the company's second largest division with 39 per cent of revenues in 1986, also suffered a setback "due primarily to costs associated with a re-vamping of the fire detection business."

The chemicals group, which manufactures durable engineering plastics, turned in a record performance in 1986, the company said. This business is considered the main prize being sought by Mr Samuel Heyman of the chemical company GAF.

Borg-Warner said there was also strong profit growth in financial services and industrial products.

Advance in earnings at Philip Morris

By Our New York Staff

PHILIP MORRIS, the US's largest consumer products company, yesterday reported a powerful advance in earnings for the fourth quarter and full year 1986, helped by strong performance in its tobacco and beer divisions and by progress at its new General Foods subsidiary.

Earnings in the fourth quarter rose 31.2 per cent to \$371m or \$1.56 a share on slightly fewer outstanding shares, with consolidated revenues up 23.7 per cent to \$6.58bn.

The 1986 quarter figures include three months of General Foods rather than two months in the 1985 quarter. General Foods was bought for \$5.75bn last year and consolidated from November, 1985.

Earnings for the year, which include a full contribution from General Foods for the first time, rose 27.7 per cent to \$1.49bn, or \$6.26 a share, on a 59.2 per cent rise in operating revenues to \$24.4bn. With-out General Foods, sales growth was about 10 per cent.

Mr Hamish Maxwell, chairman and chief executive said the tobacco divisions, both domestic and international, had a "gain in market share, revenues and operating income in 1986, with over 15 per cent increases in operating income."

Assisted by the weakness of the dollar, Philip Morris International increased operating revenues by 41.2 per cent but the improvement to earnings was hampered by heavy marketing. Operating income at Miller Brewing rose 18.7 per cent in the year to \$156m and the company increased its US market share.

General Foods' operating income rose a slower 7.2 per cent to \$740m, with a small decline in volume caused by shortages of coffee beans in the US and an ensuing sharp rise in retail prices.

Bethlehem Steel ends year back in the black

BY JAMES BUCHAN IN NEW YORK

BETHLEHEM STEEL, the struggling US steelmaker, returned to net profit in the fourth quarter of last year and expects to break even, at least at the operating level, in the current quarter.

Bethlehem, which is the third largest steelmaker in the US, reported net profits for the fourth quarter of \$4.2m, or 55 cents a share, against a loss of \$77.5m in the last quarter of 1985. However, the fourth-quarter result included a \$31m gain from asset disposals and inventory liquidations while the 1985 figure included a non-recurring pre-tax charge of \$68m against mill closures.

The improved last-quarter result, which was helped by a strike at a major competitor, USX, which ended last week, kept the loss for the year to \$152.7m as against \$196m in 1985. The full-year special gains

were \$68m while the 1985 pre-tax charge for plant closures was \$190m.

Sales revenues were down sharply in both the quarter and the full year, by 21 per cent to \$1.62bn and 15 per cent to \$4.33bn. Bethlehem expects market conditions to remain soft but believes 1986 steel prices will hold, because of a shrinkage in domestic capacity and a weaker dollar.

Bethlehem said the fourth quarter results reflected cost benefits from its two new continuous casters as well as productivity improvements at all steel plants except Steelton, which continued to operate at very low rates.

The company said the basic steel segment had pre-tax income from operations in the fourth quarter of \$73m, compared with a \$48m loss a year before.

Mr Pécqueur indicated that EH continued to watch possible selective acquisition opportunities. However, he claimed that there were no negotiations at present involving the possible acquisition of a stake by EH in Roussel-Uclaf, the French pharmaceutical group 54.5 per cent controlled by Hoechst of West Germany.

The French Government owns a 40 per cent stake in Roussel-Uclaf and there is speculation that Sanofi, the IRI health-care subsidiary, and Rhône-Poulenc, the nationalised chemical group, are interested in acquiring part of the state's shareholding in the West German group.

Mr Pécqueur confirmed, however, that EH's Atchem chemical subsidiary was close to an agreement with Adiafini (Arco) to acquire the US group's polyethylene facilities in Spain. In turn, Atchem plans to sell to Arco its polyols business in Belgium. The deal with Arco is the latest in a series of international agreements negotiated by Atchem to rationalise its chemical operations. Atchem has already reached industrial rationalisation deals with ICI and BP Chemicals.

Siemens hit by fall in group profits

By Andrew Fisher in Frankfurt

SIEMENS, the West German electronics and telecommunications group, yesterday announced a slight decline in group profits from DM 1.53bn to DM 1.47bn (\$225m) in the 1985-86 financial year.

The Munich-based company, which will release full details of last year's performance next week, did not elaborate on the profit decline, though analysts said it was more or less in line with expectations.

Siemens said in November that it was paying an unchanged DM 12 dividend for the year to September 30, 1986. It awarded its 14 per cent drop in sales to DM 67.1bn mostly to order fluctuations on the nuclear power plant market.

The company's share price fell by a further DM 21 on the Frankfurt bourse yesterday to close at DM 687, having declined in previous days along with the rest of the market which has been suffering from concern over the drop in the dollar and the effect on export business.

Siemens also announced that it was buying the outstanding 25 per cent of long-making Trans-Europe Union (TU) from ARG, now part of Daimler-Benz, to give it full ownership of the electrical components company.

This announcement appears as a matter of record only.

January 1987

Beazer

C. H. BEAZER (HOLDINGS) PLC

£120,000,000
and
US\$250,000,000

Multiple Option Facility

Arranged by
COUNTY NATWEST CAPITAL MARKETS

Underwriting Banks

Barclays Bank PLC
Lloyds Bank Plc
National Westminster Bank Group

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Midland Bank plc
Standard Chartered Bank

BAN PLC
Bank of Montreal
The Citizens and Southern National Bank
Manufacturers Hanover Trust Company
Security Pacific National Bank

Bank of America NT & SA
Barclays de Zoete Wedd Limited
Crédit Lyonnais, London Branch
RepublicBank Dallas N.A.
TSB England & Wales plc

Tender Panel Members

Bank of Montreal Capital Markets Limited
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Manufacturers Hanover Trust Company
Samuel Montagu & Co. Limited
National Westminster Bank PLC
Security Pacific Hoare Govett Limited
Standard Chartered Bank
S. G. Warburg & Co. Ltd.

Facility and Tender Panel Agent
NatWest Investment Bank Limited

Issue and Paying Agent
National Westminster Bank PLC

The NatWest Investment Bank Group

Paribas sends director to unit

BY OUR PARIS STAFF

PARIBAS, the banking group whose privatisation is now breaking records on the French stock exchange, has transferred one of its own top executives to take over the management of Crédit du Nord, its troubled commercial banking subsidiary.

Mr Pierre Simon, a central board director and secretary general of Banque Paribas, has been detached to become managing director of Crédit du Nord with effect from February 1, under its chairman Mr Bruno de Maulde.

Crédit du Nord, which is 50.3 per cent owned by Paribas with the remainder held directly by the state, has provided the biggest blot on the Paribas prospectus after its spectacular relapse into losses last year.

The bank reported a loss of FF 241.3m (\$40.2m) for the first half of last year and warned that losses for the whole of 1986 were expected to total FF 400m, after general risk provisions of FF 200m. Crédit du Nord had to cover the cost of a severe reduction in its workforce as well as a major reinforcement of provision against domestic and foreign risks.

The relapse was viewed as particularly disappointing since Crédit du Nord had already undertaken a substantial jobcutting exercise under its previous chairman Mr David Dautremes, who left the bank for Lazard Frères in January last year, and had begun to improve its profits.

Some senior Paribas officials be-

lieve Crédit du Nord was in too much of a hurry to announce its turnaround from the losses it incurred in 1982.

Paribas and the French Government both had to subscribe to a FF 750m capital increase for Crédit du Nord in the wake of the announcement of the 1986 losses.

Mr Simon had only recently returned to Banque Paribas from Lyonnaise de Banque, part of the state-owned CIC group, where he was assistant managing director, and is also chairman of the executive board of Carte Bleue, the main French charge card group.

He replaces Mr Pierre Barbier, who moved from Crédit du Nord recently to the private sector insurance group Assa.

This announcement appears as a matter of record only.

**SPAREBANKEN
NORD**

Eurocommercial Paper Programme

has been increased to

U.S. \$150,000,000

Dealers

**Merrill Lynch Capital Markets
Citicorp Investment Bank Limited
County Nat West Capital Markets
Manufacturers Hanover Limited**

January, 1987

These Debentures having been sold, this announcement appears as a matter of record only.

New Issue:

December 1986

Can. \$75,000,000

Loblaw Companies Limited

(Incorporated with limited liability in Canada)

10% Retractable Debentures, Series 7 due 2001

Orion Royal Bank Limited

Banque Bruxelles Lambert S.A.
CIBC Limited

Westdeutsche Landesbank Girozentrale

Algemene Bank Nederland N.V.
Banque Paribas Capital Markets Limited
Citicorp Investment Bank Limited
Dominion Securities Inc.
Merrill Lynch Capital Markets
Rabobank Nederland
Takagin International Bank (Europe) S.A.
Wood Gundy Inc.

Bank of Montreal Capital Markets Limited
Burns Fry Limited
Crédit Lyonnais
McLeod Young Weir International Limited
Prudential-Bache Securities International
Swiss Volksbank
Union Bank of Switzerland (Securities) Limited

Republic National Bank of New York

A subsidiary of REPUBLIC NEW YORK CORPORATION
Consolidated Statements of Condition
(In Thousands)

Assets	December 31, 1986		Liabilities and Stockholder's Equity	December 31, 1986	
	1986	1985		1986	1985
Cash and demand deposits	\$ 251,289	\$ 207,871	Non-interest bearing deposits:		
Interest bearing deposits with banks	6,380,027	6,798,639	In domestic offices	\$ 657,016	\$ 476,851
Short-term tax exempt investments	981,130	981,130	In foreign offices	104,748	54,194
Precious metals	155,511	92,512	Interest bearing deposits:		
Investment securities	3,322,254	2,326,018	In domestic offices	3,582,772	2,743,207
Trading account assets	124,223	134,098	In foreign offices	6,721,418	5,747,082
Federal funds sold and securities purchased under agreements to resell	85,785	141,171	Total deposits	11,065,954	10,021,334
Loans, net of unearned income	3,903,702	2,939,572	Short-term borrowings	1,147,254	1,083,005
Allowance for possible loan losses	(101,400)	(74,704)	Acceptances outstanding	2,015,544	1,579,200
Loans (net)	3,802,296	2,864,868	Accrued interest payable	178,182	184,842
Customers' liability under acceptances	2,008,146	1,575,223	Other liabilities	277,837	227,438
Premises and equipment	282,440	282,503	Long-term debt	547,768	227,147
Accrued interest receivable	219,233	155,350	Stockholder's Equity:		
Other assets	214,324	155,350	Common stock, \$100 per share; 4,800,000 shares authorized; 3,550,000 shares outstanding	355,000	355,000
Total assets	\$15,813,528	\$14,744,482	Surplus	845,000	800,000
			Retained earnings	381,188	285,927
			Total stockholder's equity	1,581,188	1,440,927
			Total liabilities and stockholder's equity	\$16,813,528	\$14,744,482
			Letters of credit outstanding	\$ 818,082	\$ 580,956

The portion of the investment in precious metals not hedged by forward sales was \$5.0 million and \$6.2 million in 1986 and 1985, respectively.

REPUBLIC NEW YORK CORPORATION

Summary of Results
(In Thousands Except Per Share Data)

	Twelve Months Ended December 31,		Three Months Ended December 31,	
	1986	1985	1986	1985
Income before extraordinary item	\$148,492	\$122,089	\$34,985	\$32,088
Net income	\$135,580	\$122,089	\$34,985	\$32,088
Cash dividends declared on common stock	\$ 31,167	\$ 28,299	\$ 7,823	\$ 7,063
Per common share:				
Income before extraordinary item	\$ 4.51	\$ 3.98	\$ 1.15	\$ 1.06
Net income	\$ 4.44	\$ 3.98	\$ 1.15	\$ 1.06
Cash dividends declared	\$ 1.12	\$ 1.09	\$.28	\$.27
Average common shares outstanding	27,487	25,862	27,936	25,910

Five Avenue at 40th Street, New York, New York 10018
(29 offices in Manhattan, Bronx, Brooklyn, Queens & Westchester County)
Member Federal Reserve System/Member Federal Deposit Insurance Corporation
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Panama City • Paris • Puerto Rico • Rio de Janeiro • Santiago • Sao Paulo • Singapore • Tokyo

INTL. COMPANIES AND FINANCE

Chevron slips into loss after \$316m charge

By William Hall in New York

CHEVRON, the third biggest US oil company, has reported its first quarterly loss since 1933. The San Francisco oil group, which took over Gulf in 1984, lost \$306m in the final quarter of 1986 after taking a \$316m charge to cover certain exploration and production assets which are no longer economic to develop at current oil prices.

The latest quarterly loss compares with a profit of \$900m in the final quarter of 1985 and helped push the full-year earnings 54 per cent lower to \$715m, or \$2.06 a share, compared with \$4.32 a share in 1985.

Mr George Keller, Chevron's chief executive, said the group's US exploration and production operations reported losses for the third consecutive quarter because of the lower oil prices. However, the impact was mitigated by increased refining and marketing sales margins for most of the year although, by

the fourth quarter, increased sales margins had largely disappeared.

Mobil, the second biggest US oil company, has reported a 53 per cent fall in its fourth-quarter net income to \$201m, or 49 cents a share, but its full-year earnings rose 35 per cent to \$1.46m, or \$3.44 a share.

After adjusting for special items, which included a \$150m book loss on the sale of Container Corporation of America, Mobil's adjusted earnings of \$1.55m were \$7m higher than the previous year.

Mobil attributed its unchanged earnings for the year to a strong performance by its worldwide refining and marketing and Montgomery Ward retailing operations, plus a record performance by its chemical operations.

Mobil's exploration and production operations in the US lost \$24m in 1986, compared with a profit of \$716m in 1985 while the overseas exploration and production opera-

Citicorp in move to curb costs

By William Hall in New York

CITICORP, the biggest US banking group, has taken steps to curb the faster-than-expected growth in expenses of its rapidly expanding worldwide investment banking operations following a disappointing earnings performance in 1986.

Citicorp has been one of the most aggressive US banks in building an investment banking operation to match the competition of the likes of Japan's Nomura Securities and Wall Street's Salomon Brothers.

However, Citicorp's investment banking operations have been marked by senior staff turnover and lacklustre earnings. Net income of Citicorp's investment bank rose 1 per cent in 1986 to \$428m, while revenues rose 21 per cent to \$1.9m, and expenses by 43 per cent to \$1.2m.

Mr John Reed, Citicorp's chairman, said that the growth of expenses of the investment banking operation had been faster than budgeted and the group had taken steps to impose tighter curbs on expense growth in the investment banking operation.

While Mr Reed stressed that the group's commitment to becoming a major factor in worldwide investment banking had not been reduced, he indicated that he was less than happy with the results of this side of the group's operations and less sure about Citicorp's ability to control expense growth in investment banking operations than was the case in the group's increasingly important retail banking side.

Huels expects rise in profits

By Helmut Simonson in New York

CHEMISCHE Werke Huels, the chemical subsidiary of Veba, the West German energy group, had its best year ever last year, according to its chairman, Mr Carl Heinrich Krauch, despite a marked fall in turnover.

Group sales dropped to DM 5,469m (\$3,651m) from DM 6,540m in 1985, according to preliminary figures, while turnover for the parent company fell to DM 4,469m against DM 5,446 in 1985.

The improvement in the group's profit, which will be announced later, seems largely attributable to the rationalisation which began in the early 1980s.

Iberia ends year in black boosted by rise in passengers

By David White in Madrid

IBERIA, Spain's much-criticised state-owned airline, made its first profits for a decade last year with net earnings of about Pta 750m (\$5.8m) according to provisional results announced by its chairman, Mr Narciso Andreu.

The profit, reflecting a sharp recovery after a disastrous first half, compared with a loss of Pta 11bn in 1985.

Operating results produced a Pta 11.5bn turnaround, moving from a Pta 5bn deficit to a Pta 8.5bn operating profit. Last year marked the final stage of a re-capitalisation plan involving the injection of Pta

90bn from the state.

Total passengers, which Mr Andreu said placed Iberia in third place among European airlines, grew 3.8 per cent to 13.4m despite a fall-off on North Atlantic routes.

The airline's passenger load factor improved to 87.1 per cent compared to 86.3 per cent the previous year, and reached 71.2 per cent on Iberia's domestic services. Mr Andreu said its new twice-weekly service to Japan, introduced in May, had already broken even, while Latin American markets showed strong growth.

Losses on domestic routes were

offset by profits on international services, which accounted for only about 40 per cent of passengers but brought in 73 per cent of the company's Pta 250m revenues.

Mr Andreu said that the airline's long-postponed decision on new aircraft purchases would probably be made by the middle of the year.

Iberia was preparing to launch new subsidiaries to run regional services such as to the Canary Islands, and planned to move towards a clearer division of responsibilities between itself and its sister company Aviaco as international and domestic carrier respectively.

Swissair expects further decline

By John Wickes in Zurich

SWISSAIR, Switzerland's national carrier, is expecting a further decline in earnings this year. On the basis of the 1987 budget, the airline will remain in the profits zone but results will be down on those for last year.

Although no figures are yet available for 1986, Swissair president Mr Robert Stähli said last month that these would show a "massive fall" on the record net-profits total of

Sfr 89.5m (\$45.4m) booked for the previous year.

The airline has already announced plans to reduce its payroll by 1.5 per cent, raise its marketing targets and tighten its overall programme of services. Despite these measures, flight operations are expected to result in a substantial loss in 1987, which will be more than offset, however, by earnings from other activities.

To help combat this, capacity use of the fleet is being improved and traffic on profitable routes is expected to rise about 5 per cent. Seat capacity use is seen as going up from 62 per cent to 63 per cent this year.

Cote d'Or takeover move expected soon

By Tim Dickson in Brussels

SPECULATION was growing in Brussels yesterday that either Nestlé or Jacobs Suchard, both of them Swiss food groups, was planning a takeover bid for the Belgian chocolate company, Cote d'Or.

Cote d'Or revealed on Tuesday that it had received an approach from an outside party - comprising "a variety of options" - and that it had asked the Brussels bourse to suspend its shares. The board, led by managing director Mr Benoit Michiels, was studying the offer yesterday and an announcement was thought likely later today.

At the suspension price of Bfr 5,230 the Belgian concern is valued by local stockbrokers Peterbroeck

ib
Italian International Bank Plc
U.S. \$60,000,000
FLOATING RATE NOTES DUE 1991

In accordance with the provisions of the Notes, notice is hereby given that for the six month Interest Period from 29th January 1987 to 29th July 1987 the Notes will carry an Interest Rate of 8 1/2% per annum and the Coupon Amount per US \$10,000 will be US \$328.81

Agent Bank:
Morgan Guaranty Trust Company of New York, London.

Bank of Montreal
(A Canadian Chartered Bank)
U.S. \$250,000,000
Floating Rate Debentures, Series 9, due 1996
(Subordinated to deposits and other liabilities)

Notice is hereby given that the Rate of Interest for the three month period 29th January, 1987 to 29th April, 1987 has been fixed at 6 1/4% per cent. The amount payable on 29th April, 1987 will be U.S.\$159.38 against Coupon No. 12.

Morgan Guaranty Trust Company of New York, London

Citicorp Banking Corporation
U.S. \$250,000,000
Guaranteed Floating Rate Subordinated Capital Notes Due July 16, 1997
Unconditionally Guaranteed by Citicorp

Pursuant to Paragraph (d) of the Terms and Conditions of the Notes notice is hereby given that the period in respect of Coupon No. 5 will run from February 12, 1987 to March 12, 1987. A further notice will be published advising rate of interest and Coupon amount payable.

January 29, 1987, London
By: Citicorp, N.A. (CSI Dept.), Agent Bank

AIBD BOND INDICES
WEEKLY EUROPEAN GUIDE JANUARY 23 1987
Redemption on 12 Months 12 Months Low

US Dollar	8.485	-0.352	10.169	8.450
Australian Dollar	14.270	1.494	14.587	12.530
Canadian Dollar	9.758	-2.176	11.704	9.757
Euroguilder	6.232	0.711	6.314	5.804
Euro Currency Unit	8.600	0.491	9.477	8.164
Yen	5.991	-1.106	7.002	5.774
Sterling	10.744	-0.884	11.932	9.751
Deutschemark	6.134	-1.604	6.813	6.134

Bank J. Vontobel & Co Ltd, Zurich - Telex 852744 JVZ CH

NORTH AMERICAN QUARTERLIES

ENTANISHED			FISHPOND-BECHAN		
Dry glass products			Natural resources		
Fourth quarter	1986	1985	Fourth quarter	1986	1985
Revenue	\$88.8m	\$81.7m	Revenue	157.1m	195.1m
Net profit	12.7m	10.4m	Net profit	21m	14.5m
Net per share	0.57	0.52	Net per share	0.91	0.52
Year			Year		
Revenue	1,170m	1,170m	Revenue	915.3m	722.2m
Net profit	57.2m	55.4m	Net profit	25.7m	111.5m
Net per share	3.02	2.75	Net per share	0.26	1.06

CONSOLIDATED BATHURST		
Forest products		
Fourth quarter	1986	1985
Revenue	65	65
Net profit	30.8m	4.8m
Net per share	0.83	0.04

Continued on Page 35

CITICORP BANKING CORPORATION
(Incorporated with limited liability in the State of Delaware)
U.S. \$50,000,000 Floating Rate Notes due July 29, 1991

Notice is hereby given that the Rate of Interest for the period January 29, 1987 to April 29, 1987 has been fixed at 6.325% and that the interest payable on the relevant Interest Payment Date, April 29, 1987 against Coupon No. 3 in respect of US\$1,000 nominal of the Notes will be US\$158.13.

January 29, 1987, London
By: Citicorp, N.A. (CSI Dept.), Agent Bank

Weekly net asset value
Tokyo Pacific Holdings (Seaboard) N.V.
on 26.1.87 U.S. \$130.42
Listed on the Amsterdam Stock Exchange

Information: Plesman, Hekking & Plesman N.V., Herengracht 214, 1016 BS Amsterdam.

INTL. COMPANIES and FINANCE

Murdoch claims 56% of HWT control for News

BY CHRIS SHERWELL IN CANBERRA

MR RUPERT MURDOCH, the Australian-born media magnate, yesterday announced that News Ltd had gained control of 56 per cent of the Herald and Weekly Times (HWT) and had reached agreement on the sale of the Melbourne group's electronic media interests.

Speaking in a television interview, he also confirmed that separate discussions had been going ahead on the sale of the News group's two television stations in Sydney and Melbourne, but no deal had yet been struck.

The revelations suggested that the Sydney-based Fairfax group was losing ground in its battle to stop News Ltd acquiring HWT and to take over the group itself.

Fairfax claims that News Ltd is controlled by Mr Murdoch, a US citizen. Australian law precludes foreign ownership of more than 15 per cent of a broadcasting licensee.

Mr Murdoch argues that he no longer controls News Ltd following its recent restructuring. Legal hearings on the Fairfax complaint are scheduled to resume today in the Victoria Supreme Court.

Fairfax launched its action last week, together with a \$25.5m (US\$41.66m) offer for HWT which outbid Mr Murdoch's. The move came after a federal court finding that Mr Murdoch still controlled the two Channel Ten television stations in Sydney and Melbourne.

The court made its finding despite a similar ownership restructuring by Mr Murdoch of Channel Ten Holdings, the controlling company. The ruling led to the Australian Broadcasting Tribunal to put Mr Murdoch's HWT takeover on hold pending an inquiry into foreign ownership of broadcasting companies.

In his interview, Mr Murdoch said he was advised yesterday by News Ltd that it had 56 per

cent of all the shares in HWT. Asked if he thought that was a victory, he said: "Yes, I don't think it's a matter very much for the tribunal. I know they are sitting. I don't want to preempt that either. But what I've also been advised by News Ltd is that they will be completing today the conditional sale of all Herald and Weekly Times electronic assets to different parties."

This meant the impediment of the broadcasting stations had been cut out. "The spirit of the law has been obeyed," he declared.

Earlier, Mr Murdoch said he thought the prices being paid for television stations in Australia were not excessive. In the long term, he said, the great majority of national advertising was going to be on television. He also rejected assertions that the News Ltd restructuring was simply designed to retain control.

Hyundai chief hands power to his brother

By Maggie Ford in Seoul

MR CHUNG JU YUNG, chairman of Hyundai, South Korea's best-known company and patriarch of the country's post-war industrial expansion, yesterday resolved months of speculation by handing over the reins of power to his brother.

Mr Chung, aged 71, founded the company in 1947. It now has 32 subsidiaries covering cars, shipbuilding, electronics, construction and engineering. His brother, Mr Chung Se Yung, 58, will take over as chairman but many believe that his true successor will eventually be Mr Chung Mong Koo, 48, his oldest son, who has been promoted to the chairmanship of five Hyundai subsidiaries.

However, "Chairman Chung" will retain power over decision-making on major investment projects, and his decision not to appoint his son to the top position in Hyundai Motor, now the most high profile company in the group, suggests that he feels that Mr Chung Mong Koo still needs time to show his true mettle.

Mr Chung senior has in many ways reflected the style of South Korea's drive to success in world manufacturing.

But recent takeover bids in Australia, notably those for Herald and Weekly Times, have shown that if the price is high enough, the most elaborate of defensive shareholding structures cannot be relied on to save companies from acquisition.

Chung Ju Yung: ends months of speculation

ing. Born into a poor farming family, he had only a brief education and initially worked as a delivery boy.

His early success in business took place in the reconstruction period following the Korean war. His philosophy, described by Hyundai employees as "say yes first, then work out how to do it," has paid dividends internationally.

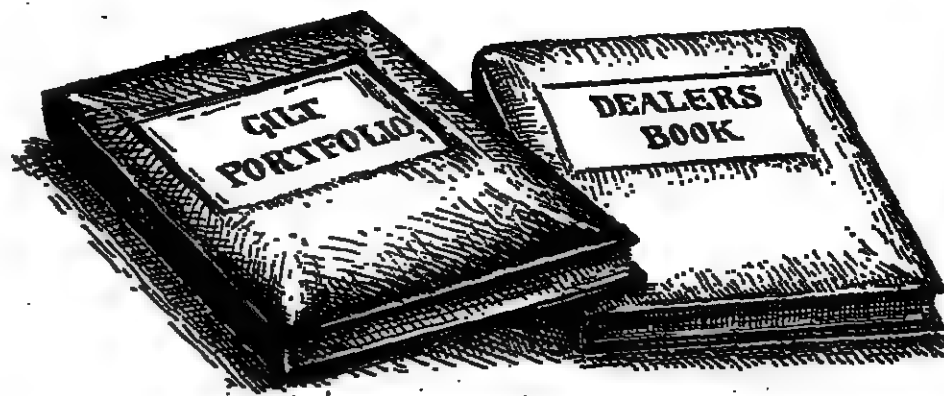
Mr Chung's entry into the world's shipbuilding industry, now dominated by South Korea at the expense of Japan, started with his acceptance of orders for ships. Building the shipyards themselves followed later at great speed.

His hands-on management approach was evident when the company decided to export its Excel car to the US. Industry observers say his supervision of routine details at Hyundai Motor apparently led to some technical difficulties with his brother, but the results speak for themselves: projected sales of 100,000 cars turned out at a claimed 300,000 last year with 675,000 projected for this year.

Chairman Chung's decision to step down, albeit retaining behind-the-scenes control for the moment, marks the start of a new generation in South Korea's industry. Mr Chung Se Yung and most of his elder brother's six sons work for Hyundai, many of them abroad.

Major management changes in the past two months at Samsung and Goldstar, two of South Korea's other major conglomerates, reflect a realisation in business circles that the country is about to enter a new era in international activity.

HOW INDEPENDENTLY IS YOUR GILT PORTFOLIO BEING MANAGED?



If you are responsible for a gilt portfolio, how confident are you that the company managing it is acting purely in your interest? If the company is also involved (directly or indirectly) in the trading of gilts, then the objectivity of their advice could easily be in question.

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Westfield move ends ACI siege

BY BRUCE JACQUES IN SYDNEY

THE YEAR-LONG siege of ACI International, the Australian glass and packaging group, has been broken after Westfield Capital Corporation (WCC) paid \$114m (US\$75.5m) to lift its stake from 13.5 per cent to 20 per cent.

WCC bought the shares from Pratt Holdings, which early in 1986 had launched a bid worth about \$1.27bn for ACI in conjunction with Equicorp, a New Zealand investment vehicle.

The effect of the latest deal was to reduce Pratt's stake to 12.5 per cent, and the company has given ACI an undertaking that it will not lift its interest

beyond 15 per cent in the next two years.

Another significant part of the deal was that it involved dropping all legal action between ACI and Pratt. But while hostilities have ceased for the moment, the deal still leaves ACI's share register with a distinctly unsettled look. WCC will be the company's major shareholder with Australia's biggest institution, the AMP Society, next at 15 per cent. Next comes Pratt followed by the Singapore-based Overseas Chinese Banking Corporation with 10 per cent and the US-based Hanley Group with about 8 per cent.

This structure is the result

of a strategy by Mr David Brydan, ACI managing director, to bed down the bulk of the company's shares with passive or friendly shareholders. With WCC describing itself as a long-term investor, he appears to have succeeded in placing perhaps 40 to 50 per cent of the capital in hands which could currently be counted in those two categories.

But recent takeover bids in Australia, notably those for Herald and Weekly Times, have shown that if the price is high enough, the most elaborate of defensive shareholding structures cannot be relied on to save companies from acquisition.

Indonesian tin group out of red

BY JOHN MURRAY BROWN IN JAKARTA

PT TAMBANG TIMAH, Indonesia's state-owned tin company which accounts for 85 per cent of national production, has reported pre-tax profits of rupiah 46,800 (\$28.5m) for last year compared with a loss in 1985 of rupiah 12bn.

Mr Timah-Sujatnika, Timah's executive director, announcing the figures yesterday, said Indonesia's exports for last year were 25,800 tonnes, against 22,400 tonnes in 1985. The company had earlier predicted production to reach 27,000 tonnes in 1986, backing the international trend of retrenchment

and closure in the industry.

Exports account for 90 per cent of Indonesian tin production, and the apparent profit turnaround is being greeted with scepticism by traders given the 50 per cent fall in world prices since the collapse of the International Tin Council's price support activities in October 1985.

Timah, like almost all state companies, does not make public its full accounts. However, Mr Sujatnika said operating costs were down 38 per cent to around US\$6,000 a tonne from \$9,500 in 1985. This

followed benefit and pension cuts to the 28,000 staff, a 45 per cent devaluation of the rupiah and more concentration on high grade deposits.

Indonesia's tin operations centre on Bangka Island, off the southeast Sumatra, where more than 50 per cent is offshore dredging. Indonesia, historically the world's second producer after Malaysia, is expected to adopt a 24,000-tonne export quota from March 1 in line with a preliminary agreement by producers to cut output to push up prices.

Sanyo Electric suffers 74% decline

BY YOKO SHIBATA IN TOKYO

SANYO ELECTRIC, the Japanese consumer electronics producer, suffered a slide in pre-tax profits of 74.1 per cent to ¥15.16bn (\$100m) for the year to November.

The period was the last before the merger with Tokyo Sanyo, its largest affiliate, which took

place in December as part of a group rationalisation.

Mr Satochi Iue, its president, yesterday reported the parent company's first-ever operating loss, which reached ¥2.51bn, against the previous year's profit of ¥28.29bn. The year's steep appreciation, which

slashed revenues by about ¥70bn, brought the ratio of exports to total sales down to 49 per cent.

Turnover of ¥388.94bn was down 19.9 per cent. Although net profits plunged 94.4 per cent to ¥15.16bn, the annual dividend is unchanged at ¥8.

Deak Morgan in Singapore deal

DEAK MORGAN, a fast-growing Brisbane financial services group, has bought 49 per cent of R. Lim and Associates, of Singapore, becoming the latest foreign institution to arrange a deal which gives it just short of control in a stockbroking firm there, writes Our Financial Staff.

It is to pay not much more than \$8m (US\$1.4m) for its holding, but is to extend loans and guarantees to Lim, on whose board it will have two directors. Its name will change to Paul Morgan and Company. Lim was one casualty of the Singapore equity market's forward share contracts crisis of late 1985. The Australian link-up has the blessing of its creditors.

BARCLAYS
BARCLAYS OVERSEAS
INVESTMENT COMPANY B.V.
U.S. \$200,000,000
Guaranteed Floating Rate Notes due 1995
Convertible until January 1988 into
9 1/4% Guaranteed Bonds due 1995

Notice is hereby given that the Rate of Interest for the Interest Period from 30th January, 1987 to 31st July, 1987 is 6 1/2 per cent per annum and that on 31st July, 1987 the amount of interest payable in respect of each U.S.\$5,000 principal amount of the Notes will be U.S.\$164.31 and in respect of each U.S.\$10,000 principal amount of the Notes will be U.S.\$328.61. The right to convert during this Interest Period is not exercisable from 9th January, 1987 to 30th January, 1987. Barclays de Zoete Wedd Limited Agent Bank 29th January, 1987

U.S. \$200,000,000
ML TRUST VI
Collateralized Mortgage Obligations
Floater Class A Bonds

In accordance with the provisions of the Bonds, notice is hereby given that the Rate of Interest has been fixed at 8.75% for the first Floater Interest Period of January 20, 1987 to April 20, 1987. Interest accrued for this Floater Interest Period is expected to amount to U.S.\$16.98 per U.S.\$1,000 Bond.

The principal amount of the Bonds outstanding is expected to be 100.00% of the original principal amount of the Bonds until the first Payment date.

PRINCIPAL PAYING AGENT
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Merrill Lynch International Bank Limited
Agent Bank

Bank of Tokyo (Curaçao) Holding N.V.
US \$50,000,000
GUARANTEED FLOATING RATE NOTES DUE 1987

Payment of the principal of, and interest on, the Notes is unconditionally and irrevocably guaranteed by

The Bank of Tokyo, Ltd.
(Incorporated in Japan)

In accordance with the provisions of the Agency Agreement between Bank of Tokyo (Curaçao) Holding N.V., The Bank of Tokyo Ltd., and Citibank, N.A., dated July 10, 1980, notice is hereby given that the Rate of Interest has been fixed at 8 1/4% p.a. and that the interest payable on the relevant Interest Payment Date, July 29, 1987 against Coupon No. 14 will be US\$1.61.83.

January 29, 1987, London
By: Citibank, N.A. (CSS Dept.) Agent Bank.

CITIBANK

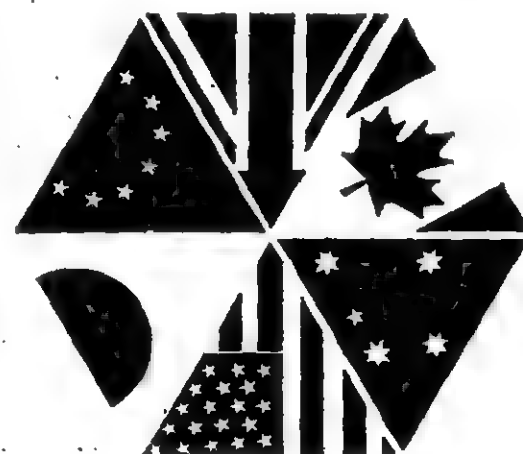
CAMBRIAN & GENERAL SECURITIES p.l.c.
US\$50,000,000
Secured Floating Rate Notes Due 1992

Notice is hereby given that the Rate of Interest has been fixed at 7 1/4% and that the interest payable on the relevant Interest Payment Date July 29, 1987 against Coupon No. 5 in respect of US\$1,000 nominal of the Notes will be US\$77.08.

January 29, 1987, London
By: Citibank, N.A. (CSS Dept.) Agent Bank.

CITIBANK

THE TRANS-OCEANIC TRUST PLC



The Annual General Meeting was held at 36 Old Jewry, London EC2 on Thursday 22 January 1987.

The following are extracts from the Report and Accounts for the year ended 31 October 1986.

HIGHLIGHTS			
PER ORDINARY SHARE	1986	1985	Change
Earnings	4.60p	3.96p	+16.2%
Dividends	4.25p	3.85p	+10.4%
Net Assets	265.0p	193.5p	+36.9%

POLICY AND STRATEGY

Over the course of the year the Board was actively engaged in evaluating the long-term policy of the Company, and intends to project the fully global nature of the Trust, highlighted by the increase in the overseas content of the portfolio (68% of total investments at 31 October 1986). A letter to Shareholders outlining these changes was circulated with the Annual Report and is available from the Secretaries at the address below.

CHANGE OF NAME

To reflect more accurately the Company's investment policy, a resolution was passed at the Annual General Meeting to change the name of the Company to-

SCHRODER GLOBAL TRUST plc

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Investment
Management

Managed by Schroder Investment Management Limited

COPIES OF THE REPORT AND ACCOUNTS ARE AVAILABLE FROM THE SECRETARIES, J. HENRY SCHRODER WAGG & CO. LIMITED, 36 OLD JEWRY, LONDON EC2R 8BS.

Accountancy Appointments

Management Accountant Planning

W. London c. £18,000 + Car + Bens

Our client is a £420m turnover subsidiary of a highly profitable, progressive plc, specialising in brewing, leisure, consumer services and products.

Due to internal promotion an opportunity has arisen for a young accountant to join the senior management team at its corporate H.Q. in Uxbridge.

Standing at the centre of a national operation grouped into eight operating companies, you will be responsible for the development of annual operating plans, analysis of performance, co-ordination of monthly management results and enhancement of reporting systems.

Reporting to the Controller of Planning and Investment and part of a highly qualified team, you will gain constant exposure to operational management and main board directors.

To succeed in this highly visible and challenging role, candidates aged 25-33, will need to be articulate and positive accountants with a good understanding of management accounting principles and a realistic commercial approach. Career prospects are outstanding.

For further information please apply directly to Suzanne Wood at Robert Half on 0753 857181 or evenings on 01-876 5403.

Mountbatten House, Victoria Street, Windsor, Berks SL4 1HE

ROBERT HALF

Accountancy Appointments

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CHIEF ACCOUNTANT DEFENCE ENGINEERING

The name of Enfield is synonymous with the development and production of rifles, machine guns and cannon of the highest quality. Recently part of the Ministry of Defence, Royal Ordnance is rapidly adapting to meet the challenges of its new company status and more competitive conditions.

We now require a Chief Accountant to take responsibility for the full range of accounting activity, ensuring the efficient control of expenditure and resources, through the provision of cost information and financial advice to factory management.

You will be involved in the preparation of quarterly and statutory accounts, budgets and forward plans and the analysis of results. In addition, there will be direct responsibility for the review and development of accounting

and management information systems, especially the factory computer system. You should possess a recognised accountancy qualification and have had recent relevant industrial experience.

We offer an attractive pension scheme, generous leave allowance and sick pay scheme, relocation assistance may be available depending on personal circumstances.

Please write a personalised letter and send it with your cv to the Personnel Officer (2), Royal Ordnance plc, Ordnance Road, Enfield Lock, Middlesex, EN8 9JL, quoting reference SAR/2686/CA/FT. Closing date for receipt of applications: 18 February 1987.

Royal Ordnance plc is an equal opportunity employer.

ROYAL ORDNANCE

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Financial Controller

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Our client, a subsidiary of a major British group — is one of Britain's world leaders in the heavy manufacturing sector. Their commitment to expanding their share of international markets has revealed an urgent need for a highly professional finance adviser whose demanding challenges will be to make substantive changes to the existing finance function.

This senior appointment reports direct to the General Manager of this £40 million company and has management responsibility for a large accounts department. The successful candidate will act as financial adviser and consultant to the management and above all provide them with sound advice and information with which to run the business. This is a wide ranging and influential role carrying responsibility for the management of key accounting functions and for the systems and controls necessary to run a complex business successfully which will include the planning and development of IT Systems.

We want to hear from commercially minded qualified accountants aged 28/45 who have at least 5 years' post-qualification experience preferably gained in a major and sophisticated manufacturing environment. Together with the experience and ability to manage and control a large accounts department, candidates must provide evidence of initiating and implementing new ideas and improvements to existing practices and systems.

The negotiable salary is supported by valuable benefits, excellent prospects of career development, and generous relocation assistance where appropriate.

Please send full career details quoting reference 3015 to David Freeman, Marc Woolmer Recruitment, 45 Canine Street, Clerkenwell, Glas. GL7 1QD. (Tel No. 0285 69016).

Marc Woolmer

RECRUITMENT

Bayer UK Limited is part of the International Bayer Group, manufacturing and marketing a wide range of products in the industrial, medical, agricultural and consumer fields.

CHIEF ACCOUNTANT

Reporting to the Company Secretary you will be responsible for the management and control of company accounts, and the preparation of financial statements in accordance with international accounting guidelines.

This senior position represents an excellent opportunity for a qualified chartered or certified accountant with a sound knowledge of tax matters. You should have had experience in the management of a sizeable Accounts Department, and direct experience in the preparation of accounts in a large, preferably multi divisional company.

Bayer UK offers an excellent remuneration package including relocation assistance to the Newbury area, company car, contributory pension scheme, free life insurance, subsidised BUPA, flextime and staff restaurant facilities.

All applications will be treated in the strictest confidence. Please send a full C.V. or telephone for an application form: Carole Swettenham, Personnel Manager, Bayer UK Limited, Bayer House, Strawberry Hill, Newbury, Berkshire RG13 1JA. Telephone: Newbury (0635) 39482 (Answerphone outside office hours (0635) 39486).

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International Appointments

UNITED TECHNOLOGIES Operational Audit

Brussels/Milan Base £29-41,000 UK equivalent salary

In the last fifteen years, United Technologies has grown to become one of the top 20 companies in the Fortune 500. Their companies, which include Pratt and Whitney aero-engines, Sikorsky helicopters, One Elevator and Carrier air conditioning, are all market leaders in their respective fields. European operations have expanded rapidly, with over 60 acquisitions and new ventures in the last five years alone, and sales now in excess of US \$2.6 billion.

Their European audit team provides a real opportunity to gain substantial and varied commercial experience, and then progress into the key management of a major blue-chip multi-national within 2-3 years. This active policy of internal advancement has resulted in 5 executive promotions from the European audit team of 11 in the last year.

Because of further planned promotions and an expansion of the department, they now seek other high-calibre individuals.

Successful candidates must have a clear potential for advancement.

Requirements include superior communications and analytical skills, motivation to excel and a minimum of three years' financial and/or industrial experience. Working knowledge of a second European language is required, and applicants should ideally be aged late 20's/early 30's. Significant European travel is necessary, with return to home base at weekends. While this is normally Brussels, their Italian speaking auditors may be based in Milan.

Interested applicants should contact Stephen Raby on Brussels 010-322-648.13.84 at Michael Page International, Avenue Louise 350, Box 3, 1050 Brussels. Alternatively, write to him c/o Michael Page International, 39-41 Parker Street, London WC2B 5LH. Please enclose a comprehensive curriculum vitae with your application, quoting Ref. B 354/FT.

Michael Page International

Recruitment Consultants

London Brussels New York Paris Sydney

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INTERNATIONAL LIVESTOCK CENTRE

FOR AFRICA (ILCA)

FINANCIAL CONTROLLER

VACANCY INT/001/87

GENERAL
The International Livestock Centre for Africa (ILCA) with headquarters at Addis Ababa, Ethiopia, is one of 13 international agricultural research organisations which are supported by the Consultative Group on International Agricultural Research (CGIAR). The Centre has research activities in some 14 sub-Saharan African countries and has administrative offices in Kenya, Mali and Nigeria.

Position
The position of Financial Controller is a challenging one and the most senior financial position in the Centre. He/she will be based in Addis Ababa. The Controller will be responsible for ensuring that an effective organisation and systems are maintained to provide the necessary financial information for planning and controlling the Centre's research activities. He/she will exercise professional supervision over all accounting functions and financial systems at both headquarters and in country offices, including the preparation of annual accounts, management information and cash flow management. He/she will also co-ordinate the preparation and evaluation of annual budgets. This position is now vacant.

Qualifications
Applicants must be fluent in spoken and written English. The successful candidate will preferably be over 35 years of age, have a working knowledge of French and:

- Hold a recognised professional accounting and/or financial management qualification (MBA or other post-graduate degree);
- Have proven managerial skills in financial matters;
- Have relevant experience in an international or multi-national non-government organisation with a proven ability to work with people of different disciplines and nationalities;
- Be willing to travel frequently.

Employment Terms
The appointment will be made initially for two years, contract renewable annually thereafter. A competitive remuneration and benefits package will be offered, commensurate with other international organisations.

Applications and Enquiries
Enquiries and applications, which will be treated with absolute confidence, should be sent to the Director General, ILCA, P.O. Box 3689, Addis Ababa, Ethiopia, not later than February 28, 1987.

Please include: Current curriculum vitae, recent salary history, professional references and photocopies of supporting documents (non-returnable).

P.O. Box 5689 Cable ILCAF Addis Ababa — Tel: 18-32-15

Telex: ILCA ADDIS 21207

PRINCIPAL INTERNAL AUDITOR

OECD - PARIS

288 700 FF + allowances

The Organisation for Economic Co-operation and Development requires a Principal Internal Auditor to be responsible for assisting the Financial Controller in supervising all financial and budgetary operations of the Organisation and also for evaluating and advising on controls of computerised systems. Work will be carried out in Paris. Little or no travel is involved.

Candidates should have:

- Chartered accountant qualification or equivalent university degree or professional experience;
- at least 5 years' experience with a major accounting firm, a large corporation or a bank;
- very good knowledge of computerised accounting and management information systems and experience in using computer-assisted audit techniques;
- Thorough understanding and experience of all main aspects of data processing, including computer security and controls in computer systems;
- very good knowledge of English and French.

An appointment will be offered for an initial period of 3 years.

Applications from male or female candidates, nationals of OECD Member countries, with detailed curriculum vitae specifying education should be sent to: Personnel Division, OECD, 2, rue André Pascal, 75775 Paris Cedex 16. Closing date for applications: 25th February 1987.

ORGANISATION FOR ECONOMIC CO-OPERATION AND DEVELOPMENT PARIS.

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£28,000

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UK COMPANY NEWS

Courtaulds increases offer for Fothergill to £39m

BY NIKKI TAIT

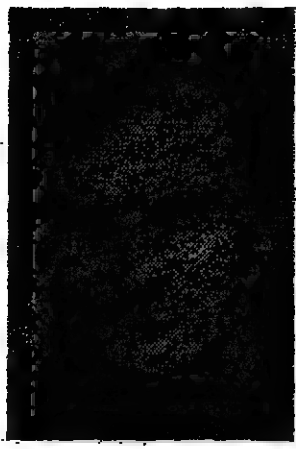
THE B2D battle between Courtaulds, the international textiles, chemicals and industrial products group, and Lancashire-based Fothergill & Harvey, which processes advanced material and manufactures electrical insulation materials—got under way seriously yesterday as Courtaulds upped the value of its offer from £28m to £39m.

The initial response from the Fothergill & Harvey board was that the new terms still do not reflect the full value of the group.

However, directors added that they would "consider the offer at length" at a board meeting called for Friday. It was not possible to call a meeting earlier because of the funeral of former chairman, Mr J. J. Courtauld.

Immediately the new terms were announced, Courtaulds advisers, Hill Samuel, went into the market and by the close had bought around 1.5m shares, raising the company's stake in Fothergill from 0.8 per cent to about 1.3 per cent. At the first closing date, Courtaulds had received acceptance on behalf of under 1 per cent of the shares.

Under the new offer—which is final—Courtaulds is increasing its cash or loan note terms from £25p to £30p and also supplying a paper alternative. Shareholders can now opt for



Sir Christopher Hogg, chairman of Courtaulds

nine new Courtaulds shares for every 11 Fothergill & Harvey held. With Courtaulds up 4p at 378p, that values each Fothergill & Harvey share at 309p. Yesterday, they jumped 26p to 302p.

Commenting on the increased offer, Courtaulds director, Mr S. Hogg, said that he believed the logic behind the acquisition was sufficiently strong to justify "paying a bit more than we originally intended." He added that Courtaulds, which originally tried

to get an agreed offer, was anxious to retain Fothergill's management.

The higher offer followed a strong profits forecast from Fothergill—at least £3.8m in 1987 after an estimated £2.7m in 1986—although Courtaulds has pointed to the various caveats surrounding the prediction.

Regarding Cyto, Fothergill's joint venture company with American Cyanamid, Mr Hogg said that he did not believe that a buy-out of Fothergill's 50 per cent stake by the US company should be "an automatic assumption" if Courtaulds won the bid.

In the event of a takeover, AC has an option to buy the stake at half Cyto's net asset value—less than £700,000—although its contribution to Fothergill's 1986 profits is estimated at around £200,000. However, Mr Peter Conway, chief executive at Fothergill, said he had spoken to Mr George Sella, AC's president, who had confirmed his intention to exercise that right.

Mr Conway added that the company's three major shareholders—MAG, Britannic Assurance and Derbyshire County Council, which together hold around 28 per cent of the shares—were waiting to hear the board decision on Friday.

Reed buys Citizen Newspapers

Reed International subsidiary, Northern Counties Newspapers, is paying up to £2m to acquire Citizen Newspapers, which publishes a chain of 14 free newspapers in Lancashire, distributing 415,000 copies every week.

An initial payment of £1.02m will be followed by a further payment related to the company's performance in 1987. Citizen's turnover in its last financial year was £8.5m.

Mr Peter Davis, Reed's chief executive, said the acquisition accords well with the group's strategy of further strengthening its position in the UK regional newspaper market, and in particular in the free sector. Northern Counties already has 38 newspapers around the north of England.

Daejan rises 18% to £8.7m

Daejan Holdings, the property investment and trading company, reported pre-tax profits 17.7 per cent higher at £8.7m for the six months to September 30 1986.

Rent and service charges less property outgoing rose by 14 per cent from £3.8m to £4.4m. Surplus on property sales and other income came to £6.6m (£5.6m), while financing charges and other expenses stood at £2.4m (£2.1m).

Tax was slightly higher at £2.2m (£2m), and minority interests stood at £14,000 (£8,000). Earnings per share rose from 8.67p to 10.20p. Directors declared an unchanged interim dividend of 5p.

Directors said they expected a satisfactory increase in year-end profits.

FINANCIAL TIMES SURVEYS 1987

The Financial Times is proposing to publish the following surveys of interest to business equipment manufacturers on the dates listed below.

1. TECHNOLOGY

Monday April 13
Wednesday May 13
Tuesday June 2
Monday July 6
Wednesday September 30
Tuesday October 13
Monday November 2

Machine Tools
Software
Computers in Manufacturing
European High Technology
Computer Services
Computer Graphics
Computers in Business

2. FINANCIAL SERVICES

Tuesday March 3
Tuesday March 17

Tuesday April 14
Thursday April 16
Tuesday June 2
Monday September 7
Monday November 9
Friday November 20
Thursday December 3

Electronic Information Services
International Financial Futures and Options
Insurance and Insurance Broking
International Capital Markets
Foreign Exchange
Reinsurances
International Fund Management
Accountancy
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Parkfield deal with Spectrum

Parkfield, the fast-growing USA-quoted engineering and distribution group, is to make its first acquisition of the year with the purchase of a photographic distribution business for £2.15m.

The business is being bought from Spectrum, the troubled USA-quoted distributor of home computer software, which has been obliged to sell its photographic arm to improve its financial position.

Spectrum came to the market three years ago at the height of the home computer boom but turned into losses as the crash faded out.

Since then it has been trying to reorganise its remaining distribution activities and improve financial controls.

Yesterday the company reported unaudited figures for the year to June showing pre-tax losses of £1m, down from losses

of £2.3m the year before, on turnover of £14.4m (£40.7m). The ordinary dividend has again been passed and there will be no preference dividend (1986: 10p).

Spectrum said considerable progress had been made on the reorganisation but the group's financial resources had been insufficient to develop its activities.

The proceeds from the sale of the photographic distribution activities will cut borrowings to about £400,000.

Spectrum's main activity now is distributing Bondwell IBM PC compatible computers, which it began last September.

The photographic business had a turnover of £6.2m in the year to last June and Parkfield said gross margins were currently running at about 25 per cent. It will pay for the acquisition through a vendor placing

of 1.1m new ordinary shares at 195p.

The business will be integrated with David Anthony Pharmaceuticals, one of Parkfield's distribution subsidiaries.

Parkfield said David Anthony had common customers, an appropriate distribution organisation, and could absorb the business without major additional costs being incurred.

Parkfield's shares closed 9p up at 210p and Spectrum's closed unchanged at 22p.

Freshbake

Freshbake Foods, currently quoted on the Unlisted Securities Market, is to obtain a full Stock Exchange listing by way of an introduction arranged by Kiewit Benson. Dealings are expected to commence today.

Many earlier acceptors have withdrawn says Simon

BY NIKKI TAIT

WITH the £201m bid by Valueale for Simon Engineering due to close later today, Simon claimed yesterday that the majority of the previous acceptances have now withdrawn.

By the third closing date, acceptances had been received in respect of just 34,267 shares—0.06 per cent—and, according

to Simon, 64 per cent of these have now bowed out.

However, Valueale's advisers, Schroders, described the announcement as "a good bit of cheek." The spokesman, it pointed out, refers to an earlier offer which Valueale has since raised. Valueale, it added, was still "hopeful, rather than massively confident" about today's outcome.

Morgan Guaranty Trust confirmed yesterday that it has agreed to provide a £90m banking facility to Valueale to finance the offer, and is willing to offer bonding facilities of £70m if the bid proves successful, with possible increases above that if required.

Last night, Simon shares closed at 219p, compared with the 205p value claimed by Valueale for its cash, ordinary and preference share offer.

Dealing profit sparks growth at Yelverton

Yelverton Investments, USM-quoted investment concern, revealed a sharp recovery in attributable profits for the year to October 31 1986. Profit before tax came out at £346,000 against £24,000 last time, mainly due to increased earnings on dealings and the sale of securities of £392,000 (£21,000).

Administration expenses accounted for £391,000 against £143,000, but interest payable decreased from £128,000 to £75,000. Tax took £97,000. Last year there was a tax credit of £15,000.

Earnings per 5p share were 2.8p (0.5p). There is again no dividend.

Yelverton may be involved in litigation in respect of its investment in Equitex Inc in August 1983, when none of the present management were involved with the company. The directors stated that any such action would be rigorously defended and that counter-claims may be filed, and in the circumstances consider any provision to be inappropriate.

CARR'S MILLING Industries has placed 400,000 ordinary shares at 215p. The proceeds will be used to reduce gearing incurred by the acquisition of Keytor for £819,500 cash.

L.G. INDEX
FT for January
1,439,145 (+4)
Tel: 01-828 5699

WHSMITH

INTERIM RESULTS

	Half year to 29.11.86	Half year to 30.11.85	Full year to 31.5.86
	£000	£000	£000
Turnover	717,604	580,815	1,281,590
Profit before tax	25,798	21,298	49,195
Earnings per share	8.72p	7.50p	17.19p
Dividend	2.4p	2.0p	6.0p

Profits advance to new peaks

- * Turnover increased by 23.5% over last year
- * Profit before tax up 21.1%
- * Earnings per share improved by 16.3% to 8.72p.
- * Shareholders' dividend increased by 20% to 2.4p.
- * 78 shops opened worldwide.

"Our retail strategy is continuing to produce strong growth as the market share in all our major retail sectors is rising further and the new specialist chains in Britain and North America are developing fast. December 1986 sales were good and I expect that our annual results will continue this trend of growth."

Simon Hornby, Chairman

A copy of the Interim Statement is available from Julian Smith, W.H. Smith & Son (Holdings) PLC., Strand House, 7 Holbein Place, London SW1W 8NR.

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Company Notices

Gaz Métropolitain, inc.
(Incorporated in the Province de Québec)
Canadian \$20,000,000
17 1/2% Debentures due October 15, 1990
Canadian \$40,000,000
14 1/2% Debentures due December 1, 1992

In accordance with the Trust Indenture in respect of the above two issues, notice is hereby given that none of the above Debentures were purchased under either of the Purchase Funds during the calendar year 1986. Hence, as at December 31, 1986 the aggregate principal amount of the 17 1/2% Debentures due October 15, 1990 outstanding was Canadian \$20 million and the aggregate principal amount of the 14 1/2% Debentures due December 1, 1992 outstanding was Canadian \$40 million.

WOOD GUNDY INC.
Purchase Agent

Electronic Rentals Group plc

Interim Statement Half year to 30 September 1986
The Directors have declared an interim dividend for the year ending 31 March 1987 of 1.1667p net per share, the same as for last year, payable on 27 February 1987 to shareholders on the Register at the close of business on 5 February 1987. Full copies of the report together with the Chairman's comments have been posted to shareholders.

Public Works Loan Board rates

Years	By EFT	At maturity	Non-quota loans A* repaid at	By EFT	At maturity
1	10 1/2	10 1/2	10 1/2	11 1/2	11 1/2
Over 1 up to 2	10 1/2	10 1/2	10 1/2	11 1/2	11 1/2
Over 2 up to 3	10 1/2	10 1/2	10 1/2	11 1/2	11 1/2
Over 3 up to 4	10 1/2	10 1/2	10 1/2	11 1/2	11 1/2
Over 4 up to 5	10 1/2	10 1/2	10 1/2	11 1/2	11 1/2
Over 5 up to 6	10 1/2	10 1/2	10 1/2	11 1/2	11 1/2
Over 6 up to 7	10 1/2	10 1/2	10 1/2	11 1/2	11 1/2
Over 7 up to 8	10 1/2	10 1/2	10 1/2	11 1/2	11 1/2
Over 8 up to 9	10 1/2	10 1/2	10 1/2	11 1/2	11 1/2
Over 9 up to 10	10 1/2	10 1/2	10 1/2	11 1/2	11 1/2
Over 10 up to 15	10 1/2	10 1/2	10 1/2	11 1/2	11 1/2
Over 15 up to 25	10 1/2	10 1/2	10 1/2	11 1/2	11 1/2
Over 25	10 1/2	10 1/2	10 1/2	11 1/2	11 1/2

* Non-quota loans B are 1 per cent higher in each case than non-quota loans A. † Equal instalments of principal. ‡ Repayment by half-yearly annuity (fixed equal half-yearly payments to include principal and interest). § With half-yearly payments of interest only.

[illegible][illegible]

1 There's no round curve in my
sort of ruling (8)

5 Regular feature causes row
(6)

9 Doctor spotted taking skeleton
(8)

10 Here and there overtake one
on motorway (6)

11 Oxygen which reproduces
oxygen change (5)

13 Tailor keeps old hat in better
shape (9)

14 Film about Rugby, showing
snow-covered slopes (3-3)

16 What's left live to hunt? (7)

17 Gold crowns? Begin your
body check? (7)

18 Planned a family, so to speak
(6)

20 Housed to outdo another
rider (9)

23 Mean to be secure (7)

26 free broadcasting service
(6)

27 Up above, another king
would be listened to (8)

28 Chaperon expected girl back
(6)

30 Fire officer puts an end to
dance (8)

how? (7)

4 Squalid mongrel clutched by
old English slave-girl (9)

7 Increased group character (5)

8 Good at figures? What is
charge based on new menu? (7)

11 Go back as creatures of the
night (4)

12 Snake-like fabric: pin it up (9)

17 Spruce and always popular (9)

18 Find a round pig left for old salt
(8)

20 Story that is span out to some
length (4)

21 Compound foundation with
brick (6)

24 Outside isn't finished but
workshop can be built ... (4)

24 ... because some of it's in
cement construction (7)

25 Why retains most of the spirit
(5)

Solution to Puzzle No. 6,225

CARDINAL SCRAMBLE

1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28 29 30

Q U I T T E N S A I D S E E K E R S

W O R D S

1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28 29 30

Q U I T T E N S A I D S E E K E R S

W O R D S

1 The *Talisman*, written where the master used to sleep (6)
2 The place of course to find customers (3)
3 Noise made by cow caught up in line is extensive (5)

AUTHORISED UNIT TRUST & INSURANCES

[illegible]

BUILDING, TIMBER, ROADS—Cont **DRAPERY & STORES**

BRITISH FUNDS										AMERICANS—Cont.									
1986/87	Stock	Price	±	%	Yield	1986/87	Stock	Price	±	%	Yield								
1986/87	Law	Stock	Price	±	%	Yield	1986/87	Law	Stock	Price	±	%	Yield						
Charts (Lives up to Five Years)																			
1029	92	1029	92	1029	92	1029	92	1029	92	1029	92	1029	92						
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1132	95	1132	95	1132	95	1132	95	1132	95	1132	95	1132	95						
1133	96	1133	96	1133	96	1133	96	1133											

[illegible]

ENGINEERING—Continued

INDUSTRIAL

1987 High	Low	Stock	Price	Net	Chg	Vol	Div	Yld	PER	1986-87 Low	High	Stock	Price	Net	Chg	Vol	Div	Yld	PER
170	170	Blackstone Ind.	201	25	0	64.75	23	4.2	11.2	450	150	Applotron (A & P) 10p	228	22	0	0.4	2.9	13.7	17.5
170	170	Birmingham Motor	201	25	0	64.75	23	4.2	11.2	450	150	Averett 10p	228	22	0	0.4	2.9	13.7	17.5
170	170	Birmingham Motor	201	25	0	64.75	23	4.2	11.2	450	150	Averett 10p	228	22	0	0.4	2.9	13.7	17.5
170	170	Birmingham Motor	201	25	0	64.75	23	4.2	11.2	450	150	Averett 10p	228	22	0	0.4	2.9	13.7	17.5
170	170	Birmingham Motor	201	25	0	64.75	23	4.2	11.2	450	150	Averett 10p	228	22	0	0.4	2.9	13.7	17.5
170	170	Birmingham Motor	201	25	0	64.75	23	4.2	11.2	450	150	Averett 10p	228	22	0	0.4	2.9	13.7	17.5
170	170	Birmingham Motor	201	25	0	64.75	23	4.2	11.2	450	150	Averett 10p	228	22	0	0.4	2.9	13.7	17.5
170	170	Birmingham Motor	201	25	0	64.75	23	4.2	11.2	450	150	Averett 10p	228	22	0	0.4	2.9	13.7	17.5
170	170	Birmingham Motor	201	25	0	64.75	23	4.2	11.2	450	150	Averett 10p	228	22	0	0.4	2.9	13.7	17.5
170	170	Birmingham Motor	201	25	0	64.75	23	4.2	11.2	450	150	Averett 10p	228	22	0	0.4	2.9	13.7	17.5
170	170	Birmingham Motor	201	25	0	64.75	23	4.2	11.2	450	150	Averett 10p	228	22	0	0.4	2.9	13.7	17.5
170	170	Birmingham Motor	201	25	0	64.75	23	4.2	11.2	450	150	Averett 10p	228	22	0	0.4	2.9	13.7	17.5
170	170	Birmingham Motor	201	25	0	64.75	23	4.2	11.2	450	150	Averett 10p	228	22	0	0.4	2.9	13.7	17.5
170	170	Birmingham Motor	201	25	0	64.75	23	4.2	11.2	450	150	Averett 10p	228	22	0	0.4	2.9	13.7	17.5
170	170	Birmingham Motor	201	25	0	64.75	23	4.2	11.2	450	150	Averett 10p	228	22	0	0.4	2.9	13.7	17.5
170	170	Birmingham Motor	201	25	0	64.75	23	4.2	11.2	450	150	Averett 10p	228	22	0	0.4	2.9	13.7	17.5
170	170	Birmingham Motor	201	25	0	64.75	23	4.2	11.2	450	150	Averett 10p	228	22	0	0.4	2.9	13.7	17.5
170	170	Birmingham Motor	201	25	0	64.75	23	4.2	11.2	450	150	Averett 10p	228	22	0	0.4	2.9	13.7	17.5
170	170	Birmingham Motor	201	25	0	64.75	23	4.2	11.2	450	150	Averett 10p	228	22	0	0.4	2.9	13.7	17.5
170	170	Birmingham Motor	201	25	0	64.75	23	4.2	11.2	450	150	Averett 10p	228	22	0	0.4	2.9	13.7	17.5
170	170	Birmingham Motor	201	25	0	64.75	23	4.2	11.2	450	150	Averett 10p	228	22	0	0.4	2.9	13.7	17.5
170	170	Birmingham Motor	201	25	0	64.75	23	4.2	11.2	450	150	Averett 10p	228	22	0	0.4	2.9	13.7	17.5
170	170	Birmingham Motor	201	25	0	64.75	23	4.2	11.2	450	150	Averett 10p	228	22	0	0.4	2.9	13.7	17.5
170	170	Birmingham Motor	201	25	0	64.75	23	4.2	11.2	450	150	Averett 10p	228	22	0	0.4	2.9	13.7	17.5
170	170	Birmingham Motor	201	25	0	64.75	23	4.2	11.2	450	150	Averett 10p	228	22	0	0.4	2.9	13.7	17.5
170	170	Birmingham Motor	201	25	0	64.75	23	4.2	11.2	450	150	Averett 10p	228	22	0	0.4	2.9	13.7	17.5
170	170	Birmingham Motor	201	25	0	64.75	23	4.2	11.2	450	150	Averett 10p	228	22	0	0.4	2.9	13.7	17.5
170	170	Birmingham Motor	201	25	0	64.75	23	4.2	11.2	450	150	Averett 10p	228	22	0	0.4	2.9	13.7	17.5
170	170	Birmingham Motor	201	25	0	64.75	23	4.2	11.2	450	150	Averett 10p	228	22	0	0.4	2.9	13.7	17.5
170	170	Birmingham Motor	201	25	0	64.75	23	4.2	11.2	450	150	Averett 10p	228	22	0	0.4	2.9	13.7	17.5
170	170	Birmingham Motor	201	25	0	64.75	23	4.2	11.2	450	150	Averett 10p	228	22	0	0.4	2.9	13.7	17.5
170	170	Birmingham Motor	201	25	0	64.75	23	4.2	11.2	450	150	Averett 10p	228	22	0	0.4	2.9	13.7	17.5
170	170	Birmingham Motor	201	25	0	64.75	23	4.2	11.2	450	150	Averett 10p	228	22	0	0.4	2.9	13.7	17.5
170	170	Birmingham Motor	201	25	0	64.75	23	4.2	11.2	450	150	Averett 10p	228	22	0	0.4	2.9	13.7	17.5
170	170	Birmingham Motor	201	25	0	64.75	23	4.2	11.2	450	150	Averett 10p	228	22	0	0.4	2.9	13.7	17.5
170	170	Birmingham Motor	201	25	0	64.75	23	4.2	11.2	450	150	Averett 10p	228	22	0	0.4	2.9	13.7	17.5
170	170	Birmingham Motor	201	25	0	64.75	23	4.2	11.2	450	150	Averett 10p	228	22	0	0.4	2.9	13.7	17.5
170	170	Birmingham Motor	201	25	0	64.75	23	4.2	11.2	450	150	Averett 10p	228	22	0	0.4	2.9	13.7	17.5
170	170	Birmingham Motor	201	25	0	64.75	23	4.2	11.2	450	150	Averett 10p	228	22	0	0.4	2.9	13.7	17.5
170	170	Birmingham Motor	201	25	0	64.75	23	4.2	11.2	450	150	Averett 10p	228	22	0	0.4	2.9	13.7	17.5
170	170	Birmingham Motor	201	25	0	64.75	23	4.2	11.2	450	150	Averett 10p	228	22	0	0.4	2.9	13.7	17.5
170	170	Birmingham Motor	201	25	0	64.75	23	4.2	11.2	450	150	Averett 10p	228	22	0	0.4	2.9	13.7	17.5
170	170	Birmingham Motor	201	25	0	64.75	23	4.2	11.2	450	150	Averett 10p	228	22	0	0.4	2.9	13.7	17.5
170	170	Birmingham Motor	201	25	0	64.75	23	4.2	11.2	450	150	Averett 10p	228	22	0	0.4	2.9	13.7	17.5
170	170	Birmingham Motor	201	25	0	64.75	23	4.2	11.2	450	150	Averett 10p	228	22	0	0.4	2.9	13.7	17.5
170	170	Birmingham Motor	201	25	0	64.75	23	4.2	11.2	450	150	Averett 10p	228	22	0	0.4	2.9	13.7	17.5
170	170	Birmingham Motor	201	25	0	64.75	23	4.2	11.2	450	150	Averett 10p	228	22	0	0.4	2.9	13.7	17.5
170	170	Birmingham Motor	201	25	0	64.75	23	4.2	11.2	450	150	Averett 10p	228	22	0	0.4	2.9	13.7	17.5
170	170	Birmingham Motor	201	25	0	64.75	23	4.2	11.2	450	150	Averett 10p	228	22	0	0.4	2.9	13.7	17.5
170	170	Birmingham Motor	201	25	0	64.75	23	4.2	11.2	450	150	Averett 10p	228	22	0	0.4	2.9	13.7	17.5
170	170	Birmingham Motor	201	25	0	64.75	23	4.2	11.2	450	150	Averett 10p	228	22	0	0.4	2.9	13.7	17.5
170	170	Birmingham Motor	201	25	0	64.75	23	4.2	11.2	450	150	Averett 10p	228	22	0	0.4	2.9	13.7	17.5
170	170	Birmingham Motor	201	25	0	64.75	23	4.2	11.2	450	150	Averett 10p	228	22	0	0.4	2.9	13.7	17.5
170	170	Birmingham Motor	201	25	0	64.75	23	4.2	11.2	450	150	Averett 10p	228	22	0	0.4	2.9	13.7	17.5
170	170	Birmingham Motor	201	25	0	64.75	23	4.2	11.2	450	150	Averett 10p	228	22	0	0.4	2.9	13.7	17.5
170	170	Birmingham Motor	201	25	0	64.75	23	4.2	11.2	450	150	Averett 10p	228	22	0	0.4	2.9	13.7	17.5
170	170	Birmingham Motor	201	25	0	64.75	23	4.2	11.2	450	150	Averett 10p	228	22	0	0.4	2.9	13.7	17.5
170	170	Birmingham Motor	201	25	0	64.75	23	4.2	11.2	450	150	Averett 10p	228	22	0	0.4	2.9	13.7	17.5
170	170	Birmingham Motor	201	25	0	64.75	23	4.2	11.2	450	150	Averett 10p	228	22	0	0.4	2.9	13.7	17.5
170	170	Birmingham Motor	201	25	0	64.75	23	4.2	11.2	450	150	Averett 10p	228	22	0	0.4	2.9	13.7	17.5
170	170	Birmingham Motor	201	25	0	64.75	23	4.2	11.2	450	150	Averett 10p	228	22	0	0.4	2.9	13.7	17.5
170	170	Birmingham Motor	201	25	0	64.75	23	4.2	11.2	450	150	Averett 10p	228	22	0	0.4	2.9	13.7	17.5
170	170	Birmingham Motor	201	25	0	64.75	23	4.2	11.2	450	150	Averett 10p	228	22	0	0.4	2.9	13.7	17.5
170	170	Birmingham Motor	201	25	0	64.75	23	4.2	11.2	450	150	Averett 10p	228	22	0	0.4	2.9	13.7	17.5
170	170	Birmingham Motor	201	25	0	64.75	23	4.2	11.2	450	150	Averett 10p	228	22	0	0.4	2.9	13.7	17.5
170	170	Birmingham Motor	201	25	0	64.75	23	4.2	11.2	450	150	Averett 10p	228	22	0	0.4	2.9	13.7	17.5
170	170	Birmingham Motor	201	25	0	64.75	23	4.2	11.2	450	150	Averett 10p	228	22	0	0.4	2.9	13.7	17.5
170	170	Birmingham Motor	201	25	0	64.75	23	4.2	11.2	450	150	Averett 10p	228	22	0	0.4	2.9	13.7	17.5
170	170	Birmingham Motor	201	25	0	64.75	23	4.2	11.2	450	150	Averett 10p	228	22	0	0.4	2.9	13.7	17.5
170	170	Birmingham Motor	201	25	0	64.75	23	4.2	11.2	450	150	Averett 10p	228	22	0	0.4	2.9	13.7	17.5
170	170	Birmingham Motor	201	25	0	64.75	23	4.2	11.2	450	150	Averett 10p	228	22	0	0.4	2.9	13.7	17.5
170	170	Birmingham Motor	201	25	0	64.75	23	4.2	11.2	450	150	Averett 10p	228	22	0	0.4	2.9	13.7	17.5
170	170	Birmingham Motor	201	25	0	64.75	23	4.2	11.2	450	150	Averett 10p	228	22	0	0.4	2.9	13.7	17.5
170	170	Birmingham Motor	201	25	0	64.75	23	4.2	11.2	450	150	Averett 10p	228	22	0	0.4	2.9	13.7	17.5
170	170	Birmingham Motor	201	25	0	64.75	23	4.											

Financial Times Thursday January 29 1987

INDUSTRIALS—Continued

[illegible]

PROPERTY—Continued

1994-95		1993-94		1992-93		1991-92		1990-91		1989-90		1988-89		1987-88		1986-87		1985-86		1984-85		1983-84		1982-83		1981-82		1980-81		1979-80		1978-79		1977-78		1976-77		1975-76		1974-75		1973-74		1972-73		1971-72		1970-71		1969-70		1968-69		1967-68		1966-67		1965-66		1964-65		1963-64		1962-63		1961-62		1960-61		1959-60		1958-59		1957-58		1956-57		1955-56		1954-55		1953-54		1952-53		1951-52		1950-51		1949-50		1948-49		1947-48		1946-47		1945-46		1944-45		1943-44		1942-43		1941-42		1940-41		1939-40		1938-39		1937-38		1936-37		1935-36		1934-35		1933-34		1932-33		1931-32		1930-31		1929-30		1928-29		1927-28		1926-27		1925-26		1924-25		1923-24		1922-23		1921-22		1920-21		1919-20		1918-19		1917-18		1916-17		1915-16		1914-15		1913-14		1912-13		1911-12		1910-11		1909-10		1908-09		1907-08		1906-07		1905-06		1904-05		1903-04		1902-03		1901-02		1900-01		1899-00		1898-99		1897-98		1896-97		1895-96		1894-95		1893-94		1892-93		1891-92		1890-91		1889-90		1888-89		1887-88		1886-87		1885-86		1884-85		1883-84		1882-83		1881-82		1880-81		1879-80		1878-79		1877-78		1876-77		1875-76		1874-75		1873-74		1872-73		1871-72		1870-71		1869-70		1868-69		1867-68		1866-67		1865-66		1864-65		1863-64		1862-63		1861-62		1860-61		1859-60		1858-59		1857-58		1856-57		1855-56		1854-55		1853-54		1852-53		1851-52		1850-51		1849-50		1848-49		1847-48		1846-47		1845-46		1844-45		1843-44		1842-43		1841-42		1840-41		1839-40		1838-39		1837-38		1836-37		1835-36		1834-35		1833-34		1832-33		1831-32		1830-31		1829-30		1828-29		1827-28		1826-27		1825-26		1824-25		1823-24		1822-23		1821-22		1820-21		1819-20		1818-19		1817-18		1816-17		1815-16		1814-15		1813-14		1812-13		1811-12		1810-11		1809-10		1808-09		1807-08		1806-07		1805-06		1804-05		1803-04		1802-03		1801-02		1800-01		1799-00		1798-99		1797-98		1796-97		1795-96		1794-95		1793-94		1792-93		1791-92		1790-91		1789-90		1788-89		1787-88		1786-87		1785-86		1784-85		1783-84		1782-83		1781-82		1780-81		1779-80		1778-79		1777-78		1776-77		1775-76		1774-75		1773-74		1772-73		1771-72		1770-71		1769-70		1768-69		1767-68		1766-67		1765-66		1764-65		1763-64		1762-63		1761-62		1760-61		1759-60		1758-59		1757-58		1756-57		1755-56		1754-55		1753-54		1752-53		1751-52		1750-51		1749-50		1748-49		1747-48		1746-47		1745-46		1744-45		1743-44		1742-43		1741-42		1740-41		1739-40		1738-39		1737-38		1736-37		1735-36		1734-35		1733-34		1732-33		1731-32		1730-31		1729-30		1728-29		1727-28		1726-27		1725-26		1724-25		1723-24		1722-23		1721-22		1720-21		1719-20		1718-19		1717-18		1716-17		1715-16		1714-15		1713-14		1712-13		1711-12		1710-11		1709-10		1708-09		1707-08		1706-07		1705-06		1704-05		1703-04		1702-03		1701-02		1700-01		1699-00		1698-99		1697-98		1696-97		1695-96		1694-95		1693-94		1692-93		1691-92		1690-91		1689-90		1688-89		1687-88		1686-87		1685-86		1684-85		1683-84		1682-83		1681-82		1680-81		1679-80		1678-79		1677-78		1676-77		1675-76		1674-75		1673-74		1672-73		1671-72		1670-71		1669-70		1668-69		1667-68		1666-67		1665-66		1664-65		1663-64		1662-63		1661-62		1660-61		1659-60		1658-59		1657-58		1656-57		1655-56		1654-55		1653-54		1652-53		1651-52		1650-51		1649-50		1648-49		1647-48		1646-47		1645-46		1644-45		1643-44		1642-43		1641-42		1640-41		1639-40		1638-39		1637-38		1636-37		1635-36		1634-35		1633-34		1632-33		1631-32		1630-31		1629-30		1628-29		1627-28		1626-27		1625-26		1624-25		1623-24		1622-23		1621-22		1620-21		1619-20		1618-19		1617-18		1616-17		1615-16		1614-15		1613-14		1612-13		1611-12		1610-11		1609-10		1608-09		1607-08		1606-07		1605-06		1604-05		1603-04		1602-03		1601-02		1600-01		1599-00		1598-99		1597-98		1596-97		1595-96		1594-95		1593-94		1592-93		1591-92		1590-91		1589-90		1588-89		1587-88		1586-87		1585-86		1584-85		1583-84		1582-83		1581-82		1580-81		1579-80		1578-79		1577-78		1576-77		1575-76		1574-75		1573-74		1572-73		1571-72		1570-71		1569-70		1568-69		1567-68		1566-67		1565-66		1564-65		1563-64		1562-63		1561-62		1560-61		1559-60		1558-59		1557-58		1556-57		1555-56		1554-55		1553-54		1552-53		1551-52		1550-51		1549-50		1548-49		1547-48		1546-47		1545-46		1544-45		1543-44		1542-43		1541-42		1540-41		1539-40		1538-39		1537-38		1536-37		1535-36		1534-35		1533-34		1532-33		1531-32		1530-31		1529-30		1528-29		1527-28		1526-27		1525-26		1524-25		1523-24		1522-23		1521-22		1520-21		1519-20		1518-19		1517-18		1516-17		1515-16		1514-15		1513-14		1512-13		1511-12		1510-11		1509-10		1508-09		1507-08		1506-07		1505-06		1504-05		1503-04		1502-03		1501-02		1500-01		1499-00		1498-99		1497-98		1496-97		1495-96		1494-95		1493-94		1492-93		1491-92		1490-91		1489-90		1488-89		1487-88		1486-87		1485-86		1484-85		1483-84		1482-83		1481-82		1480-81		1479-80		1478-79		1477-78		1476-77		1475-76		1474-75		1473-74		1472-73		1471-72		1470-71		1469-70		1468-69		1467-68		1466-67		1465-66		1464-65		1463-64		1462-63		1461-62		1460-61		1459-60		1458-59		1457-58		1456-57		1455-56		1454-55		1453-54		1452-53		1451-52		1450-51		1449-50		1448-49		1447-48		1446-47		1445-46		1444-45		1443-44		1442-43		1441-42		1440-41		1439-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INVESTMENT TRUSTS—Cont.

[illegible]

	FINANCE	LAND—Cont.
TOTAL	706-187	-
+ =	Pg.	

High	Low	Stock	Price	Chg	Vol	Net
86 3/4	86 1/2	Wash	130	0	10	16
86 1/2	86 1/4	Wash	130	0	10	16
86 1/4	86 1/8	Wash	130	0	10	16
86 1/8	86 1/16	Wash	130	0	10	16
86 1/16	86 1/32	Wash	130	0	10	16
86 1/32	86 1/64	Wash	130	0	10	16
86 1/64	86 1/128	Wash	130	0	10	16
86 1/128	86 1/256	Wash	130	0	10	16
86 1/256	86 1/512	Wash	130	0	10	16
86 1/512	86 1/1024	Wash	130	0	10	16
86 1/1024	86 1/2048	Wash	130	0	10	16
86 1/2048	86 1/4096	Wash	130	0	10	16
86 1/4096	86 1/8192	Wash	130	0	10	16
86 1/8192	86 1/16384	Wash	130	0	10	16
86 1/16384	86 1/32768	Wash	130	0	10	16
86 1/32768	86 1/65536	Wash	130	0	10	16
86 1/65536	86 1/131072	Wash	130	0	10	16
86 1/131072	86 1/262144	Wash	130	0	10	16
86 1/262144	86 1/524288	Wash	130	0	10	16
86 1/524288	86 1/1048576	Wash	130	0	10	16
86 1/1048576	86 1/2097152	Wash	130	0	10	16
86 1/2097152	86 1/4194304	Wash	130	0	10	16
86 1/4194304	86 1/8388608	Wash	130	0	10	16
86 1/8388608	86 1/16777216	Wash	130	0	10	16
86 1/16777216	86 1/33554432	Wash	130	0	10	16
86 1/33554432	86 1/67108864	Wash	130	0	10	16
86 1/67108864	86 1/134217728	Wash	130	0	10	16
86 1/134217728	86 1/268435456	Wash	130	0	10	16
86 1/268435456	86 1/536870912	Wash	130	0	10	16
86 1/536870912	86 1/1073741824	Wash	130	0	10	16
86 1/1073741824	86 1/2147483648	Wash	130	0	10	16
86 1/2147483648	86 1/4294967296	Wash	130	0	10	16
86 1/4294967296	86 1/8589934592	Wash	130	0	10	16
86 1/8589934592	86 1/17179869184	Wash	130	0	10	16
86 1/17179869184	86 1/34359738368	Wash	130	0	10	16
86 1/34359738368	86 1/68719476736	Wash	130	0	10	16
86 1/68719476736	86 1/137438953472	Wash	130	0	10	16
86 1/137438953472	86 1/274877906944	Wash	130	0	10	16
86 1/274877906944	86 1/549755813888	Wash	130	0	10	16
86 1/549755813888	86 1/1099511627776	Wash	130	0	10	16
86 1/1099511627776	86 1/2199023255552	Wash	130	0	10	16
86 1/2199023255552	86 1/4398046511104	Wash	130	0	10	16
86 1/4398046511104	86 1/8796093022208	Wash	130	0	10	16
86 1/8796093022208	86 1/17592186444416	Wash	130	0	10	16
86 1/17592186444416	86 1/35184372888832	Wash	130	0	10	16
86 1/35184372888832	86 1/70368745777664	Wash	130	0	10	16
86 1/70368745777664	86 1/140737491555328	Wash	130	0	10	16
86 1/140737491555328	86 1/281474983110656	Wash	130	0	10	16
86 1/281474983110656	86 1/562949966221312	Wash	130	0	10	16
86 1/562949966221312	86 1/1125899932442624	Wash	130	0	10	16
86 1/1125899932442624	86 1/2251799864885248	Wash	130	0	10	16
86 1/2251799864885248	86 1/4503599729770496	Wash	130	0	10	16
86 1/4503599729770496	86 1	Wash	130	0	10	16
86 1	86 1/2	Wash	130	0	10	16
86 1/2	86 1/4	Wash	130	0	10	16
86 1/4	86 1/8	Wash	130	0	10	16
86 1/8	86 1/16	Wash	130	0	10	16
86 1/16	86 1/32	Wash	130	0	10	16
86 1/32	86 1/64	Wash	130	0	10	16
86 1/64	86 1/128	Wash	130	0	10	16
86 1/128	86 1/256	Wash	130	0	10	16
86 1/256	86 1/512	Wash	130	0	10	16
86 1/512	86 1/1024	Wash	130	0	10	16
86 1/1024	86 1/2048	Wash	130	0	10	16
86 1/2048	86 1/4096	Wash	130	0	10	16
86 1/4096	86 1/8192	Wash	130	0	10	16
86 1/8192	86 1/16384	Wash	130	0	10	16
86 1/16384	86 1/32768	Wash	130	0	10	16
86 1/32768	86 1/65536	Wash	130	0	10	16
86 1/65536	86 1/131072	Wash	130	0	10	16
86 1/131072	86 1/262144	Wash	130	0	10	16
86 1/262144	86 1/524288	Wash	130	0	10	16
86 1/524288	86 1/1048576	Wash	130	0	10	16
86 1/1048576	86 1/2097152	Wash	130	0	10	16
86 1/2097152	86 1/4194304	Wash	130	0	10	16
86 1/4194304	86 1/8388608	Wash	130	0	10	16
86 1/8388608	86 1/16777216	Wash	130	0	10	16
86 1/16777216	86 1/33554432	Wash	130	0	10	16
86 1/33554432	86 1/67108864	Wash	130	0	10	16
86 1/67108864	86 1/134217728	Wash	130	0	10	16
86 1/134217728	86 1/268435456	Wash	130	0	10	16
86 1/268435456	86 1/536870912	Wash	130	0	10	16
86 1/536870912	86 1/1073741824	Wash	130	0	10	16
86 1/1073741824	86 1/2147483648	Wash	130	0	10	16
86 1/2147483648	86 1/4294967296	Wash	130	0	10	16
86 1/4294967296	86 1/8589934592	Wash	130	0	10	16
86 1/8589934592	86 1/17179869184	Wash	130	0	10	16
86 1/17179869184	86 1/34359738368	Wash	130	0	10	16
86 1/34359738368	86 1/68719476736	Wash	130	0	10	16
86 1/68719476736	86 1/137438953472	Wash	130	0	10	16
86 1/137438953472	86 1/274877906944	Wash	130	0	10	16
86 1/274877906944	86 1/549755813888	Wash	130	0	10	16
86 1/549755813888	86 1/1099511627776	Wash	130	0	10	16
86 1/1099511627776	86 1/2199023255552	Wash	130	0	10	16
86 1/2199023255552	86 1/4398046511104	Wash	130	0	10	16
86 1/4398046511104	86 1/8796093022208	Wash	130	0	10	16
86 1/8796093022208	86 1/17592186444416	Wash	130	0	10	16
86 1/17592186444416	86 1/35184372888832	Wash	130	0	10	16
86 1/35184372888832	86 1/70368745777664	Wash	130	0	10	16
86 1/70368745777664	86 1/140737491555328	Wash	130	0	10	16
86 1/140737491555328	86 1/281474983110656	Wash	130	0	10	16
86 1/281474983110656	86 1/562949966221312	Wash	130	0	10	16
86 1/562949966221312	86 1/1125899932442624	Wash	130	0	10	16
86 1/1125899932442624	86 1/2251799864885248	Wash	130	0	10	16
86 1/2251799864885248	86 1/4503599729770496	Wash	130	0	10	16
86 1/4503599729770496	86 1	Wash	130	0	10	16
86 1	86 1/2	Wash	130	0	10	16
86 1/2	86 1/4	Wash	130	0	10	16
86 1/4	86 1/8	Wash	130	0	10	16
86 1/8	86 1/16	Wash	130	0	10	16
86 1/16	86 1/32	Wash	130	0	10	16
86 1/32	86 1/64	Wash	130	0	10	16
86 1/64	86 1/128	Wash	130	0	10	16
86 1/128	86 1/256	Wash	130	0	10	16
86 1/256	86 1/512	Wash	130	0	10	16
86 1/512	86 1/1024	Wash	130	0	10	16
86 1/1024	86 1/2048	Wash	130	0	10	16
86 1/2048	86 1/4096	Wash	130	0	10	16
86 1/4096	86 1/8192	Wash	130	0	10	16
86 1/8192	86 1/16384	Wash	130	0	10	16
86 1/16384	86 1/32768	Wash	130	0	10	16
86 1/32768	86 1/65536	Wash	130	0	10	16
86 1/65536	86 1/131072	Wash	130	0	10	16
86 1/131072	86 1/262144	Wash	130	0	10	16
86 1/262144	86 1/524288	Wash	130	0	10	16
86 1/524288	86 1/1048576	Wash	130	0	10	16
86 1/1048576	86 1/2097152	Wash	130	0	10	16
86 1/2097152	86 1/4194304	Wash	130	0	10	16
86 1/4194304	86 1/8388608	Wash	130	0	10	16
86 1/8388608	86 1/16777216	Wash	130	0	10	16
86 1/16777216	86 1/33554432	Wash	130	0	10	16
86 1/33554432	86 1/67108864	Wash	130	0	10	16
86 1/67108864	86 1/134217728	Wash	130	0	10	16
86 1/134217728	86 1/268435456	Wash	130	0	10	16
86 1/268435456	86 1/536870912	Wash	130	0	10	16
86 1/536870912	86 1/1073741824	Wash	130	0	10	16
86 1/1073741824	86 1/2147483648	Wash	130	0	10	16
86 1/2147483648	86 1/4294967296	Wash	130	0	10	16
86 1/4294967296	86 1/8589934592	Wash	130	0	10	16
86 1/8589934592	86 1/17179869184	Wash	130	0	10	16
86 1/17179869184	86 1/34359738368	Wash	130	0	10	16
86 1/34359738368	86 1/68719476736	Wash	130	0	10	16
86 1/68719476736	86 1/137438953472	Wash	130	0	10	16
86 1/137438953472	86 1/274877906944	Wash	130	0	10	16
86 1/274877906944	86 1/549755813888	Wash	130	0	10	16
86 1/549755813888	86 1/1099511627776	Wash	130	0	10	16
86 1/1099511627776	86 1/2199023255552	Wash	130	0	10	16
86 1/2199023255552	86 1/4398046511104	Wash	130	0	10	16
86 1/4398046511104	86 1/8796093022208	Wash	130	0	10	16
86 1/8796093022208	86 1/17592186444416	Wash	130	0	10	16
86 1/17592186444416	86 1/35184372888832	Wash	130	0	10	16
86 1/35184372888832	86 1/70368745777664	Wash	130	0	10	16
86 1/70368745777664	86 1/140737491555328	Wash	130	0	10	16
86 1/140737491555328	86 1/281474983110656	Wash	130	0	10	16
86 1/281474983110656	86 1/562949966221312	Wash	130	0	10	16
86 1/562949966221312	86 1/1125899932442624	Wash	130	0	10	16
86 1/1125899932442624	86 1/2251799864885248	Wash	130	0	10	16
86 1/2251799864885248	86 1/4503599729770496	Wash	130	0	10	16
86 1/4503599729770496	86 1	Wash	130	0	10	16
86 1	86 1/2	Wash	130	0	10	16
86 1/2	86 1/4	Wash	130	0	10	16
86 1/4	86 1/8	Wash	130	0	10	16
86 1/8	86 1/16	Wash	130	0	10	16
86 1/16	86 1/32	Wash	130	0	10	16

MINES—Continued									
Yr	1966/67		Price	+ or -	Div	Net	Cr	G's	Yr

[illegible]

REGIONAL & IRISH STOCKS

The following is a selection of Regional and Irish stocks, the latter being

[illegible]

35

[illegible][illegible]

A map of the Iberian Peninsula with four locations marked: Oporto (top left), Lisbon (middle left), Madrid (top center), and Seville (bottom center).

1111

**HAND
DELIVERY
SERVICE**

AMEX COMPOSITE CLOSING PRICES

[illegible]

Table 1

[illegible]

Continued on Page 35

For details of subscription rates and to check if personal delivery covers your area contact Peter Sørensen. Tel: (90) 6940417

FINANCIAL TIMES

WORLD STOCK MARKETS

WALL STREET

Fresh record after late surge

A LATE surge in prices pushed Wall Street stocks to record levels yesterday on heavy volume for the second day running, writes Roderick Oram in New York.

Bond prices moved in step with the dollar in quiet trading, managing to recover from early losses as the US currency pulled up a little from the steep decline.

The Dow Jones industrial average closed up 12.94 points at a record 2,163.39. It was ahead by a similar amount early in the session but quickly fell back to just below the previous day's close. Trading related to stock index futures was again influential in setting the tone of the markets with the trading swinging from share buying programmes to selling programmes and back, the last move bringing the late surge in prices.

Records were also set by broader market indices with the New York Stock Exchange composite index up 0.87 of a point at 158.72, the American Stock Exchange composite index rising 1.68 points to 298.49 and the Standard & Poor's 500 adding 1.65 points to 275.40.

NYSE volume rose to 199.9m shares traded from 192.3m the previous day while advancing issues outpaced declining issues by a ratio of three-to-two.

The Dow Industrial average was underpinned by several of its component companies which reported higher earnings. American Can gained 5 1/4% to \$96 1/4 and Philip Morris added 2 3/4% to \$87 1/4. Du Pont rose 5 1/4% to \$98 1/4 although its profits were lower and McDonald's fell 3 1/4% to \$67 1/4 despite higher profits. Eastman Kodak rose 5 1/4% to \$77 1/4. It said it would take a \$1 a share charge in its 1986 results for restructuring costs.

Bethlehem Steel added 5 1/4% to \$7 1/4 after reporting a return to profits in the fourth quarter. USX, which announced on Tuesday a \$1.42bn loss in the latest quarter partly because of a protracted steel strike, edged up 5 1/4% to \$23 1/4.

Ocean Drilling rose 5 1/4% to \$15 1/4. It reported a loss of \$5.10 a share for the year against a profit of 85 cents in 1985 but said it had turned the corner.

Hughes Tool, another oilfield service company, was unchanged at \$10 1/4. Its fourth quarter profits of 57 cents a share against 1 cent a year earlier were heavily bolstered by special gains.

Hughes' merger with Baker International, which dipped 5 1/4% to \$13 1/4, is being challenged by the US Justice Department on anti-trust grounds.

Kimberly-Clark jumped 3 1/4% to \$108 1/4 after a delayed opening to trading because of an order imbalance. The consumer paper products company announced on Tuesday plans to buy back up to 3m shares, a two-for-one stock split, higher earnings and bigger dividend.

The credit markets remained quiet ahead of the Treasury's announcement later yesterday of its quarterly refinancing plans. The steep slide in the dollar overnight hit bond prices early in the day with the benchmark Treasury long bond slipping below par. It recovered later in the morning as the dollar strengthened on rumours that US authorities were intervening in the markets and that a Group of Five meeting was imminent. At the end of trading, the benchmark bond was up 1/4% from the previous close at 100 1/4, yielding 7.46 per cent. Other bond prices were modestly ahead.

The refinancing will total \$29bn consisting of \$10bn of three-year notes to be sold February 3, \$9.75bn of 7 1/4 per cent 10-year bonds on February 4, and \$9.25bn of 7 1/4 per cent 30-year bonds on February 5. The second and third parts represent reopenings of existing issues. The total was in line with market expectations and should have little impact but the inclusion of 30-year bonds might unsettle the long-end of the market because there were rumours ahead of the announcement that they might be excluded.

The discount rates on three month Treasury bills was unchanged at 5.46 per cent, fell two basis points to 5.42 per cent for six month bills and eased down two basis points to 5.40 per cent for year bills. Credit markets had been expecting the publication early yesterday of December's durable goods orders but bad weather in Washington this week delayed the release beyond the one day originally announced.

The selling mainly by foreign institutions also hit Siemens, down DM 19 to DM 657 in advance of news of lower 1986 group profit. In the same sector, AEG fell DM 14 to DM 293.

Chemicals Hoechst and Siemens, under investigation by the European Commission for suspected price-fixing on polyethylene and PVC, dropped DM 6 each to DM 236 and DM 243 respectively.

Deutsche Babcock, which with Lentjes has won a boiler order from the city of Düsseldorf, eased DM 4 to DM 220.

In retailers, generally less badly hit than sectors that depend on exports, Kaufhof dropped DM 23 to DM 495. The Federal Cartel Office is lifting its ban on Metro International of Switzerland raising its stake in Kaufhof above 24.9 per cent.

Bonds closed mixed to easier, with long maturities little changed. The Bundesbank bought DM 144.7m worth of paper after buying DM 26.5m on Tuesday. Amsterdam was also dominated by

EUROPE

Frankfurt in nosedive as dollar falls

THE RAPID drop in the dollar pushed key European bourses sharply lower yesterday as nervousness grew over the likely impact on exports and earnings.

Frankfurt saw the largest ever single day fall in the Commerzbank index, which lost 94.5 to 1,741.1 a 12-month low. The speed of the dollar's fall shook the market and accelerated the decline in share prices, resulting in a 171.5-point fall in the index so far this week.

However, turnover was very thin, exaggerating movements in share prices, and some buying brought a slight recovery later in the session.

The market is ignoring the dramatic rises on Wall Street and reacting exclusively to the gyrations and the weakness in the dollar, a leading London broker said. He added that there had been very low volume in Frankfurt all week as investors remained uncertain how to react to the Kohl coalition's losses in the West German elections last Sunday.

A report by WestLB said that shares could be given a boost from a dollar recovery on central bank intervention and a possible meeting of the G-5 finance ministers.

Among dollar-sensitive car stocks, Daimler-Benz plunged DM 55 to DM 985 for a fall this week of DM 117.

Other car shares followed suit, with VW losing DM 23.50 to DM 350 and Porsche plummeting DM 80 to DM 860 both 12-month lows. BMW was off DM 16 to DM 475.

The selling mainly by foreign institutions also hit Siemens, down DM 19 to DM 657 in advance of news of lower 1986 group profit. In the same sector, AEG fell DM 14 to DM 293.

Chemicals Hoechst and Siemens, under investigation by the European Commission for suspected price-fixing on polyethylene and PVC, dropped DM 6 each to DM 236 and DM 243 respectively.

Deutsche Babcock, which with Lentjes has won a boiler order from the city of Düsseldorf, eased DM 4 to DM 220.

In retailers, generally less badly hit than sectors that depend on exports, Kaufhof dropped DM 23 to DM 495. The Federal Cartel Office is lifting its ban on Metro International of Switzerland raising its stake in Kaufhof above 24.9 per cent.

Bonds closed mixed to easier, with long maturities little changed. The Bundesbank bought DM 144.7m worth of paper after buying DM 26.5m on Tuesday. Amsterdam was also dominated by



the dollar, with share prices lower on growing concern about Dutch companies' earnings prospects, but off the session's lows as Wall Street started firmer.

Fairly heavy turnover saw many investors selling and turning their sights on bull markets such as Wall Street.

The ANP-CBS General index, like the Commerzbank index calculated at mid-session, lost 5.4 to 257.7.

Zarich also fell heavily on foreign selling but share prices ended off their lows in heavy trading. The dollar's losses combined with concern over Frankfurt's plunge to undermine the market.

Banks saw Swiss Bank lose Sfr 13 to Sfr 516 while Bank Leu, whose annual results are due today, eased Sfr 50 to Sfr 3,475.

Paris, too, was hit by the weak dollar which offset an early rally based on Wall Street's overnight record. The market was also depressed by the continuing strength of money market interest rates.

Elf Aquitaine, which reported lower but "satisfactory" 1986 earnings, moved against the market trend, adding Ffr 7 to Ffr 347.

Madrid once again stood out against the general European trend, hitting another peak, its fourth in a row, with a 2.94 rise in the general index to 247.35.

Metals, chemicals, textiles and foods were all strong sectors and market leader Telefonica rose 1.3 percentage points to 184 per cent of nominal market value.

Only utilities were lower, with Iberdrola losing 1.2 points to 151.5 per cent. Brussels, too, was slightly higher against the wider trend as foreign, and especially French, buyers sought shares that have recently avoided the falls seen on other European bourses.

Trading in Cote d'Or shares remained suspended amid speculation that either Nestlé or Jacobs Suchard of Switzerland was planning a takeover bid.

Steel maker Cockatill Sambre added Bfr 1 to Bfr 139. The company announced its losses had narrowed in 1986.

Milan closed lower, depressed by the fall in the dollar and by position-squaring prior to today's bourse settlement day.

Stockholm was also down in thin trading with sentiment dampened by higher interest rates. Oslo moved slightly higher.

LONDON

CAUTION from international investors in the face of rumours towards the close of impending moves to stabilise the dollar shaved off some of Tuesday's record gains in the London equity market.

Generally bearish programmed selling provoked the early decline and an attempted rally ran out of steam as Wall Street trimmed its morning gains and as currency rumours introduced uncertainty.

The FT-SE 100 index edged 2.3 off at 1,812.1 after touching a new peak at mid-session. The FT Ordinary index shed 1.2 at 1,440.4.

Glits opened firmly at first as the UK trade figures showed a deficit below market expectations, but the sector faded later as gilt futures faltered amid the currency market rumours.

Chief price changes, Page 35; Details, Page 34. Share information service, Pages 32-33.

CANADA

BUSY trading shored up many of the advances made in Toronto on Tuesday when the Composite index climbed 42.3 to a record high of 3,389.9.

Bank shares attracted interest, Canadian Imperial Bank of Commerce adding C\$4 to C\$22 1/2 and Bank of Montreal putting on C\$4 to C\$38 1/2.

Montreal and Vancouver also improved.

AUSTRALIA

A SPATE of selling in advance of today nervously awaited consumer price index figures depressed Sydney, trimming 6 points from the All Ordinaries index to leave it at 1,537.6.

Industrials and resources eased slightly with leading stock BHP slipping 6 cents to A\$9.20 in heavy trade of 4m shares as industry workers rejected attempts to resolve growing unrest at Broken Hill mines.

SINGAPORE

BARGAIN-hunters and investors covering short positions took advantage of two hours of trading before the Chinese New Year holiday to push Singapore prices higher over a wide front. The Straits Times industrial index rose 12.98 to 949.02.

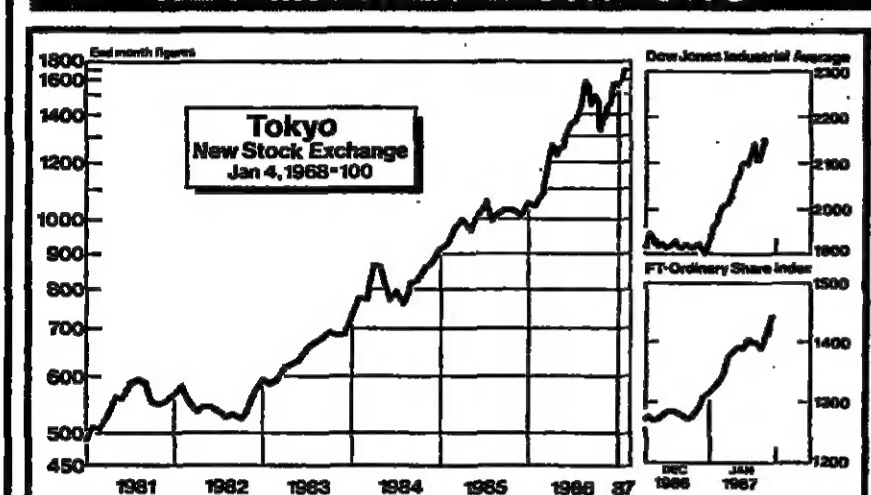
Institutional buying bolstered blue chips, taking SIA up 25 cents to S\$9.80. Fraser and Neave up 20 cents to S\$9.70 and Metro up 20 cents to S\$7.05.

HONG KONG

STRONG local buying of selected blue chips lifted Hong Kong sharply after the slip given by China International Trust and Investment Corporation's acquisition of 12.5 per cent of Cathay Pacific Airways. The Hang Seng index closed up 29.24 to 2,533.25.

Cathay and Swire Pacific, majority shareholders, remained suspended at HK\$3.60 and HK\$19.20 respectively.

KEY MARKET MONITORS



STOCK MARKET INDICES	Jan 28	Previous	Year ago
NEW YORK			
DJ Industrials	2,155.28	2,150.45	1,556.42
DJ Transport	891.23	884.53	733.68
DJ Utilities	226.39	225.93	174.39
S&P Composite	274.24	273.75	208.81

LONDON	Jan 28	Previous	Year ago
FT-100	1,812.1	1,814.4	1,426.3
FT-Air-Share	904.34	904.21	688.44
FT-A-500	994.56	994.49	755.93
FT Gold mines	331.1	322.9	337.9
FT-A Long gilt	10.01	10.01	10.88

TOKYO	Jan 28	Previous	Year ago
Nikkei	19,789.93	19,886.83	12,993.7
Tokyo SE	1,723.24	1,702.96	1,041.25

AUSTRALIA	Jan 28	Previous	Year ago
All Ord.	1,527.6	1,533.3	1,055.6
Metals & Mins.	771.7	772.0	534.5

AUSTRIA	Jan 28	Previous	Year ago
Credit Aldian	212.37	214.52	244.15

BELGIUM	Jan 28	Previous	Year ago
Belgian SE	4,047.25	4,040.69	2,817.56

CANADA	Jan 28	Previous	Year ago
Toronto	2,208.7	2,217.3	2,228
Metals & Mins.	3,348.9	3,338.9	2,837.9
Portfolio	1,705.52	1,702.10	139.38

DENMARK	Jan 28	Previous	Year ago
SE	215.84	—	221.61

FRANCE	Jan 28	Previous	Year ago
CAC Gen	425.70	424.80	283.8
Ind. Tendance	107.20	108.40	168.3

WEST GERMANY	Jan 28	Previous	Year ago
FAZ-Aktien	575.71	568.77	662.72
Commerzbank	1,741.10	1,839.60	1,897.2

HONG KONG	Jan 28	Previous	Year ago
Hang Seng	2,533.25	2,524.01	1,754.38

ITALY	Jan 28	Previous	Year ago
Banca Com.	701.57	706.52	465.77

NETHERLANDS	Jan 28	Previous	Year ago
ANP-CBS Gen	257.70	263.10	99.2
ANP-CBS Ind	243.70	249.30	243.3

NORWAY	Jan 28	Previous	Year ago
Oslø SE	368.50	367.66	375.26

SINGAPORE	Jan 28	Previous	Year ago
Straits Times	949.02	935.04	605.58

SOUTH AFRICA	Jan 28	Previous	Year ago
JSE Golds	n/a	n/a	1,302.7
JSE Industrials	n/a	n/a	1,077.3

SPAIN	Jan 28	Previous	Year ago
Madrid SE	247.35	244.41	108.15

SWEDEN	Jan 28	Previous	Year ago
J & P	2,111.39	2,152.47	1,763.96

SWITZERLAND	Jan 28	Previous	Year ago
Swiss Bank Ind	570.00	580.60	575.10

TOKYO

Rate hopes usher in fifth record

FINANCIAL stocks continued to rise sharply in Tokyo yesterday, taking the Nikkei average 103.10 higher to a fifth consecutive record of 19,789.93, writes Shigeo Nishitani of Jiji Press.

Trading houses and pharmaceuticals firmed, but large-capital issues came under profit-taking pressure.

Despite the upsurge, which at one stage took the index 174 points higher, losers led advances 467 to 432, with 104 issues unchanged. With the start of trading for delivery next month, securities house dealers stepped up transactions, expanding turnover sharply from Tuesday's 677m shares to 1,547m.

Most market participants appear to believe stock prices will continue to gain in February in view of an expected cut in the official discount rate and brokerage houses' efforts to keep prices rising until the stock of Nippon Telegraph & Telephone Corporation is listed on February 9.

Some investors, however, showed caution about price levels and took profits in steel and shipbuilding stocks.

Nippon Steel, which has been popular among investors seeking a prompt profit, remained the most active issue, with 289m shares traded. But the stock lost Y6 to Y240 in active selling. Mitsubishi Heavy Industries dropped Y24 to Y510 on the second heaviest trading of 45m shares. Other large-capital steels, shipbuilding and chemicals sagged, with Kawasaki Steel falling Y8 to Y209 and Sumitomo Chemical Y6 to Y516.

Traders bought financial stocks, believing the expected discount rate cut would increase profits. Another factor was the inclusion of financial issues in investment trust portfolios.

Tokio Marine & Fire Insurance rose Y30 to Y2,130 on the third heaviest trading of 35m shares, while the Long-Term Credit Bank of Japan chalked up a daily limit advance of Y2,000 to Y17,600. Sumitomo Bank jumped Y110 to Y3,300 and Nomura Securities finished Y80 higher at Y3,590.

Among trading houses, Mitsu and Co. added Y40 to Y850, with 35m shares changing hands, while Mitsubishi Corp. increased Y70 to Y1,190 on trade of 31m shares.

Railways were also bought after a long period of neglect. Tobu Railway and Odakyu Electric Railway gained Y15 each to Y940 and Y985 respectively.

Buying spread to pharmaceuticals and Yamanouchi Pharmaceutical climbed Y210 to Y3,830. Takeda Chemical was Y90 up at Y2,670. Cements also firmed, with Onoda Cement adding Y4 to Y823.

The yen's rise against the dollar led investors to sell blue chips in small lots. Matsushita Electric Industrial declined Y80 to Y1,850, NEC T40 to Y1,910 and Hitachi Y20 to Y1,000.

Buying was active on the bond market as city, regional and trust banks as well as non-life insurance companies joined in the market. In block trading, the yield on the 5.1 per cent government bond due in June 1996 fell from Tuesday's 4.90 per cent to 4.70 per cent. In over-the-counter trading after the close, the yield fell further to 4.66 per cent.

Non-gold mining stocks remained steady, while platinum and mining financials were mixed.

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GT was one of the first to notice that it had successfully shaken off its traditional lethargy.

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